(Additional) Chair and Vice Candidacy Questions:

The following questions are intended for supervisors interested in running for chair or vice.

If you are elected, are there things you will try to change or do differently as County Board Chair/Vice Chair?

Should I be asked to serve as Chair or Vice Chair, I will strive to do what's best for the residents of Richland County. Personally, I am always striving to improve, and would bring this philosophy of self-improvement to my service as Chair or Vice Chair. I want the County to operate more efficiently to benefit as many people as possible.

If elected Chair, I commit to operating within the clearly defined job responsibilities recently adopted by the County Board:

- Perform all duties required of the Chair until the County Board elects a successor I have the work flexibility and availability to carry out the job, and will step aside if the Board elects another colleague or I can no longer do the job.
- Preside at County Board meetings and Finance & Personnel Committee I will
 need to learn from experience to preside at County Board meetings. I have experience
 chairing the Finance & Personnel Committee from 2020 through 2022. At that
 committee, I would be eager to work with a larger group of representatives from each
 standing committee to better understand the budget and prioritize services.
- Act as the chief elected spokesperson If someone from the public or media wants to know what the County Board's position is on any topic, I see my role as reviewing actions taken (or not taken) and sharing those. It's the Board's opinion that is primary and it may not necessarily be my own. Where the Board hasn't developed an opinion, I would share the process that would be used to develop a position. The Board Chair should also be working in tandem with the Administrator, who is the administrative spokesperson.
- Recommend appointments of County Board members I'm naturally interested in getting to know my colleagues and their interests and strengths. Appointments should be carefully considered before arriving at a Board meeting. I will take time to review everyone's survey form and come prepared to the organizational meeting and each subsequent Board meeting to make recommendations.
- Preparation of the agenda County Board agendas are currently dominated by small items. I would work with the Administrator and Clerk to develop a consent portion of the agenda, with the Board's approval, to encourage more discussion on the Board's top policy priorities, and less discussion on small items.
- Act as a voting member if a quorum isn't present at a Standing Committee I
 believe the main responsibility here is to serve other committees by listening and
 learning, and to fill in when necessary.
- Assign all matters to the appropriate committee when there is doubt –
 Sometimes there is confusion about how a topic should go through the committee

process. I would help address the doubt first by listening to other's opinions and then making a recommendation to a committee chair/s.

- Represent the County at legislative hearings, conventions or other matters It's
 important to keep the Board well informed of the Chair's activities representing the
 County, and to solicit the Board's opinion on legislative and community priorities. I
 would first inform colleagues of any opportunities, second ask the Board's opinion (if
 one is needed has not yet been developed), and third speak only on matters where I
 have the Board's backing.
- Recommend the permanent removal of a County Board member from a committee, commission, or board – This is an item of last resort to consider, if attendance or participation at a committee is an issue. Members should always be given the utmost respect by the Chair, allowing them to step down if there is an unresolvable conflict.
- Take care that all laws, rules, and policies pertaining to county government are
 enforced All 21 of us are constantly learning about the laws and rules we operate
 within. There is a lot to juggle and understand. My focus would be on educating myself
 and encouraging a continued culture of learning for the entire Board. This is ideally a
 collaborative activity with leadership from the County Board Chair.
- Carry out other duties set forth in ordinances, resolutions, rules, and structure –
 I will represent the County Board at other meetings and carry out other duties as
 required. As stated above, I see my primary responsibility as representing the County
 Board's positions and opinions not necessarily my own. While I may have my own
 differing opinion, and others may be interested in my opinion as an individual, it will be
 secondary to the Board's position.

If elected Vice Chair, I commit to operating within the clearly defined job responsibilities recently adopted by the County Board:

- **Perform the chairperson's duties in their absence** I will stand ready to assist the Chair in their job duties, should they need assistance.
- Preside at meetings of the Rules & Strategic Planning Standing Committee I have experience chairing the Rules Committee, and have kept abreast of the work of the Strategic Planning Committee. The work here should be focused on carrying out the Strategic Plan, and making changes as necessary to this living document.
- Carry out other duties set forth in ordinances, resolutions, rules, and structure –
 Current Vice Chair Turk has taken on efforts at Board training and summarizing
 Department Head and County Board Supervisor comments during the Administrator's
 annual performance review. I am willing to take on those duties and any others set
 forth by the County Board.

How would you describe the style you will use in working with your fellow Supervisors, County committees, County Administrator and other staff?

Like everyone else, my focus since joining the County Board has been improving Richland County. My style is to listen and learn about challenges and ideas that come from fellow Supervisors, committees, the Administrator, and staff. An idea may start with one staff person or one County Board member, but it almost always needs to go through the committee structure process since no individual can act on behalf of the County without the Board's authority (with some statutory exceptions).

My style is to encourage debate and discussion, and to let ideas go or reshape them if there isn't majority support. I believe the Chair may be overruled by the Board, and they serve at the pleasure of the Board.

I believe county government should run efficiently and transparently, and that we are here to be public servants to the residents of Richland County. I will work to understand the wisdom of the Board and staff to that end, strive to be educated, and carry out the job to the best of my ability should the Board choose me to serve as Chair or Vice Chair.