Richland County
Executive & Finance Standing Committee

Date Posted: October 24, 2025

NOTICE OF MEETING

Please be advised that the Richland County Executive & Finance Standing Committee will convene on Monday, October 27, 2025, at 5:00 PM in the Richland County Boardroom of the Courthouse located at 181 West Seminary Street, Richland Center, WI 53581.

Information for attending the meeting virtually (if available) can be found at the following link:

https://administrator.co.richland.wi.us/minutes/executive-and-finance-committee/

If you have any trouble accessing the meeting, please contact MIS Support at 608-649-4371 (phone) or mis@co.richland.wi.us (email).

AMENDED AGENDA

1. Call To Order
2. Roll Call
3. Verification Of Open Meetings Law Compliance
4. Approval Of Agenda
5. Approval Of Minutes From The October 14, 2025 Meeting
6. Public Comment
7. Reports
   A. Administrator's Report
   B. Radio Tower Project Update
8. Discussion & Possible Action: Informed Consent – Corporation Counsel
9. Discussion & Possible Action: Ambulance Service Updates
10. Discussion & Possible Action: Review Of Comprehensive Plan
11. Correspondence
12. Future Agenda Items
13. Adjourn

PLEASE NOTE: That upon reasonable notice, a minimum of 24 hours in advance, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request this service contact Tricia Clements, County Administrator at 181 W. Seminary St., Richland Center, WI 53581 or call 608-647-2197.

A quorum may be present from other Committees, Boards, or Commissions. No committee, board or commission will exercise any responsibilities, authority or duties except for the Executive & Finance Standing Committee.

Derek S. Kalish
County Clerk

Richland County
Executive & Finance Standing Committee

October 14, 2025

The Richland County Executive & Finance Standing Committee convened on October 14, 2025 in person and virtually at 5:00 PM in the County Boardroom of the Richland County Courthouse.

Call To Order: Committee Chair Williamson called the meeting to order at 5:00 PM.

Roll Call: County Clerk Kalish conducted roll call. Committee member(s) present: Steve Carrow, Randy Schoonover, Sandra Kramer, Gary Manning, David Turk, Melvin “Bob” Frank, and Steve Williamson. Committee member(s) absent: Kerry Severson and Marc Couey.

Verification Of Open Meetings Law Compliance: County Clerk Kalish confirmed the meeting had been properly noticed.

Approval Of Agenda: Motion by Manning second by Schoonover to approve agenda. Motion carried and agenda declared approved.

Public Comment: Gordon Palmer expressed concerns about the Ambulance Services billing practices.

Reports - County Administrator Update: Administrator Clements provided updates on the following items: Innovation Grant, UW-Redevelopment Grant, open enrollment period for health insurance, and SEH update. Pine Valley Community Village Administrator Paulus provided an update on the water at Pine Valley Community Village.

Reports – Radio Tower Project Update: Administrator Clements provided brief update on the status of the radio tower project. Supervisor Carrow requested additional information regarding the change order.

Approval Of Minutes From The September 25, 2025 Meeting: Committee Chair Williamson asked if there were any corrections or amendments to the minutes from the September 25, 2025 meeting. Hearing none, Committee Chair Williamson declared the minutes from the September 25, 2025 meeting approved as presented.

Discussion & Possible Action – 2026 Proposed Budget: Administrator Clements and County Clerk Kalish reviewed the proposed 2026 County Budget. County Clerk Kalish noted changes made since the last review. Motion by Manning second by Schoonover to approve proposed 2026 budget. Motion carried item forwarded to County Board for approval.

Discussion & Possible Action – Resolution Of Condolence To The Family Of Linda Gentes: Motion by Turk second by Williamson to approve resolution of condolence to the family of Linda Gentes. Motion carried and item forwarded to County Board for approval.

Discussion & Possible Action – Approval Of Amendments To County-Wide Wage Scale: Tessia Melvin of DDA summarized the 2025 Annual Wage Review. Melvin recommended the addition of two steps at the end of the pay grid and various job reclassifications. Motion by Schoonover second by Williamson to approve proposed amendments to the county-wide wage scale and reclassifications as presented. Motion carried and item forwarded to County Board for approval.

Richland County
Executive & Finance Standing Committee

Discussion & Possible Action – Resolution Amending The Sheriff's Addendum To The Handbook Of Personnel Policies And Work Rules: Administrator Clements briefly reviewed the proposed amendments to the Sheriff's Addendum Handbook of Personnel Polices and Work Rules. Motion by Turk second by Carrow to approve amendments to the Sherrif's Addendum to the Handbook of Personnel Policies and Work Rules. Motion carried and item forwarded to County Board for approval.

Discussion & Possible Action – Approval Of An Interim Memorandum Of Agreement For Ambulance Services: Administrator Clements provided brief background on the interim memorandum of agreement for Ambulance Services. Administrator Clements noted that the City of Richland Center requested an interim agreement to allow time to explore service model alternatives and/or options. Administrator Clements provided examples of alternative ways to fund ambulance services and noted they would likely require tax levy. Discussion followed regarding the implications of approving the three-month interim agreement. Supervisor Schoonover noted drastic changes may occur in the future and that the full County Board should have input. Chair Turk noted he is not opposed to the interim agreement, but it is not his preferred way to move forward. Discussion followed regarding the setting of benchmarks to monitor progress. Motion by Manning second by Kramer to approve interim Memorandum of Agreement for Ambulance Services. Motion carried and item forwarded to County Board for approval.

Discussion & Possible Action – Approval Of EMS Handbook Addendum Changes: Interim Ambulance Services Director Scott provided brief overview of proposed EMS Handbook Addendum changes. Motion by Schoonover second by Kramer to approve EMS Handbook Addendum changes. Motion carried and item forwarded to County board for approval.

Discussion & Possible Action – Approval Of A Cardiac Monitor Purchase: Interim Ambulance Services Director Scott reviewed cardiac monitor purchase. Motion by Kramer second by Manning to approve purchase of a cardiac minor. Motion carried.

Discussion & Possible Action – Approval Of Ambulance Services Building Roof Replacement: Interim Ambulance Services Director Scott provided an overview of the current situation with the Ambulance Services Building roof and reviewed estimated received from Feiner Construction to repair it. Discussion followed regarding the type of roof and if additional bids should be requested. Consensus was reached for additional bids to be acquired before moving forward with the roof repair. No action taken on this item.

Discussion & Possible Action – Ambulance Services Contract Billing: Administrator Clements reviewed ambulance service call data, how calls were billed, and noted the need for clarification on who is responsible for payment of services regarding certain calls. Supervisor Carrow stated he would like to see more billing data and review how charges have been paid in the past. Consensus was reached to forward the item to the next Executive and Finance Standing Committee for further review. No action taken on this item.

Discussion & Possible Action – Approve Updates To The Richland County Procurement Policy: Administrator Clements and County Clerk Kalish reviewed proposed changes to the Richland County Procurement Policy. Motion by Turk second by Manning to approve changes to the Richland County Procurement Policy. Motion carried and item forwarded to County Board for approval.

Discussion & Possible Action – Demolition Of Campus Buildings And Associated Costs: Administrator Clements provided brief background on agenda item. Motion by Turk second by Manning to approve acquisition of quotes for the demolition of the Library, Classroom, and Science Buildings on the former UW Campus. Motion carried and item forwarded to County Board for approval.

Discussion & Possible Action – 6-Month Performance Review Process For County Administrator: Chair Turk reviewed the proposed process for the 6-month performance review process for the County Administrator and noted he would coordinate the process. No action taken on item at this meeting.

Discussion & Possible Action – Approval Of Timekeeping Policy And Associated Handbook Update: Administrator Clements reviewed the proposed timekeeping policy and associated handbook update. Motion by Schoonover second by Kramer to approve the proposed Timekeeping Policy and associated Handbook update. Motion carried and item forwarded to full County Board for approval.

Discussion & Possible Action – Procedure For Filling County Board Supervisor Vacancies: County Clerk Kalish reviewed the practice for filling vacancies and noted the lack of response from advertised vacancy notices. Consensus was reached for the County Clerk to continue to advertise as required by the Richland County Rules of the Board and to continue to post on the county's website, courthouse bulletin board, and the County Clerk's office once advertised.

Correspondence: None.

Future Agenda Items:
Report(s): Radio Tower, Ambulance Service Committee, Ambulance Services Building Roof Repair
Discussion & Possible Action: Ambulance Billing Services
Discussion & Possible Action: Review of Comprehensive Plan

Adjourn: Motion by Manning second by Carrow to adjourn. Motion carried and meeting adjourned at 6:32 PM.

Derek S. Kalish
Richland County Clerk

Tower Project Update
October 27, 2025

We have finalized all frequencies. This has been a long process, and all are relieved to have this done.

There is a delay in the shipping of the microwaves. The new date is by the end of the month. It was previously the 20th of October.

As of October 22, 2025, here is the status of all the sites as shared by GenComm.

Site Name	Civils	LMR Rack	Combiners	GPS Antennas	LMR Ants Cable & antenna arrived	Microwave Shipping 10/31	MW Ants	Fiber	Cont Stations	N
Richland Center USCC					Deliverd to site		Delivered	SC not LC	N/A	
Gotham							Delivered	N/A	N/A	
Muscoda USCC							at GenComm	N/A	N/A	
Westport							Delivered	SC not LC	N/A	
Yuba	pad poured				with Asbuilt		at GenComm	N/A	N/A	
Bunker Hill							Delivered	N/A	N/A	
Keyesville							Delivered	N/A	N/A	
Boaz USCC					ladder rack w10/27		Delivered	SC not LC	N/A	
Viola							Delivered	N/A	N/A	
Courthouse		N/A	N/A				Mounted	SC not LC	Need prog info	

Civil work on the Yuba site continues to progress well.

Executive and Finance Committee
Agenda Item Cover

Agenda Item Name: Informed Consent - Corporation Counsel

Department:	Administration	**Presented By:**	Tricia Clements
Date of Meeting:	October 27, 2025	**Action Needed:**	Resolution
Date submitted:	October 24, 2025	**Referred by:**	Tricia Clements

Recommendation and/or action language:

Resolution to continue with legal counsel with Abt Swayne Law for corporation counsel services.

Background:

On October 23, 2025, the County Administrator and the Richland County Board of Supervisors received notice that Abt Swayne Law has determined there is a conflict of interest between the City, County and possible other municipalities related to ambulance services. Due to this, if we want to continue working with Abt and Swayne, we will need to approve a resolution acknowledging that we understand there is a conflict on this one topic but will continue to use them for other issues.

Attachments and References:

Financial Review:

SCR Chapter 20 document. 10-23-2025 Notice of Recusal Letter

(please check one)

	In adopted budget	Fund Number	
	Apportionment needed	Requested Fund Number	
	Other funding Source		
	No financial impact		

Department Head

Administrator, Tricia Clements

[20] The duty of confidentiality continues after the client-lawyer relationship has terminated. See Rule 1.9(c)(2). See Rule 1.9(c)(1) for the prohibition against using such information to the disadvantage of the former client.

SCR 20:1.7 Conflicts of interest current clients

(a) Except as provided in par. (b), a lawyer shall not represent a client if the representation involves a concurrent conflict of interest. A concurrent conflict of interest exists if:

(1) the representation of one client will be directly adverse to another client; or

(2) there is a significant risk that the representation of one or more clients will be materially limited by the lawyer's responsibilities to another client, a former client or a third person or by a personal interest of the lawyer.

(b) Notwithstanding the existence of a concurrent conflict of interest under par. (a), a lawyer may represent a client if:

(1) the lawyer reasonably believes that the lawyer will be able to provide competent and diligent representation to each affected client;

(2) the representation is not prohibited by law;

(3) the representation does not involve the assertion of a claim by one client against another client represented by the lawyer in the same litigation or other proceeding before a tribunal; and

(4) each affected client gives informed consent, confirmed in a writing signed by the client.

WISCONSIN COMMENT

The Wisconsin Supreme Court Rule differs from the Model Rule in requiring informed consent to be confirmed in a writing "signed by the client."

ABA COMMENT

General Principles

[1] Loyalty and independent judgment are essential elements in the lawyer's relationship to a client. Concurrent conflicts of interest can arise from the lawyer's responsibilities to another client, a former client or a third person or from the lawyer's own interests. For specific Rules regarding certain concurrent conflicts of interest, see Rule 1.8. For former client conflicts of interest, see Rule 1.9. For conflicts of interest involving prospective clients, see Rule 1.18. For definitions of "informed consent" and "confirmed in writing," see Rule 1.0(e) and (b).

[2] Resolution of a conflict of interest problem under this Rule requires the lawyer to: (1)

Abt Swayne Law

SOUTHWEST WISCONSIN

October 23, 2025

Richland County Board of Supervisors
181 W. Seminary Street
Richland Center, WI 53581

Tricia Clements
County Administrator
181 W. Seminary Street
Richland Center, WI 53581
Via email
RE: Notice of Recusal

Dear Supervisors:
I am writing to inform you that I have determined a concurrent conflict of interest exists in my ongoing representation of Richland County and the City of Richland Center (and possibly other municipalities). Therefore, pursuant to Supreme Court Rule 20:1.7, I must recuse myself from such representation. The basis for my determination is the ongoing conflict between the parties as relates to the proposed contract for ambulance services, which has devolved to the point that the City has retained outside counsel. Given my heavy involvement in the preparation of the proposed contract, and advice given to both parties on the matter, I do not believe I can continue representation of the County exclusively. I have made good faith efforts to try and prevent matters from reaching this point, but my ethical responsibilities are clear now that they have.

In my final comment on the matter, I strongly encourage both parties to recognize that they want the same thing: a fully-funded, sustainable, and locally-run ambulance service. Yes, there are matters which complicate determining the best path forward, but there needs to be a recognition that regardless of the path, you will likely end up travelling it together. On too many occasions have great ideas for this community been stymied by unnecessary conflict, and if there were ever a matter important enough to ask that you put that history behind you, I believe this to be the one.

With that being said, I do believe that in other arenas the parties' interests are aligned. SCR 20:1.7(b) does allow continued representation subject to, among other things, the informed consent of the clients between whom the conflict exists. It has been a joy and an honor to represent this community, by which I mean the County of which the City is the seat, and so I am seeking such consent from both parties (which will take a resolution by their respective governing bodies). If such consent is not granted, I will need to resign from representation of either or both parties.

e NIKKI@ABTSWAYNELAW.COM • DAVID@ABTSWAYNELAW.COM
p 608.634.2157 • *f* 608.634.2159 • *id* 39-1725711
a PO Box 128, 210 N Main Street, Westby WI 54667

I ask that the matter of informed consent be placed on the agenda for either the next Executive and Finance Committee meeting for consideration of referral to the full Board, or that it be referred to the Board directly. In the meantime, I am obligated to continue my normal course of duties so as to avoid material adverse effects on the County's interests to the extent such duties do not require advice or representation on the issue of ambulance services. Your understanding in this matter is greatly appreciated.

Sincerely,
/s/
Michael S. Windle
Attorney at Law

RESOLUTION 25 - XX

Resolution Providing Informed Consent For Continuing Representation By Abt Swayne Law, LLC

WHEREAS Corporation Counsel Michael S. Windle has provided notice of a determination of a concurrent conflict of interest between Richland County and various municipalities due to the dispute over the provision of emergency medical services; and,

WHEREAS pursuant to Supreme Court Rule 20:1.7 such a conflict requires that an attorney discontinue their representation of one or more parties involved in the conflict; and,

WHEREAS the same rule does allow for a waiver of such conflicts with the informed consent of the client(s), and the Board of Supervisors is the appropriate body to grant such a waiver; and,

WHEREAS the Board wishes Attorney Windle to continue his representation of the County in matters other than emergency medical services,

NOW THEREFORE BE IT RESOLVED by the Richland County Board of Supervisors that the proposed waiver, attached hereto and incorporated herein by reference, is granted; and,

BE IT FURTHER RESOLVED that Abt Swayne Law, LLC and Attorney Windle shall continue their representation of the County per the current contract except for matters related to the provision of emergency medical services; and,

BE IT FURTHER RESOLVED that County Administrator Tricia Clements is hereby authorized to sign the waiver on behalf of the County; and,

BE IT FURTHER RESOLVED that this Resolution is effective upon its passage and publication.

VOTE ON FOREGOING RESOLUTION

AYES_____ NOES_____

RESOLUTION__________

DEREK S. KALISH
COUNTY CLERK

DATED:___________________________

RESOLUTION OFFERED BY THE EXECUTIVE & FINANCE STANDING COMMITTEE
(27 OCTOBER 2025)

	FOR	AGAINST
DAVID TURK		
STEVE WILLIAMSON		
SANDRA KRAMER		
STEVE CARROW		
MARC COUEY		
MELVIN “BOB” FRANK		
RANDY SCHOONOVER		
GARY MANNING		
KERRY SEVERSON		

Richland County, WI

Balance Sheet

Account Summary

As Of 10/31/2025

Account	Name	Balance	
Fund: 510 - AMBULANCE SERVICE FUND			
Assets			
510.0000.0000.11010	CASH	0.00	
510.0000.0000.11019	Claim On Cash	-186,952.18	
510.0000.0000.11080	PETTY CASH	0.00	
510.0000.0000.13001	ACCOUNTS RECEIVABLE	710.98	
510.0000.0000.13047	2015 AMBULANCE A/R	0.00	
510.0000.0000.13048	2016 AMBULANCE A/R	23,192.26	
510.0000.0000.13049	2017 AMBULANCE A/R	22,247.42	
510.0000.0000.13050	2018 AMBULANCE A/R	22,138.53	
510.0000.0000.13051	2019 AMBULANCE A/R	-920.57	
510.0000.0000.13052	2020 AMBULANCE A/R	38,503.69	
510.0000.0000.13053	2021 AMBULANCE A/R	37,220.07	
510.0000.0000.13054	2022 AMBULANCE A/R	31,397.74	
510.0000.0000.13055	2023 AMBULANCE A/R	0.00	
510.0000.0000.13056	2024 AMBULANCE A/R	296,874.22	
510.0000.0000.13057	2025 AMBULANCE A/R	197,851.53	
510.0000.0000.16020	PREPAID EXPENSES	0.00	
510.0000.0000.17010	ALLOWANCE FOR DOUBTFUL ACCTS	-374,155.16	
	Total Assets:	**108,108.53**	**108,108.53**
Liability			
510.0000.0000.21020	ACCOUNTS PAYABLE	-88.25	
510.0000.0000.21029	Accounts Payable Pending	2,138.43	
510.0000.0000.21052	FEDERAL WITHHOLDING PAYABLE	0.00	
510.0000.0000.21053	STATE WITHHOLDING PAYABLE	12,363.14	
510.0000.0000.21054	FICA WITHHOLDING PAYABLE	0.00	
510.0000.0000.21055	RETIREMENT PAYABLE	-4,157.83	
510.0000.0000.21056	HEALTH INSURANCE PAYABLE	-973.57	
510.0000.0000.21057	LIFE INSURANCE PAYABLE	69.74	
510.0000.0000.21058	LOSS OF TIME PAYABLE	78.00	
510.0000.0000.21061	DENTAL INSURANCE PAYABLE	222.12	
510.0000.0000.21065	OTHER DEDUCTIONS PAYABLE	6.49	
510.0000.0000.21070	ACCRUED WAGES PAYABLE	23,336.61	
	Total Liability:	**32,994.88**	
Equity			
510.0000.0000.29060	FUND BALANCE	108,793.69	
510.0000.0000.29080	REVENUE CONTROL	0.00	
510.0000.0000.29085	EXPENDITURE CONTROL	0.00	
510.0000.0000.29090	ESTIMATED REVENUE	0.00	
510.0000.0000.29095	APPROPRIATIONS	0.00	
	Total Beginning Equity:	**108,793.69**	
Total Revenue		947,873.38	
Total Expense		981,553.42	
Revenues Over/Under Expenses		**-33,680.04**	
	Total Equity and Current Surplus (Deficit):	**75,113.65**	
	Total Liabilities, Equity and Current Surplus (Deficit):		**108,108.53**

Richland County, WI

Balance Sheet

Account Summary

As Of 08/31/2025

Account	Name	Balance	
Fund: 510 - AMBULANCE SERVICE FUND			
Assets			
510.0000.0000.11010	CASH	0.00	
510.0000.0000.11019	Claim On Cash	-148,294.43	
510.0000.0000.11080	PETTY CASH	0.00	
510.0000.0000.13001	ACCOUNTS RECEIVABLE	710.98	
510.0000.0000.13047	2015 AMBULANCE A/R	0.00	
510.0000.0000.13048	2016 AMBULANCE A/R	23,192.26	
510.0000.0000.13049	2017 AMBULANCE A/R	22,247.42	
510.0000.0000.13050	2018 AMBULANCE A/R	22,138.53	
510.0000.0000.13051	2019 AMBULANCE A/R	-920.57	
510.0000.0000.13052	2020 AMBULANCE A/R	38,503.69	
510.0000.0000.13053	2021 AMBULANCE A/R	37,220.07	
510.0000.0000.13054	2022 AMBULANCE A/R	31,397.74	
510.0000.0000.13055	2023 AMBULANCE A/R	-18,883.43	
510.0000.0000.13056	2024 AMBULANCE A/R	296,874.22	
510.0000.0000.13057	2025 AMBULANCE A/R	160,748.93	
510.0000.0000.16020	PREPAID EXPENSES	0.00	
510.0000.0000.17010	ALLOWANCE FOR DOUBTFUL ACCTS	-175,557.36	
	Total Assets:	289,378.05	289,378.05
Liability			
510.0000.0000.21020	ACCOUNTS PAYABLE	-88.25	
510.0000.0000.21029	Accounts Payable Pending	200.46	
510.0000.0000.21052	FEDERAL WITHHOLDING PAYABLE	0.00	
510.0000.0000.21053	STATE WITHHOLDING PAYABLE	12,363.14	
510.0000.0000.21054	FICA WITHHOLDING PAYABLE	0.00	
510.0000.0000.21055	RETIREMENT PAYABLE	-5,326.00	
510.0000.0000.21056	HEALTH INSURANCE PAYABLE	-17.20	
510.0000.0000.21057	LIFE INSURANCE PAYABLE	55.04	
510.0000.0000.21058	LOSS OF TIME PAYABLE	54.00	
510.0000.0000.21061	DENTAL INSURANCE PAYABLE	249.43	
510.0000.0000.21065	OTHER DEDUCTIONS PAYABLE	701.77	
510.0000.0000.21070	ACCRUED WAGES PAYABLE	13,974.57	
	Total Liability:	22,166.96	
Equity			
510.0000.0000.29060	FUND BALANCE	297,870.10	
510.0000.0000.29080	REVENUE CONTROL	0.00	
510.0000.0000.29085	EXPENDITURE CONTROL	0.00	
510.0000.0000.29090	ESTIMATED REVENUE	0.00	
510.0000.0000.29095	APPROPRIATIONS	0.00	
	Total Beginning Equity:	297,870.10	
Total Revenue		758,500.88	
Total Expense		789,159.89	
Revenues Over/Under Expenses		-30,659.01	
	Total Equity and Current Surplus (Deficit):	267,211.09	
	Total Liabilities, Equity and Current Surplus (Deficit):		289,378.05

Fund 510 - Claim on Cash

Months (Post Date)	Post Date	Description	Cash Receipts	AP Payments	AP Reversals	Payroll	Payroll Corrections	Journal Entries	Grand Total
Jan								-$20,682	-$20,682
Feb			$35,405	-$19,731				-$40,885	-$25,212
Mar			$60,710	-$20,842				-$55,042	-$15,174
Apr			$93,752	-$10,300	$800			-$88,261	-$4,009
May			$56,379	-$22,659		-$57,878	-$508	-$13,102	-$37,768
Jun			$37,090	-$13,001		-$40,528		-$16,045	-$32,483
Jul			$47,246	-$9,389		-$33,867		-$10,507	-$6,518
Aug			$54,207	-$14,790	$4,119	-$30,543		-$19,441	-$6,448
Sep			$55,527	-$21,735		-$35,977		-$1,566	-$3,751
Oct			$29,976	-$32,475		-$30,943		-$1,465	-$34,907
Grand Total			**$470,291**	**-$164,922**	**$4,919**	**-$229,736**	**-$508**	**-$266,996**	**-$186,952**

Fund: 510 - AMBULANCE SERVICE FUND		December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025	July 2025	August 2025	September 2025	October 2025	Total
Revenue													
510.5245.0000.45023	AMBULANCE FEES INVOICED		0	13,734	0	0	580	498,152	64,540	85,173	100,250	75,833	838,260
510.5245.0000.48003	AMB CONTRACT DUE FROM TOWNS		0	1,700	25,060	19,180	18,430	9,690	9,590	9,590	9,590	0	102,830
510.5245.0000.48004	AMBULANCE SERVICE DONATIONS		0	0	25	0	0	700	192	0	250	0	1,167
510.5245.0000.48005	PRIOR YEAR AMBUL COLLECTION		0	0	0	0	0	0	0	0	0	0	0
510.5245.0000.48013	CREDIT CARD REBATES		0	63	-63	0	73	0	0	66	0	0	139
510.5245.0000.48040	OTHER MISCELLANEOUS REVENUE		0	0	0	0	0	152	0	1,875	2,000	1,450	5,477
Revenue Total:			**0**	**15,497**	**25,022**	**19,180**	**19,083**	**508,694**	**74,322**	**96,703**	**112,090**	**77,283**	**947,873**
Expense													
510.5245.0000.51011	SALARIES - REGULAR		23,160	19,070	19,469	19,358	30,982	20,010	16,130	13,701	15,829	26,961	204,671
510.5245.0000.51012	SALARIES - PART-TIME		2,153	2,067	1,981	2,067	1,550	0	517	1,048	0	0	11,383
510.5245.0000.51013	SALARIES - OVERTIME		7,551	9,071	11,017	8,099	11,548	8,371	11,292	10,849	12,828	9,515	100,142
510.5245.0000.51015	TEMPORARY - CASUAL		6,082	7,282	9,811	10,421	13,606	10,799	4,150	3,335	5,663	3,390	74,539
510.5245.0000.51017	AMBULANCE CREW PAY		1,279	994	3,560	1,150	7,384	1,794	3,750	3,531	2,220	5,297	30,957
510.5245.0000.51041	PER DIEM		0	270	0	0	0	0	30	240	120	150	810
510.5245.0000.51050	SECTION 125 PLAN - CO SHARE		26	26	26	26	26	26	22	18	27	27	250
510.5245.0000.51051	FICA - COUNTY SHARE		3,019	2,907	3,224	3,086	4,471	3,094	2,559	2,314	2,739	2,364	29,777
510.5245.0000.51052	RETIREMENT - COUNTY SHARE		2,592	2,320	2,518	2,323	3,672	2,511	1,975	1,900	2,358	2,098	24,267
510.5245.0000.51053	DENTAL INSURANCE - CO SHARE		130	130	130	130	131	123	125	126	230	177	1,433
510.5245.0000.51054	HEALTH INSURANCE - CO SHARE		6,662	6,662	6,662	6,662	6,662	4,976	4,674	4,709	8,573	7,341	63,581
510.5245.0000.51055	LIFE INSURANCE - CO SHARE		4	4	4	4	4	3	4	2	4	3	35
510.5245.0000.51057	TRAINING & AIDS		0	220	0	950	-180	0	0	213	0	18	1,221
510.5245.0000.52017	PEST CONTROL		0	0	0	0	0	47	0	0	0	0	47
510.5245.0000.52022	LIGHTS		0	965	587	0	1,281	561	619	661	0	1,163	5,837
510.5245.0000.52025	TELEPHONE		109	242	295	279	286	285	286	285	274	197	2,538
510.5245.0000.52026	HEAT		906	420	803	0	766	102	24	0	66	48	3,135
510.5245.0000.52048	SERVICES ON MACHINES		0	0	0	0	0	0	0	0	0	0	0
510.5245.0000.52091	FIRE SYSTEM MAINTENANCE		0	0	1,101	0	0	0	0	0	155	155	1,411
510.5245.0000.52093	AMBULANCE EQUIP MAINTENANCE		0	252	0	138	0	818	0	0	0	455	1,663
510.5245.0000.53001	HTG & AIR COND MAINT AGREEMT		0	0	0	0	0	0	0	292	0	0	292
510.5245.0000.53009	MEDICAL SUPPLIES		0	8,846	4,741	375	2,326	2,897	2,623	-1,598	499	1,198	21,907
510.5245.0000.53011	POSTAGE		3	0	0	6	0	3	0	0	1	0	13
510.5245.0000.53019	OFFICE SUPPLIES		0	424	337	5	367	289	25	92	108	48	1,694
510.5245.0000.53024	DUES & SUBSCRIPTIONS		0	42	3	3	63	3	3	0	0	0	117
510.5245.0000.53026	ADVERTISING		31	0	0	7	27	0	0	0	0	0	65
510.5245.0000.53039	MILEAGE		0	83	0	0	6	0	10	82	39	56	275
510.5245.0000.53046	UNIFORM ALLOWANCE		0	279	0	24	204	0	0	787	621	314	2,229
510.5245.0000.53048	PROTECTIVE CLOTHING & GEAR		0	0	0	460	0	0	37	0	0	0	497
510.5245.0000.53051	DIESEL FUEL		1,271	724	611	529	498	609	546	298	389	581	6,055
510.5245.0000.53052	AMBULANCE MAINTENANCE		0	3,160	2,414	338	3,893	1,993	121	1,455	400	659	14,432
510.5245.0000.53056	AMBULANCE GARAGE MAINTENANCE		0	886	0	184	116	828	1,083	71	187	137	3,491
510.5245.0000.58013	COMMUNICATIONS EQUIP MAINT		0	36	158	0	0	495	0	0	0	0	689
510.5245.0000.58015	COMPUTER SOFTWARE		0	0	30	1,069	30	930	0	600	1,091	0	3,750
510.5245.0000.58019	NEW EQUIPMENT UNDER $5000		0	178	89	155	94	0	0	0	120	0	636
510.5245.0000.58024	FIRE ASSIST		0	200	800	0	0	200	400	0	200	400	2,200
510.5245.0000.58097	INSURANCE		56	0	0	0	0	0	3,197	0	0	0	3,253
510.5245.0000.59000	WORKERS' COMPENSATION INSUR		4,839	0	0	0	0	0	0	0	0	0	4,839
510.5245.0000.59001	BLDG & PERSONAL PROP INSUR		371	0	0	0	0	0	0	0	0	0	371
510.5245.0000.59003	VEHICLE INSURANCE		2,079	0	0	0	0	0	4,505	0	0	0	6,584
510.5245.0000.59057	CLAIMS CLEARINGHOUSE		0	1,298	7,456	1,042	6,106	2,324	0	-1,906	172	5,040	21,533
510.5245.0000.59070	CONTRACT SERVICES		208	68	155	0	0	0	0	0	0	0	431
510.5245.0000.59099	BILLS - NO LINE DETAIL		0	0	250	0	0	154,730	-154,711	0	0	0	270
510.5246.0000.59097	INSURANCE WRITE OFFS		0	0	0	0	0	0	218,047	38,994	40,859	28,032	325,933

Fund: 510 - AMBULANCE SERVICE FUND

		December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025	July 2025	August 2025	September 2025	October 2025	Total
510.5246.0000.59099	BILLS - NO LINE DETAIL		0	34,045	6,443	6,186	7,888	-19,639	-34,922	0	0	0	0
510.5248.0000.51023	ITHACA		0	0	0	0	0	0	1,500	0	0	0	1,500
Expense Total:			**62,532**	**103,169**	**84,676**	**65,075**	**103,804**	**199,184**	**88,621**	**82,098**	**95,771**	**96,623**	**981,553**
Total Surplus (Deficit):			**-62,532**	**-87,672**	**-59,654**	**-45,895**	**-84,721**	**309,510**	**-14,299**	**14,605**	**16,319**	**-19,340**	**-33,680**

Fund Summary

Fund		January 2025	February 2025	March 2025	April 2025	May 2025	June 2025	July 2025	August 2025	September 2025	October 2025	
510 - AMBULANCE SERVICE FUND		-62,532	-87,672	-59,654	-45,895	-84,721	309,510	-14,299	14,605	16,319	-19,340	-33,680
Total Surplus (Deficit):		**-62,532**	**-87,672**	**-59,654**	**-45,895**	**-84,721**	**309,510**	**-14,299**	**14,605**	**16,319**	**-19,340**	
Fund Balance	**$ 108,794**	**$ 46,262**	**$ (41,410)**	**$ (101,065)**	**$ (146,960)**	**$ (231,681)**	**$ 77,828**	**$ 63,529**	**$ 78,135**	**$ 94,454**	**$ 75,114**	

Fund: 510 - AMBULANCE SERVICE FUND		2019	2020	2021	2022	2023	2024	2025	Average	
Revenue										
510.5245.0000.45023	AMBULANCE FEES INVOICED	671,151.97	747,147.95	761,914.10	835,463.35	727,808.00	825,964.99	838,260.04	797,882.10	
510.5245.0000.48003	AMB CONTRACT DUE FROM TOWNS	122,740.00	126,990.00	135,244.09	122,890.00	166,020.00	142,205.00	102,830.00	133,837.82	
510.5245.0000.48004	AMBULANCE SERVICE DONATIONS			-	-	2,100.00	1,050.00	1,167.00	863.40	
510.5245.0000.48005	PRIOR YEAR AMBUL COLLECTION	4,698.70	4,150.75	1,041.81	1,204.13	1,017.91	-	-	652.77	
510.5245.0000.48013	CREDIT CARD REBATES			-	81.53	251.63	212.66	139.33	137.03	
510.5245.0000.48040	OTHER MISCELLANEOUS REVENUE	3,018.10	28,350.43	54,110.54	21,933.69	5,009.49	3,652.40	5,477.01	18,036.63	
Revenue Total:		801,608.77	906,639.13	952,310.54	981,572.70	902,207.03	973,085.05	947,873.38	951,409.74	100%
Expense										
510.5245.0000.51011	SALARIES - REGULAR	125,824.56	147,239.41	146,212.34	166,342.00	189,520.41	225,293.62	204,670.83	186,407.84	19.6%
510.5245.0000.51012	SALARIES - PART-TIME	23,058.03	-	-	-	-	3,338.40	11,382.89	2,944.26	0.3%
510.5245.0000.51013	SALARIES - OVERTIME	14,665.10	38,091.47	40,046.29	46,575.07	43,739.61	71,181.77	100,142.46	60,337.04	6.3%
510.5245.0000.51015	TEMPORARY - CASUAL		18,795.42	39,951.08	61,542.14	79,853.39	106,546.82	74,539.04	72,486.49	7.6%
510.5245.0000.51017	AMBULANCE CREW PAY	75,816.11	62,952.82	46,199.53	48,760.73	46,247.42	20,132.94	30,956.82	38,459.49	4.0%
510.5245.0000.51041	PER DIEM	1,590.00	2,310.00	1,620.00	1,740.00	1,500.00	1,740.00	810.00	1,482.00	0.2%
510.5245.0000.51050	SECTION 125 PLAN - CO SHARE	282.15	267.52	290.75	337.37	353.60	253.42	250.35	297.10	0.0%
510.5245.0000.51051	FICA - COUNTY SHARE	17,925.00	20,169.03	20,396.99	23,736.88	26,433.56	31,048.36	29,777.29	26,278.62	2.8%
510.5245.0000.51052	RETIREMENT - COUNTY SHARE	11,105.04	13,906.63	13,896.03	17,243.35	18,099.61	22,743.67	24,267.01	19,249.93	2.0%
510.5245.0000.51053	DENTAL INSURANCE - CO SHARE	1,191.45	968.81	848.40	848.40	848.40	1,116.52	1,432.53	1,018.85	0.1%
510.5245.0000.51054	HEALTH INSURANCE - CO SHARE	48,238.63	40,437.84	39,843.87	51,426.24	57,012.31	60,322.13	63,581.09	54,437.13	5.7%
510.5245.0000.51055	LIFE INSURANCE - CO SHARE	40.60	35.31	31.78	66.45	66.84	56.91	34.81	51.36	0.0%
510.5245.0000.51057	TRAINING & AIDS	2,386.44	1,070.94	1,797.44	4,337.74	7,111.08	1,836.58	1,220.50	3,260.67	0.3%
510.5245.0000.51061	HEALTH INS REIMBURSEMENT DED	5,392.90	1,411.86	1,000.00	2,023.59	-	-	-	604.72	0.1%
510.5245.0000.52014	SOFTWARE MAINTENANCE	1,025.00	1,550.00	1,125.00	1,011.86	1,470.45	2,771.82	-	1,275.83	0.1%
510.5245.0000.52017	PEST CONTROL	58.94	50.32	50.32	52.79	-	51.76	46.98	40.37	0.0%
510.5245.0000.52022	LIGHTS	1,738.72	2,055.17	2,095.07	10,488.25	8,898.17	6,032.13	5,836.57	6,670.04	0.7%
510.5245.0000.52025	TELEPHONE	1,341.51	1,498.93	1,165.74	4,094.63	3,419.86	3,191.55	2,538.30	2,882.02	0.3%
510.5245.0000.52026	HEAT	539.81	485.48	428.44	1,878.02	1,838.34	2,601.37	3,135.32	1,976.30	0.2%
510.5245.0000.52048	SERVICES ON MACHINES	-	-	-	390.81	330.59	460.58	-	236.40	0.0%
510.5245.0000.52091	FIRE SYSTEM MAINTENANCE	57.13	31.96	326.17		-	413.00	1,411.45	537.66	0.1%
510.5245.0000.52093	AMBULANCE EQUIP MAINTENANCE	4,306.93	6,829.18	2,978.62	4,281.12	1,848.15	2,617.62	1,663.10	2,677.72	0.3%
510.5245.0000.53001	HTG & AIR COND MAINT AGREEMT	580.56	607.67	8.74	-	-	-	292.01	60.15	0.0%
510.5245.0000.53009	MEDICAL SUPPLIES	21,398.18	16,705.93	18,845.53	11,976.32	28,830.47	27,110.93	22,706.57	21,893.96	2.3%
510.5245.0000.53011	POSTAGE	234.25	169.14	130.66	128.72	84.17	99.06	13.24	91.17	0.0%
510.5245.0000.53019	OFFICE SUPPLIES	614.03	209.34	270.49	552.49	1,162.70	4,147.83	1,694.47	1,565.60	0.2%
510.5245.0000.53024	DUES & SUBSCRIPTIONS	22.67	180.00	34.34	11.67	709.00	169.96	116.90	208.37	0.0%
510.5245.0000.53026	ADVERTISING	-	374.85	-	275.12	-	24.57	64.52	72.84	0.0%
510.5245.0000.53034	REGISTRATION	94.50	190.00	-	360.00	(180.00)	423.50	-	120.70	0.0%
510.5245.0000.53039	MILEAGE	522.75	823.32	519.58	532.09	326.69	471.95	275.38	425.14	0.0%
510.5245.0000.53046	UNIFORM ALLOWANCE	969.88	513.92	686.94	1,857.83	669.47	1,762.28	2,228.88	1,441.08	0.2%
510.5245.0000.53048	PROTECTIVE CLOTHING & GEAR	-	41.00	-	-	-	1,085.01	496.94	316.39	0.0%
510.5245.0000.53051	DIESEL FUEL	3,396.50	2,995.82	6,304.02	9,618.57	7,396.04	5,055.39	6,055.24	6,885.85	0.7%

Fund: 510 - AMBULANCE SERVICE FUND		2019	2020	2021	2022	2023	2024	2025	Average	
510.5245.0000.53052	AMBULANCE MAINTENANCE	4,893.18	6,782.99	18,241.61	10,292.56	32,930.21	15,912.57	14,431.96	18,361.78	1.9%
510.5245.0000.53056	AMBULANCE GARAGE MAINTENANCE	786.09	225.00	-	1,115.94	6,348.61	7,916.02	3,491.17	3,774.35	0.4%
510.5245.0000.58013	COMMUNICATIONS EQUIP MAINT	328.27	962.74	-	-	1,250.00	213.05	688.84	430.38	0.0%
510.5245.0000.58015	COMPUTER SOFTWARE	95.32	95.31	-	3,002.16	2,652.00	2,907.98	3,749.95	2,462.42	0.3%
510.5245.0000.58019	NEW EQUIPMENT UNDER $5000	5,316.50	6,372.18	2,973.18	50,078.46	6,566.03	6,483.38	635.95	13,347.40	1.4%
510.5245.0000.58024	FIRE ASSIST	5,400.00	5,200.00	6,600.00	3,400.00	1,400.00	2,079.69	2,200.00	3,135.94	0.3%
510.5245.0000.58097	INSURANCE		178.34	-	1,655.00	3,128.00	3,087.00	3,253.41	2,224.68	0.2%
510.5245.0000.59000	WORKERS' COMPENSATION INSUR	6,355.00	6,579.00	12,086.00	7,144.00	8,347.00	7,182.00	4,839.00	7,919.60	0.8%
510.5245.0000.59001	BLDG & PERSONAL PROP INSUR	1,537.00	1,874.00	2,183.00	403.24	413.75	404.10	371.00	755.02	0.1%
510.5245.0000.59003	VEHICLE INSURANCE	7,049.00	7,487.00	7,872.29	3,793.90	4,994.54	4,956.05	6,583.85	5,640.13	0.6%
510.5245.0000.59057	CLAIMS CLEARINGHOUSE	25,316.12	26,652.45	29,217.49	32,176.71	32,070.93	11,557.49	21,532.88	25,311.10	2.7%
510.5245.0000.59070	CONTRACT SERVICES	713.67	6,600.00	15,673.00	7,713.69	4,815.00	47,532.75	431.39	15,233.17	1.6%
510.5245.0000.59099	BILLS - NO LINE DETAIL			(11,464.75)	3,523.57	908.69	6,022.46	269.56	-	0.0%
510.5246.0000.59097	INSURANCE WRITE OFFS	331,940.59	360,407.89	394,898.65	350,341.84	494,236.53	380,545.18	325,932.97	389,191.03	40.9%
510.5246.0000.59099	BILLS - NO LINE DETAIL	-		-	-	-	-	-	-	
510.5248.0000.51023	ITHACA	750.00	750.00	1,000.00	1,000.00	1,000.00	1,000.00	1,500.00	1,100.00	0.1%
510.5248.0000.59014	CAZENOVIA	782.00	782.00	782.00	782.00				782.00	0.1%
510.5248.0000.51042	YUBA	750.00	750.00	-	-	-	1,000.00	-	200.00	0.0%
510.5248.0000.59011	VIOLA	782.00	782.00	-	-	-	-	-	-	0.0%
510.5248.0000.59016	BOAZ	750.00	-	-	-	-	-	-	-	0.0%
510.5920.0000.17049	TRAN TO NEW AMBULANCE FUND	-	-		-	40,000.00	-	-	-	0.0%
Expense Total:		757,962.11	815,449.99	867,166.63	948,913.32	1,168,651.62	1,102,901.17	981,553.42	1,006,562.06	
check figure		757,962.11	815,449.99	867,166.63	948,913.30	1,168,651.62	1,102,901.17	981,553.42	(55,152.32)	
		-	-	-	0.01	-	-	-		
Fund 510 Surplus (Deficit):		43,646.66	91,189.14	85,143.91	32,659.39	(266,444.59)	(129,816.12)	(33,680.04)	(55,152.32)	

Comparison Data by Year & Municipality

Ambulance Fund 510	2021	2022	2023	2024	2025	Avg 21-25	2026 Bud
Number of calls	1048	1028	990	946	1162	1035	
Revenue	$952,311	$981,573	$902,207	$973,085	$947,873	$951,410	$1,301,314
Expenses	$867,167	$948,913	$1,168,652	$1,102,901	$981,553	$1,013,837	$1,301,314
Surplus/(Deficit)	$85,144	$32,659	($266,445)	($129,816)	($33,680)	($62,427)	$0

Municipality	Population	% of Total	Prior Contract Vol.	Prior Contract Cost	Proposed Contract Vol.	Proposed Contract Cost	$ allocation by population	$ per person	per population @ $30/person	Actual Pymts Rec'd	Variance
Akan	390	3.42%	10	$1,700	15	$ 3,375	$ 8,249	$ 21.15	$ 11,700	$ 2,720	$ 1,020
Boaz	126	1.10%	10	$1,700	11	$ 2,475	$ 2,665	$ 21.15	$ 3,780	$ 1,700	$ -
Dayton	774	6.79%	30	$5,100	33	$ 7,425	$ 16,372	$ 21.15	$ 23,220	$ 5,100	$ -
Eagle	490	4.30%	5	$850	4	$ 900	$ 10,365	$ 21.15	$ 14,700	$ 850	$ -
Henrietta	434	3.81%	18	$3,060	19	$ 4,275	$ 9,180	$ 21.15	$ 13,020	$ 3,060	$ -
Ithaca	638	5.60%	22	$3,740	22	$ 4,950	$ 13,495	$ 21.15	$ 19,140	$ 3,740	$ -
Marshall	538	4.72%	9	$1,530	8	$ 1,800	$ 11,380	$ 21.15	$ 16,140	$ 1,530	$ -
Orion	542	4.75%	10	$1,700	10	$ 2,250	$ 11,465	$ 21.15	$ 16,260	$ 1,700	$ -
Richland Center	4,961	43.51%	677	$115,090	730	$ 164,250	$ 104,937	$ 21.15	$ 148,830	$ 67,130	$ (47,960)
Rockbridge	690	6.05%	22	$3,740	24	$ 5,400	$ 14,595	$ 21.15	$ 20,700	$ 3,740	$ -
Town of Richland	1,166	10.23%	57	$9,690	116	$ 26,100	$ 24,664	$ 21.15	$ 34,980	$ 9,690	$ -
Willow	506	4.44%	10	$1,700	8	$ 1,800	$ 10,703	$ 21.15	$ 15,180	$ 1,700	$ -
Yuba	52	0.46%	-	$0	3	$ 675	$ 1,100	$ 21.15	$ 1,560	$ 170	$ 170
Pine Valley	96	0.84%	-	$0	69	$ 15,525	$ 2,031	$ 21.15	$ 2,880	$ -	$ -
Fair	-	0.00%	-	$0	8	$ 1,800	$ -	$ -	$ -	$ -	$ -
County Bldgs	-	0.00%	-	$0	13	$ 2,925	$ -	$ -	$ -	$ -	$ -
Total	**11,403**		**880**	**$149,600**	**1,093**	**$ 245,925**	**$ 241,200**		**$ 342,090**	**$ 102,830**	**$ (46,770)**
						$ 96,325					
						$ 241,200	w/o fair & county bldgs				

AR & Uncollectable by Year

Year	A/R (2022)	A/R (2023)	A/R (2024)	A/R (2025)	Change in A/R 24-25	Allowance for Doubtful Accts	Uncollectable (Expense)
2015			$ -	$ -	$ -	$ -	$ -
2016	$ 23,192.26	$ 23,192.26	$ 23,192.26	$ 23,192.26	$ -	$ -	$ -
2017	$ 22,247.42	$ 22,247.42	$ 22,247.42	$ 22,247.42	$ -	$ -	$ -
2018	$ 22,461.53	$ 22,138.53	$ 22,138.53	$ 22,138.53	$ -	$ -	$ -
2019	$ (695.73)	$ (920.57)	$ (920.57)	$ (920.57)	$ -	$ -	$ -
2020	$ 39,814.49	$ 38,977.49	$ 38,503.69	$ 38,503.69	$ -	$ -	$ -
2021	$ 39,317.62	$ 37,603.92	$ 37,220.07	$ 37,220.07	$ -	$ -	$ 394,898.65
2022	$ 65,092.22	$ 31,397.74	$ 31,397.74	$ 31,397.74	$ -	$ -	$ 350,341.81
2023	$ -	$ 42,733.52	$ (18,883.43)	$ -	$ 18,883.43	$ (175,557.36)	$ 494,236.53
2024	$ -	$ -	$ 332,425.75	$ 296,874.22	$ (35,551.53)	$ (198,597.80)	$ 383,824.82
2025	$ -		$ -	$ 153,678.67	$ 153,678.67	$ (374,155.16)	$ 325,932.97
	$ 211,429.81	**$ 217,370.31**	**$ 487,321.46**	**$ 624,332.03**	**$ 137,010.57**	**$ (374,155.16)**	**$ 1,949,234.78**

	$ 174,636.79

2024

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4200		INTERGOVERNMENTAL FUNDING							
51.4200.0000		PROJECT							
51.4200.0000.4803		AMB CONTRACT DUE FROM TOWNS							
R-03052024-385	030524	TOWN OF ROCKBRIDGE	PAYMENTS FROM MUNIS	3,740.00CR	61710			TAMMY	03072024
R-03282024-464	032824	TOWN OF AKAN	PAYMENTS FROM MUNIS	2,720.00CR	62029			TAMMY	04012024
R-03282024-464	032824	TOWN OF EAGLE	PAYMENTS FROM MUNIS	850.00CR	62029			TAMMY	04012024
R-03282024-464	032824	TOWN OF RICHLAND	PAYMENTS FROM MUNIS	4,845.00CR	62029			TAMMY	04012024
R-03282024-464	032824	VILLAGE OF BOAZ	PAYMENTS FROM MUNIS	1,700.00CR	62029			TAMMY	04012024
R-04052024-487	040524	TOWN OF MARSHALL	PAYMENTS FROM MUNIS	1,530.00CR	62134			TAMMY	04092024
R-04052024-487	040524	TOWN OF MARSHALL	PAYMENTS FROM MUNIS	5,100.00CR	62134			TAMMY	04092024
R-04162024-546	041624	TOWN OF HENRIETTA	PAYMENTS FROM MUNIS	3,060.00CR	62245			TAMMY	04222024
R-04162024-546	041624	TOWN OF WILLOW	PAYMENTS FROM MUNIS	1,700.00CR	62245			TAMMY	04222024
R-04252024-579	042524	CITY OF RICHLAND CENTER	PAYMENTS FOR MUNIS	38,360.00CR	62346			TAMMY	05012024
R-04292024-585	042924	VILLAGE OF YUBA	PAYMENTS FROM MUNIS	170.00CR	62378			TAMMY	05012024
J-04302024-556	043024	JE #04	MARSHALL S/B DAYTON	5,100.00				TAMMY	05022024
J-04302024-556	043024	JE #04	TOWN OF DAYTON	5,100.00CR				TAMMY	05022024
R-06142024-763	061424	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,590.00CR	62967			TAMMY	06182024
R-06242024-790	062424	TOWN OF ORION	PAYMENTS FROM MUNIS	1,700.00CR	63167			TAMMY	06262024
R-08132024-989	081324	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	28,770.00CR	65606			TAMMY	08202024
R-09172024-152	091724	CITY OF RICHLAND CENTER	DUE FROM TOWNS	9,590.00CR	65988			TAMMY	09242024
R-12312024-512	123124	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	28,780.00CR	66928			TAMMY	01022025
51.4200.0000.4803				142,205.00CR					
51.4200.0000				142,205.00CR					
51.4200				142,205.00CR					
51.4500		PUBLIC CHARGES FOR SERVICE							
51.4500.0000		PROJECT							
51.4500.0000.4523		AMBULANCE FEES INVOICED							
J-02292024-307	022924	JE #02	JANUARY 2024	29,727.00CR				TAMMY	02142024
J-02292024-538	022924	JE #02	JANUARY 2024	69,233.50CR				TAMMY	04162024
J-03312024-399	033124	JE #03	FEBRUARY 2024	69,233.50CR				TAMMY	04012024
J-03312024-539	033124	JE #03	FEBRUARY 2024	69,233.50				TAMMY	04162024
J-03312024-539	033124	JE #03	FEBRUARY 2024	145,012.50CR				TAMMY	04162024
J-04302024-556	043024	JE #04	MARCH 2024	69,306.49CR				TAMMY	05022024
J-05312024-669	053124	JE #05	APRIL 2024 A/R	35,027.00CR				TAMMY	06042024
J-06302024-777	063024	JE #06	MAY 2024	75,409.00CR				TAMMY	07012024
J-07312024-902	073124	JE #07	EMS/MC JUNE 2024	51,463.00CR				TAMMY	08012024
J-08312024-011	083124	JE #08	JULY 2024	52,321.00CR				TAMMY	09032024
J-09302024-113	093024	JE #09	AUGUST 2024	75,073.50CR				TAMMY	10012024
J-10312024-282	103124	JE #10	SEPT 2024	19,713.50CR				TAMMY	11012024
J-11302024-398	113024	JE #11	OCTOBER 2024	48,787.50CR				TAMMY	12022024
J-12312024-495	123124	JE #12	NOVEMBER 2024	50,786.00CR				TAMMY	01022025
J-12312024-610	123124	JE #12A	DECEMBER 2024	104,105.00CR				TAMMY	01242025
51.4500.0000.4523				825,964.99CR					
51.4500.0000				825,964.99CR					
51.4500				825,964.99CR					
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4804		AMBULANCE SERVICE DONATIONS							
R-01032024-145	010324	AMBULANCE	AMBULANCE	25.00CR	42496			TAMMY	01092024
R-01302024-263	013024	AMBULANCE	AMBULANCE SRVS DONATIONS	1,000.00CR	42699			TAMMY	02012024

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4804		AMBULANCE SERVICE DONATIONS							
R-02022024-284	020224	AMERICAN LEGION AUX	DONATIONS	25.00CR	42760			TAMMY	02062024

51.4800.0000.4804				1,050.00CR				
51.4800.0000.4813		CREDIT CARD REBATES						
A-12312023-337	022024	US BANK	@23@OCT-DEC 2023	5.02CR	61450		TAMMY	02222024
R-05302024-702	053024	US BANK	JAN-MARCH 2024	40.91CR	62780		TAMMY	06042024
R-08222024-018	082224	US BANK	CREDIT CARD REBATE Q2Y24	102.57CR	65729		TAMMY	08262024
R-11252024-404	112524	US BANK\	CREDIT CARD REBATE Q3Y24	64.16CR	66612		TAMMY	12022024
51.4800.0000.4813				212.66CR				
51.4800.0000.4840		OTHER MISCELLANEOUS REVENUE						
R-01312024-264	013124	AMBULANCE	PAYSPAN ACCT VERIFICATIO	0.11CR	42725		TAMMY	02012024
R-02022024-284	020224	AMBULANCE	CPR CARDS	39.00CR	42762		TAMMY	02062024
R-03052024-385	030524	AMBULANCE	CPR CARDS	40.00CR	61709		TAMMY	03072024
R-04052024-487	040524	AMBULANCE	CPR CARDS	129.50CR	62135		TAMMY	04092024
R-04252024-579	042524	FORWARD HOME FOR BOYS	CPR/AED	100.00CR	62347		TAMMY	05012024
R-05072024-639	050724	AMBULANCE	CPR CARDS	120.00CR	62535		TAMMY	05132024
R-05232024-688	052324	AMBULANCE	CPR CARDS	40.00CR	62723		TAMMY	05282024
R-06112024-740	061124	AMBULANCE	CPR CARDS	20.00CR	62895		TAMMY	06182024
R-06182024-774	061824	AMBULANCE	PREMIER	201.70CR	63031		TAMMY	06262024
R-07122024-877	071224	AMBULANCE	CPR CARDS	35.00CR	63706		TAMMY	07292024
R-08092024-967	080924	AMBULANCE	CPR/AED	1,398.80CR	65562		TAMMY	08132024
R-08142024-994	081424	AMBULANCE	AED-ST JOHN'S LUTHERAN	1,432.29CR	65620		TAMMY	08202024
R-09042024-065	090424	AMBULANCE	CPR CARDS	96.00CR	65875		TAMMY	09092024
51.4800.0000.4840				3,652.40CR				
51.4800.0000				4,915.06CR				
51.4800				4,915.06CR				
51				973,085.05CR				

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SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4200		INTERGOVERNMENTAL FUNDING							
51.4200.0000		PROJECT							
51.4200.0000.4337		EMS FLEX GRANT							
R-06092023-409	060923	AMBULANCE	EMS FLEX GRANT	11,130.00CR	40871			TAMMY	06132023
51.4200.0000.4337				11,130.00CR					
51.4200.0000.4803		AMB CONTRACT DUE FROM TOWNS							
R-03022023-055	030223	TOWN OF ORION	PAYMENTS FROM MUNIS	1,700.00CR	40134			TAMMY	03092023
R-03152023-110	031523	TOWN OF AKAN	PAYMENTS FROM MUNIS	2,720.00CR	40219			TAMMY	03232023
R-03152023-110	031523	TOWN OF EAGLE	PAYMENTS FROM MUNIS	850.00CR	40214			TAMMY	03232023
R-03152023-110	031523	TOWN OF HENRIETTA	PAYMENTS FROM MUNIS	3,060.00CR	40217			TAMMY	03232023
R-03152023-110	031523	TOWN OF RICHLAND	PAYMENTS FROM MUNIS	9,690.00CR	40215			TAMMY	03232023
R-03152023-110	031523	TOWN OF WILLOW	PAYMENTS FROM MUNIS	1,700.00CR	40216			TAMMY	03232023
R-03172023-113	031723	AMBULANCE	PAYMENTS FROM MUNIS	1,700.00CR	40235			TAMMY	03232023
R-03242023-146	032423	TOWN OF ROCKBRIDGE	PAYMENTS FROM MUNIS	3,740.00CR	40304			TAMMY	03292023
R-03242023-146	032423	VILLAGE OF YUBA	PAYMENTS FROM MUNIS	170.00CR	40303			TAMMY	03292023
R-04052023-178	040523	CITY OF RICHLAND CENTER	PAYMENTS OF MUNIS	28,770.00CR	40384			TAMMY	04202023
R-04052023-178	040523	TOWN OF MARSHALL	PAYMENTS OF MUNIS	1,530.00CR	40383			TAMMY	04202023
R-04122023-214	041223	CITY OF RICHLAND CENTER	JOINT AMBULANCE CONTRACT	9,590.00CR	40419			TAMMY	04202023
R-04182023-221	041823	TOWN OF ITHACA	PAYMENTS OF MUNIS	3,740.00CR	40448			TAMMY	04212023
R-05092023-305	050923	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,590.00CR	40629			TAMMY	05252023
R-05092023-305	050923	TOWN OF DAYTON	PAYMENTS FROM MUNIS	9,200.00CR	40628			TAMMY	05252023
R-06092023-409	060923	JOINT AMBULANCE	PAYMENTS FROM MUNIS	9,590.00CR	40868			TAMMY	06132023
R-07192023-543	071923	CITY OF RICHLAND CTR	PAYMENTS FROM MUNIS	9,590.00CR	41125			TAMMY	07242023
R-08092023-606	080923	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,590.00CR	41285			TAMMY	08152023
R-09152023-770	091523	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,590.00CR	41550			TAMMY	09182023
R-10102023-852	101023	CITY OF RICHLAND CTR	PAYMENTS FROM MUNIS	9,590.00CR	41735			TAMMY	10132023
R-11152023-970	111523	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,590.00CR	42065			TAMMY	11202023
R-12112023-042	121123	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	9,600.00CR	42280			TAMMY	12122023
51.4200.0000.4803				154,890.00CR					
51.4200.0000				166,020.00CR					
51.4200				166,020.00CR					
51.4500		PUBLIC CHARGES FOR SERVICE							
51.4500.0000		PROJECT							
51.4500.0000.4523		AMBULANCE FEES INVOICED							
J-02282023-013	022823	JE #02	JANUARY 2023	64,356.00CR				TAMMY	03012023
J-03312023-149	033123	JE #03	CVIKOTA FEB 2023	49,463.50CR				TAMMY	04032023

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J-04302023-253	043023	JE #04	MARCH 2023	17,831.50CR				TAMMY	05022023
J-05312023-362	053123	JE #05	APRIL 2023	84,715.50CR				TAMMY	06012023
J-06302023-439	063023	JE #06	MAY 2023	64,272.00CR				TAMMY	07052023
J-07312023-549	073123	JE #07	JUNE 2023	71,102.50CR				TAMMY	08082023
J-08312023-659	083123	JE #08	JULY 2023	38,161.50CR				TAMMY	09012023
J-09302023-811	093023	JE #09	AUGUST 2023	91,268.00CR				TAMMY	10032023
J-10312023-878	103123	JE #10	SEPT 2023	77,343.00CR				TAMMY	11012023
J-11302023-978	113023	JE #11	OCTOBER 2023	40,567.00CR				TAMMY	12012023
J-12312023-106	123123	JE #12	NOVEMBER 2023	9,900.50CR				TAMMY	01022024
J-12312023-223	123123	JE #12B	NOVEMBER 2023	9,900.50				TAMMY	02022024
J-12312023-223	123123	JE #12B	NOVEMBER 2023	99,000.50CR				TAMMY	02022024
J-12312023-597	123123	2023 AUDIT ADJ JE	2023 AUDIT ADJ JE #1008	29,727.00CR				TAMMY	05022024
51.4500.0000.4523				727,808.00CR					
51.4500.0000				727,808.00CR					

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SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4500				727,808.00CR					
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4804		AMBULANCE SERVICE DONATIONS							
R-12062023-021	120623	AMBULANCE	DONATIONS	2,000.00CR	42248			TAMMY	12072023
R-12142023-080	121423	JEAN DE LA MATER	AMBULANCE SRVS DONATIONS	100.00CR	42315			TAMMY	12202023
51.4800.0000.4804				2,100.00CR					
51.4800.0000.4805		PRIOR YEAR AMBUL COLLECTION							
R-02092023-976	020923	AMBULANCE	2018 ACCOUNTS	192.25CR	39931			TAMMY	02132023
R-02132023-980	021323	AMBULANCE	AMBULANCE 2015-2018	364.50CR	39973			TAMMY	02162023
R-02232023-023	022323	AMBULANCE	AMBULANCE	439.16CR	40063			TAMMY	03012023
R-04182023-221	041823	AMBULANCE	PRIOR YRS 2016 & 2019	22.00CR	40457			TAMMY	04212023
51.4800.0000.4805				1,017.91CR					
51.4800.0000.4813		CREDIT CARD REBATES							
A-12312022-018	022123	US BANK	@22@OCT-DEC 2022	55.11CR	40041			TAMMY	02232023
R-05252023-358	052523	US BANK	JAN-MARCH 2023	38.59CR	40740			TAMMY	05262023
R-08282023-685	082823	US BANK	APRIL-JUNE 2023	18.94CR	41394			TAMMY	09012023
R-11222023-989	112223	US BANK	JULY-SEPT 2023	138.99CR	42131			TAMMY	11272023
51.4800.0000.4813				251.63CR					
51.4800.0000.4840		OTHER MISCELLANEOUS REVENUE							
R-01192023-904	011923	AMBULANCE	CPR CARDS	20.00CR	39771			TAMMY	01232023
R-02102023-977	021023	AMBULANCE	CPR CARDS	3.50CR	39966			TAMMY	02132023
R-03092023-080	030923	AMBULANCE	CPR CARDS	50.00CR	40177			TAMMY	03132023
R-03152023-110	031523	AMBULANCE	TECH COM	1,750.00CR	40218			TAMMY	03232023
R-03242023-146	032423	AMBULANCE	CPR CARDS	20.00CR	40305			TAMMY	03292023
R-04182023-221	041823	VILLAGE OF LONE ROCK	CPR CARDS	28.00CR	40450			TAMMY	04212023
R-04212023-243	042123	AMBULANCE	CPR CARDS	102.00CR	40479			TAMMY	04262023
R-06072023-400	060723	TECH COM	MISC	1,750.00CR	40847			TAMMY	06132023
R-06092023-409	060923	AMBULANCE	CPR CARDS	3.50CR	40869			TAMMY	06132023
R-06232023-464	062323	PREMIER COOP	MISC	168.49CR	40935			TAMMY	06262023
R-08092023-606	080923	AMBULANCE	CPR CARDS	3.00CR	41288			TAMMY	08152023
R-08162023-643	081623	AMBULANCE	TECH COM	745.00CR	41327			TAMMY	08182023
R-09292023-809	092923	AMBULANCE	CPR CARDS	167.00CR	41631			TAMMY	10022023
R-10192023-881	101923	AMBULANCE	CPR CARDS	20.00CR	41821			TAMMY	10232023
R-11152023-970	111523	AMBULANCE	CPR CARDS	7.00CR	42064			TAMMY	11202023
R-11272023-991	112723	AMBULANCE	CPR CARDS	32.00CR	42142			TAMMY	11282023
R-12062023-021	120623	AMBULANCE	CPR CARDS	140.00CR	42247			TAMMY	12072023
51.4800.0000.4840				5,009.49CR					
51.4800.0000				8,379.03CR					
51.4800				8,379.03CR					
51				902,207.03CR					

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SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4200		INTERGOVERNMENTAL FUNDING							
51.4200.0000		PROJECT							
51.4200.0000.4337		EMS FLEX GRANT							
R-12092022-755	120922	AMBULANCE	EMS FLEX GRANT	11,130.00CR	39490			TAMMY	12122022
J-12312022-229	123122	2022 AUDIT ADJ JE	2022 AUDIT ADJ JE	11,130.00				TAMMY	04212023
51.4200.0000.4337				0.00					
51.4200.0000.4803		AMB CONTRACT DUE FROM TOWNS							
R-02242022-760	022422	AMBULANCE	TOWN OF ROCKBRIDGE	2,720.00CR	37345			TAMMY	02252022
R-03032022-791	030322	TOWN OF DAYTON	AMBULANCE/EMS SRVS	1,000.00CR	37422			TAMMY	03042022
R-03092022-821	030922	CITY OF RICHLAND CENTER	PAYMENTS DUE FROM MUNIS	24,435.00CR	37466			TAMMY	03142022
R-03152022-838	031522	TONW OF EAGLE	PAYMENTS FROM MUNIS	1,020.00CR	37496			TAMMY	03212022
R-03152022-838	031522	TOWN OF AKAN	PAYMENTS FROM MUNIS	1,530.00CR	37495			TAMMY	03212022
R-03152022-838	031522	TOWN OF HENRIETTA	PAYMENTS FROM MUNIS	1,870.00CR	37497			TAMMY	03212022
R-03152022-838	031522	TOWN OF ITHACA	PAYMENTS FROM MUNIS	3,060.00CR	37491			TAMMY	03212022
R-03152022-838	031522	TOWN OF MARSHALL	PAYMENTS FROM MUNIS	2,550.00CR	37490			TAMMY	03212022
R-03152022-838	031522	TOWN OF RICHLAND	PAYMENTS FROM MUNIS	7,140.00CR	37494			TAMMY	03212022
R-03152022-838	031522	TOWN OF WILLOW	PAYMENTS FROM MUNIS	1,190.00CR	37493			TAMMY	03212022
R-03152022-838	031522	VILLAGE OF BOAZ	PAYMENTS FROM MUNIS	680.00CR	37489			TAMMY	03212022
R-03222022-860	032222	TOWN OF ORION	PAYMENTS FROM MUNIS	2,210.00CR	37550			TAMMY	03252022
R-04122022-947	041222	CITY OF RICHLAND CTR	PAYMENTS FROM MUNIS	8,145.00CR	37735			TAMMY	04142022
R-05052022-001	050522	VILLAGE OF YUBA	PAYMENTS FROM MUNIS	170.00CR	37919			TAMMY	05092022
R-05112022-022	051122	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	37956			TAMMY	05162022
R-06142022-133	061422	AMBULANCE	CITY OF RICHLAND CENTER	8,145.00CR	38187			TAMMY	06202022
R-07122022-249	071222	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	38394			TAMMY	07182022
R-08112022-339	081122	CITY OF RICHLAND	PAYMENTS FROM MUNIS	8,145.00CR	38601			TAMMY	08162022
R-09142022-480	091422	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	38828			TAMMY	09192022
R-10132022-584	101322	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	39039			TAMMY	10172022
R-11152022-689	111522	CITY OF RC	PAYMENTS FROM MUNIS	8,145.00CR	39302			TAMMY	11212022
R-12152022-778	121522	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,155.00CR	39519			TAMMY	12162022
51.4200.0000.4803				122,890.00CR					
51.4200.0000				122,890.00CR					
51.4200				122,890.00CR					
51.4500		PUBLIC CHARGES FOR SERVICE							
51.4500.0000		PROJECT							
51.4500.0000.4523		AMBULANCE FEES INVOICED							
J-01312022-548	013122	AUDIT ADJ JE	AUDIT ADJ JE	79,420.40				TAMMY	10072022
J-01312022-614	013122	JE #01	DEC 2021	79,420.40CR				TAMMY	02042022
J-02282022-719	022822	JE #02	JAN 2022	65,492.30CR			7682	TAMMY	02232022
J-02282022-767	022822	JE #02 ADDITIONAL	POSTING ADJ	65.00				TAMMY	03012022
J-03312022-850	033122	JE #03	FEB 2022	54,293.35CR				TAMMY	04012022
J-04302022-951	043022	JE #04	MARCH 2022	71,349.30CR				TAMMY	05022022
J-05312022-046	053122	JE #05	APRIL 2022	42,844.85CR				TAMMY	06022022
J-06302022-162	063022	JE #06	MAY 2022	53,653.25CR				TAMMY	07072022
J-07312022-269	073122	JE #07	JUNE 2022	57,695.80CR				TAMMY	08022022
J-08312022-377	083122	JE #08	JULY 2022	109,471.00CR				TAMMY	09022022
J-09302022-487	093022	JE #09	AUGUST 2022	64,424.50CR				TAMMY	10032022
J-10312022-567	103122	JE #10	SEPT 2022	87,431.00CR				TAMMY	11012022
J-11302022-682	113022	JE #11	AMB OCT 2022	102,831.50CR				TAMMY	12012022
J-12312022-761	123122	JE #12	NOV 2022	60,557.50CR				TAMMY	01032023
J-12312022-838	123122	JE #12D	DECEMBER 2022	65,484.00CR				TAMMY	01062023

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4500		PUBLIC CHARGES FOR SERVICE							
51.4500.0000		PROJECT							
51.4500.0000.4523				835,463.35CR					
51.4500.0000				835,463.35CR					
51.4500				835,463.35CR					
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4801		AMBULANCE ROOF APPROPRIATION							

R-02012022-660	020122	RICHLAND ELEC COOP	ROOF REIMBURSEMENT	10,000.00CR	37149			TAMMY	02072022
51.4800.0000.4801				10,000.00CR					
51.4800.0000.4805		PRIOR YEAR AMBUL COLLECTION							
R-02072022-684	020722	AMBULANCE	TRIP	199.47CR	37191			TAMMY	02142022
R-02142022-716	021422	AMBULANCE	STATE OF WI	499.00CR	37260			TAMMY	02212022
R-02222022-757	022222	AMBULANCE	TRIP 2014-OLDER	137.20CR	37320			TAMMY	02252022
R-02222022-757	022222	AMBULANCE	TRIP 2015-2018	614.63CR	37320			TAMMY	02252022
R-03072022-806	030722	AMBULANCE	TRIP	431.00CR	37441			TAMMY	03142022
R-03072022-806	030722	AMBULANCE	TRIP	274.00CR	37441			TAMMY	03142022
J-03312022-850	033122	JE #03	POSTING CORRECTION	274.00				TAMMY	04012022
J-03312022-850	033122	JE #03	POSTING CORRECTION	67.00CR				TAMMY	04012022
J-03312022-850	033122	JE #03	POSTING CORRECTION	199.47				TAMMY	04012022
J-03312022-850	033122	JE #03	POSTING CORRECTION	499.00				TAMMY	04012022
J-03312022-850	033122	JE #03	POSTING CORRECTION	137.20				TAMMY	04012022
J-03312022-850	033122	JE #03	POSTING CORRECTION	274.00				TAMMY	04012022
R-04062022-923	040622	AMBULANCE	PRIOR YEAR 2015-2018	365.50CR	37690			TAMMY	04082022
51.4800.0000.4805				1,204.13CR					
51.4800.0000.4813		CREDIT CARD REBATES							
R-11232022-712	112322	US BANK	JULY-SEPT 2022	11.61CR	39355			TAMMY	11282022
R-12122022-760	121222	US BANK	APRIL-JUNE 2022	69.92CR	39494			TAMMY	12162022
51.4800.0000.4813				81.53CR					
51.4800.0000.4840		OTHER MISCELLANEOUS REVENUE							
D-02212022-704	022122	RICHLAND CENTER POLICE D	1/20 REFUND BATTERY	225.00	22513			TAMMY	02222022
R-02222022-757	022222	AMBULANCE	RC FIRE	91.00CR	37319			TAMMY	02252022
R-02252022-763	022522	AMBULANCE	CPR CARDS	6.00CR	37356			TAMMY	02282022
R-04052022-921	040522	AMBULANCE	CPR CARDS	15.00CR	37677			TAMMY	04082022
R-04052022-921	040522	AMBULANCE	MISC	30.00CR	37678			TAMMY	04082022
R-04292022-988	042922	AMBULANCE	MISC	1,040.00CR	37864			TAMMY	05022022
R-05032022-996	050322	AMBULANCE	COMMUNITY TESTING	220.00CR	37895			TAMMY	05092022
R-06142022-133	061422	AMBULANCE	WI DOA	720.00CR	38186			TAMMY	06202022
R-06292022-188	062922	AMBULANCE	MISC SHIPPING REFUND	27.40CR	38281			TAMMY	07072022
R-07072022-217	070722	AMBULANCE	MISC	93.29CR	38360			TAMMY	07112022
R-07122022-249	071222	AMBULANCE	CPR CARDS	42.00CR	38395			TAMMY	07182022
R-07142022-251	071422	AMBULANCE	COMMUNITY TESTING	1,060.00CR	38410			TAMMY	07182022
R-08032022-324	080322	AMBULANCE	REC UTILITIES	2,100.00CR	38557			TAMMY	08112022
R-08232022-379	082322	RICHLAND ELECTRIC COOP	MISC	700.00CR	38678			TAMMY	08312022
R-09062022-425	090622	AMBULANCE	COVID TESTING	600.00CR	38767			TAMMY	09092022
R-09062022-425	090622	AMBULANCE/DAVID	MISC	3.50CR	38766			TAMMY	09092022
R-09062022-425	090622	SCHMITT WOODLAND HILLS	MISC	12.00CR	38765			TAMMY	09092022
R-09082022-435	090822	AMBULANCE	CPR	25.00CR	38803			TAMMY	09092022
R-09302022-528	093022	AMBULANCE	RICHLAND ELECTRIC COOP	700.00CR	38938			TAMMY	10032022
R-10132022-584	101322	AMBULANCE	CPR CARDS-BETHLEHEM LUTH	100.00CR	39038			TAMMY	10172022

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4840		OTHER MISCELLANEOUS REVENUE							
R-10252022-608	102522	AMBULANCE	CPR CARDS	3.50CR	39102			TAMMY	10282022
R-11112022-675	111122	AMBULANCE	WI DOA	1,240.00CR	39282			TAMMY	11142022
R-11112022-675	111122	AMBULANCE	WI DOA	900.00CR	39283			TAMMY	11142022
R-11152022-689	111522	RICHLAND ELECTRIC COOP	MISC	700.00CR	39301			TAMMY	11212022
R-11292022-720	112922	AMBULANCE	REC	700.00CR	39390			TAMMY	12012022
R-12152022-778	121522	AMBULANCE	CPR CARDS	20.00CR	39518			TAMMY	12162022
R-12302022-815	123022	AMBULANCE	GRANT COUNTY EMS ASSOC	310.00CR	39622			TAMMY	01032023
R-12302022-815	123022	AMBULANCE	RICHLAND CO ELECTRIC	700.00CR	39623			TAMMY	01032023
51.4800.0000.4840				11,933.69CR					
51.4800.0000				23,219.35CR					
51.4800				23,219.35CR					
51				981,572.70CR					

2021

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4200		INTERGOVERNMENTAL FUNDING							
51.4200.0000		PROJECT							
51.4200.0000.4319		FED AID - ROUTES 2 RECOVERY							
R-01132021-379	011321	STATE OF WISCONSIN	COVID	8,254.09CR	34289			VIC	01182021
51.4200.0000.4319				8,254.09CR					
51.4200.0000.4803		AMB CONTRACT DUE FROM TOWNS							
R-01292021-422	012921	TOWN OF ROCKBRIDGE	JOINT AMBULANCE CONTRACT	2,720.00CR	34408			VIC	02012021
R-03102021-561	031021	CITY OF RICHLAND CENTER	AMB CONTRACT PAYMENT J-M	24,435.00CR	34712			JOSHB	03222021
R-03102021-561	031021	TOWN OF HENRIETTA	AMB CONTRACT PAYMENT	1,870.00CR	34714			JOSHB	03222021
R-03102021-561	031021	TOWN OF WILLOW	AMB CONTRACT PAYMENT	1,190.00CR	34713			JOSHB	03222021
R-03162021-577	031621	TOWN OF AKAN	PAYMENTS FROM MUNIS	1,530.00CR	34761			JOSHB	03222021
R-03162021-577	031621	TOWN OF MARSHALL	PAYMENTS FROM MUNIS	2,550.00CR	34760			JOSHB	03222021
R-03182021-590	031821	TOWN OF DAYTON	PAYMENTS FROM MUNIS	2,550.00CR	34781			JOSHB	03222021
R-03232021-600	032321	TOWN OF EAGLE	PAYMENTS FROM MUNIS	1,020.00CR	34808			JOSHB	03262021
R-03232021-600	032321	TOWN OF RICHLAND	PAYMENTS FROM MUNIS	7,140.00CR	34809			JOSHB	03262021
R-03232021-600	032321	VILLAGE OF BOAZ	PAYMENTS FROM MUNIS	680.00CR	34807			JOSHB	03262021
R-03242021-605	032421	TOWN OF ORION	PAYMENTS FROM MUNIS	2,210.00CR	34819			JOSHB	03262021
R-03312021-621	033121	VILLAGE OF YUBA	PAYMENTS FROM MUNIS	170.00CR	34871			JOSHB	04052021
R-04132021-669	041321	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	34694			JOSHB	04162021
R-04132021-669	041321	TOWN OF ITHACA	PAYMENTS FROM MUNIS	3,060.00CR	34963			JOSHB	04162021
R-05132021-760	051321	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	35185			JOSHB	05212021
R-06112021-835	061121	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	35408			JOSHB	06172021
R-07142021-957	071421	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	35648			JOSHB	07202021
R-08112021-060	081121	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	35868			JOSHB	08302021
R-09162021-182	091621	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	36139			JOSHB	09272021
R-10142021-274	101421	CITY OF RICHLAND CENTER	JOINT MUNI PAYMENT	8,145.00CR	36322			DEREK	10152021
R-10142021-274	101421	TOWN OF DAYTON	JOINT MUNI PAYMENT	2,550.00CR	36323			DEREK	10152021
R-11092021-355	110921	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,145.00CR	36532			TAMMY	11122021
R-12142021-477	121421	CITY OF RICHLAND CENTER	PAYMENTS FROM MUNIS	8,155.00CR	36796			TAMMY	12212021
51.4200.0000.4803				126,990.00CR					
51.4200.0000				135,244.09CR					
51.4200				135,244.09CR					
51.4500		PUBLIC CHARGES FOR SERVICE							
51.4500.0000		PROJECT							
51.4500.0000.4523		AMBULANCE FEES INVOICED							
J-01312021-400	013121	JE # 1	JAN 2021 A/R	39,760.75CR				VIC	02012021
J-02282021-509	022821	JE # 2	FEB AMBULANCE BILLINGS	62,728.35CR				VIC	03022021
J-03312021-609	033121	JE #3	FEB AMB ACCTS REC	62,728.35CR				JOSHB	04052021
J-04302021-711	043021	JE #4	MAR AMB ACCTS REC	79,639.35CR				JOSHB	05042021
J-05312021-802	053121		APR AMB ACCTS REC	52,724.85CR				JOSHB	06012021
J-06302021-846	063021		MAY AMB ACCTS REC	61,231.90CR				JOSHB	07012021
J-07312021-011	073121		JUN AMB ACCTS REC	88,561.60CR				JOSHB	08022021
J-08312021-130	083121		JUL AMB ACCTS REC	72,742.10CR				JOSHB	09022021
J-09302021-218	093021		AUG AMB ACCTS REC	93,550.45CR				JOSHB	10042021
J-10312021-242	103121		SEPT A/R	68,810.05CR				DEREK	11032021
J-11302021-378	113021	JE #11	OCT ACCTS RECEIVABLE	78,002.60CR				TAMMY	12012021
J-12312021-466	123121	JE #12	NOVEMBER 2021	64,162.10CR				TAMMY	01032022
J-12312021-546	123121	2021 AUDIT ADJ JE	2021 AUDIT ADJ JE	62,728.35				TAMMY	10072022
51.4500.0000.4523				761,914.10CR					
51.4500.0000				761,914.10CR					

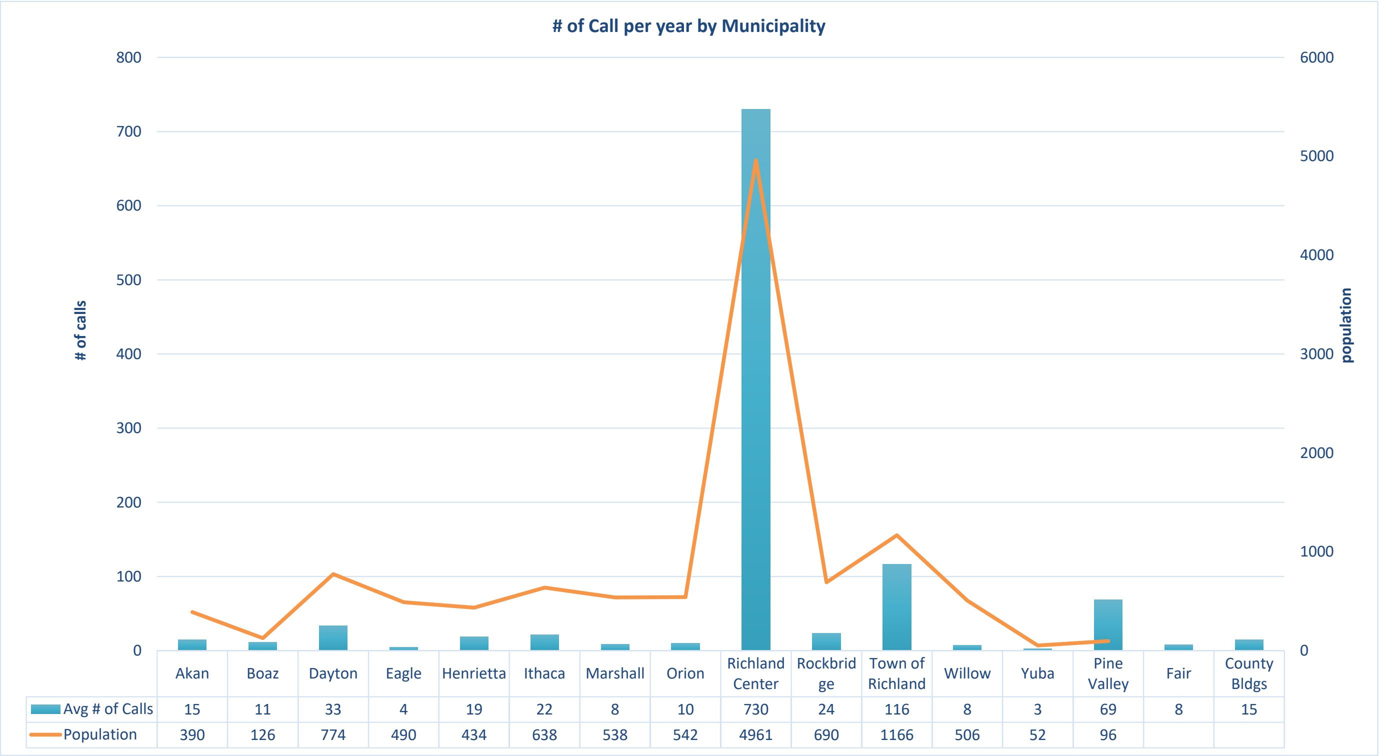
SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4500				761,914.10CR					
51.4800		MISCELLANEOUS REVENUES							
51.4800.0000		PROJECT							
51.4800.0000.4805		PRIOR YEAR AMBUL COLLECTION							
R-03022021-536	030221	AMBULANCE SERVICE	PRIOR YEAR 2015-17	576.00CR	34655			DEREK	03102021
R-03022021-536	030221	AMBULANCE SERVICE	PRIOR YEAR 2014 & OLDER	1,040.51CR	34655			DEREK	03102021
R-03182021-590	031821	AMBULANCE	NEW PRIOR YEARS 15-18	75.00CR	34776			JOSHB	03222021
R-03312021-621	033121	AMBULANCE	PRIOR YEAR 2015-2018	295.00CR	34852			JOSHB	04052021

R-04062021-638	040621	AMBULANCE	PRIOR YEARS-2014 & OLDER	592.00CR	34908			JOSHB	04162021
R-04302021-709	043021	AMBULANCE	PRIOR YEAR 2015-2018	485.00CR	35083			JOSHB	05042021
R-05032021-733	050321	AMBULANCE	PRIOR YEARS 2015-2018	113.00CR	35117			JOSHB	05172021
J-05312021-802	053121		POSTING CORRECTION	1,040.51				JOSHB	06012021
J-05312021-802	053121		POSTING CORRECTION	592.00				JOSHB	06012021
R-08312021-127	083121	AMBULANCE	PRIOR YEAR 2015-2018	89.81CR	35998			JOSHB	08312021
R-11052021-347	110521	AMBULANCE	PRIOR YRS 2014 & OLDER	10.00CR	36511			TAMMY	11122021
R-12072021-453	120721	AMBULANCE	AMBULANCE	20.00CR	36757			TAMMY	12142021
J-12312021-889	123121	JE #12S	POSTING CORRECTION	592.00				TAMMY	03302022
J-12312021-889	123121	JE #12S	POSTING CORRECTION	10.00				TAMMY	03302022
J-12312021-889	123121	JE #12S	POSTING CORRECTION	20.00				TAMMY	03302022
51.4800.0000.4805				1,041.81CR					
51.4800.0000.4840		OTHER MISCELLANEOUS REVENUE							
R-01072021-348	010721	AMBULANCE SERVICE	COVID - STIMULAS	38,767.70CR	34240			VIC	01112021
R-01192021-393	011921	AMBULANCE SERVICE	MISCELLANEOUS	69.98CR	34333			VIC	01222021
R-02032021-452	020321	AMBULANCE SERVICE	MISCELLANEOUS	65.98CR	34431			VIC	02102021
R-02262021-527	022621	AMBULANCE SERVICE	RCPD	203.22CR	34615			DEREK	03022021
R-03042021-551	030421	AMBULANCE SERVICE	SCHMITT WOODLAND HILLS	21.00CR	34681			DEREK	03102021
R-03232021-600	032321	AMBULANCE SERVICE	CPR CARDS	20.00CR	34805			JOSHB	03262021
R-04072021-639	040721	AMBULANCE	CPR CARDS	7.00CR	34926			JOSHB	04162021
R-04162021-672	041621	ABMULANCE	CPR CARDS	72.00CR	35010			JOSHB	04162021
R-04222021-689	042221	AMBULANCE	CPR CARDS	20.00CR	35044			JOSHB	05042021
R-04302021-687	043021	AMBULANCE	MISCELLANEOUS	38.00CR	35030			JOSHB	05042021
R-05252021-789	052521	AMBULANCE	CPR CARDS	6.00CR	35257			JOSHB	06012021
R-05282021-800	052821	AMBULANCE	PREMIER CO-OP	51.06CR	35299			JOSHB	06012021
R-05282021-800	052821	AMBULANCE	PREMIER CO-OP	39.50CR	35299			JOSHB	06012021
R-06162021-858	061621	AMBULANCE	CPR CARDS	20.00CR	35440			JOSHB	06282021
R-07152021-970	071521	AMBULANCE	CPR CARDS	40.00CR	35661			JOSHB	07202021
R-07212021-991	072121	AMBULANCE	CPR CARDS	27.00CR	35691			JOSHB	08022021
R-07232021-003	072321	AMBULANCE	CPR CARDS	40.00CR	35720			JOSHB	08022021
R-08042021-053	080421	AMBULANCE	HUPY & ABRAHAM	75.00CR	35826			JOSHB	08132021
R-08062021-056	080621	AMBULANCE	MISCELLANEOUS	6.00CR	35846			JOSHB	08132021
R-08122021-065	081221	AMBULANCE	CPR CARDS	46.00CR	35886			JOSHB	08302021
R-10142021-274	101421	AMBULANCE	CPR CARDS	5.00CR	36321			DEREK	10152021
R-11052021-347	110521	AMBULANCE	AMBULANCE	15.00CR	36513			TAMMY	11122021
R-11052021-347	110521	AMBULANCE	AMBULANCE	36.00CR	36514			TAMMY	11122021
R-12212021-514	122121	RC FIRE	MISC REV	102.37CR	36833			TAMMY	12232021
51.4800.0000.4840				39,793.81CR					
51.4800.0000				40,835.62CR					
51.4800				40,835.62CR					

SOURCE/JE/ID	TRX DAT	CUSTOMER	DESCRIPTION	AMOUNT	RCT/REF	PROJECT	INVOICE	AUTHOR	SESS DATE
51		AMBULANCE SERVICE FUND							
51.4900		OTHER FINANCIAL SOURCES							
51.4900.0000		PROJECT							
51.4900.0000.4938		TRANSFER FROM PINE VALLEY							
J-12312021-609	123121	JE #12F	ARP RURAL PROV RELIEF 20	14,316.73CR				TAMMY	01192022
51.4900.0000.4938				14,316.73CR					
51.4900.0000				14,316.73CR					
51.4900				14,316.73CR					
51				952,310.54CR					

Call Data by Municipality

Municipality	2021	2022	2023	2024	Avg # of Calls	Population
Akan	11	11	22	14	15	390
Boaz	16	15	7	7	11	126
Dayton	38	28	45	22	33	774
Eagle	5	2	5	5	4	490
Henrietta	12	32	16	15	19	434
Ithaca	33	14	19	20	22	638
Marshall	9	8	9	7	8	538
Orion	7	14	10	8	10	542
Richland Center	741	749	725	705	730	4961
Rockbridge	22	19	25	29	24	690
Town of Richland	136	127	98	104	116	1166
Willow	11	6	6	7	8	506
Yuba	2	3	2	3	3	52
Pine Valley	57	61	82	75	69	96
Fair	12	3	10	6	8	
County Bldgs	17	16	12	13	15	
Total	**1129**	**1108**	**1093**	**1040**	**1093**	**11403**



Unified Billing Report - October 2025 Summary

Year	PAYER STRING	PRIMARY POLICY NAME	TOTAL BILL	
2024	Com Electronic(Gateway 5010)		$ 20,450.00	
2024	Commercial		$ 38,530.00	
2024	DPA Electronic(Gateway 5010)		$ 6,145.00	
2024	MDC Electronic(Gateway 5010)		$ 1,012.50	
2024	Medicaid		$ 35,070.00	
2024	Patient	Patient	$ 34,895.00	x
2024	Patient	MDC Electronic(Gateway 5010)	$ 8,357.50	
2024	Patient	UNITED HEALTHCARE (MEDICARE ADVANTAGE)	$ 3,370.00	
2024	Patient	HUMANA MEDICARE ADVANTAGE	$ 3,095.00	
2024	Patient	SECURITY HEALTH PLAN	$ 2,862.50	
2024	Patient	DEAN HEALTH PLAN BY MEDICA	$ 812.50	
2025	Com Electronic(Gateway 5010)		$ 164,390.00	
2025	Commercial		$ 185,655.00	
2025	Commercial/Medicare		$ 902.50	
2025	DPA Electronic(Gateway 5010)		$ 78,780.00	
2025	MDC Electronic(Gateway 5010)		$ 32,892.50	
2025	Medicaid		$ 106,835.00	
2025	Medicaid (PA)		$ 3,522.50	
2025	No Payer		$ -	
2025	Patient	Patient	$ 143,205.00	x
2025	Patient	MDC Electronic(Gateway 5010)	$ 44,557.50	
2025	Patient	UNITED HEALTHCARE (MEDICARE ADVANTAGE)	$ 30,252.50	
2025	Patient	ANTHEM BCBS WISCONSIN	$ 19,797.50	
2025	Patient	QUARTZ	$ 19,517.50	
2025	Patient	HUMANA MEDICARE ADVANTAGE	$ 12,537.50	
2025	Patient	SECURITY HEALTH PLAN	$ 1,940.00	
2025	Patient	HUMANA	$ 1,450.00	
2025	Patient	UMR	$ 1,032.50	

Executive and Finance Committee

Agenda Item Cover

Agenda Item Name: Ambulance Service Update

Department:	Emergency Services	**Presented By:**	Tricia Clements/Lieanna Pick
Date of Meeting:	October 27, 2025	**Action Needed:**	No Action Needed
Date submitted:	October 24, 2025	**Referred by:**	Tricia Clements

Recommendation and/or action language:

Present an overview of the ambulance service.

Background:

There is currently a lot of focus on the state of the ambulance service. This is to provide an overview of the financial state of the service along with the call numbers.

Attachments and References:

PowerPoint Presentation

Financial Review:

N/A

(please check one)

	In adopted budget	Fund Number	
	Apportionment needed	Requested Fund Number	
	Other funding Source		
✔	No financial impact		

Department Head

Administrator, Tricia Clements

RICHLAND COUNTY
COMPREHENSIVE PLAN
2024–2034

SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION

Acknowledgments

Richland County Board

David Turk Board Chair, District 13

Steve Williamson Vice Chair, District 17

Steve Carrow District 1

Mary Miller District 2

Marty Brewer District 3

Sandra M. Kramer District 4

Richard D. McKee District 5

Alayne Hendricks District 7

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Ingrid Glassbrenner District 10

Michelle Harwick District 11

Craig Woodhouse District 12

Chad M. Cosgrove District 14

Melvin Frank District 15

Kerry Severson District 16

Marc Couey District 18

Julie Fleming District 19

Robert Brookens District 20

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Introduction

Richland County, Wisconsin, nestled in the scenic Driftless Area, offers a unique blend of natural beauty, cultural heritage, and a deep agricultural tradition. The county, named for its rich and fertile lands, has long been a destination for farmers and settlers drawn to its abundant resources and ideal farming conditions. With its meandering valleys, vibrant rivers, and forested bluffs, Richland County is a place where nature and community intertwine. It is home to a close-knit, resilient population that values its rural roots while embracing the diverse opportunities for outdoor recreation, farming, and small-town living.

This comprehensive plan aims to chart a course for the county's development over the next decade, ensuring that Richland County remains a thriving and resilient community for both current and future generations. Developed through robust engagement with local government officials at the town, village, city, and county levels, this plan reflects a collaborative approach to shaping Richland County's future. In addition to input from local leaders, the plan draws upon existing studies and strategies that have been developed in recent years, covering key areas such as transportation, agriculture, hazard mitigation, outdoor recreation, and environmental sustainability. These plans have laid the groundwork for a more integrated and forward-looking approach to county-wide planning.

The Richland County Comprehensive Plan places a strong emphasis on intergovernmental cooperation, land use, and economic development, recognizing that many of the county's most pressing challenges and opportunities require coordinated efforts across municipalities. The planning process has resulted in strategies and action steps organized around these areas, providing a roadmap for aligning the county's land use policies, economic priorities, and growth strategies in a way that benefits all residents. By addressing these core issues, the plan aims to promote sustainable growth and create a vibrant community for years to come.

Core Values

Richland County's practices must be tethered to its principles in order to have a coherent strategy moving forward. Core values serve as the foundation for decision-making, as they hold decision-makers accountable for their choices. The County Board provided the following core values during the strategic planning process:

Integrity

Engage in county work with honesty and transparency in all proceedings. Meet commitments. Value the multitude of experiences on the board and the diversity of opinions this brings to decision-making.

Public Service

Serve the county professionally and with competence. Be efficient and objective in decision-making. Focus on doing work that is relevant to both current and future generations of county residents.

Accountability

Assume ownership of decisions. Be diligent and follow through on projects. Be responsive to the needs of county residents as a whole, while recognizing the intrinsic value of every person.

Open-minded

Govern in a collaborative manner, unbiased by personal interest. Listen to the needs of residents, while being aware of future demands on county services.

Richland County Vision

Richland County will be a leader for resilient rural counties and a place where people love life, enjoy work, and are empowered to raise thriving families.

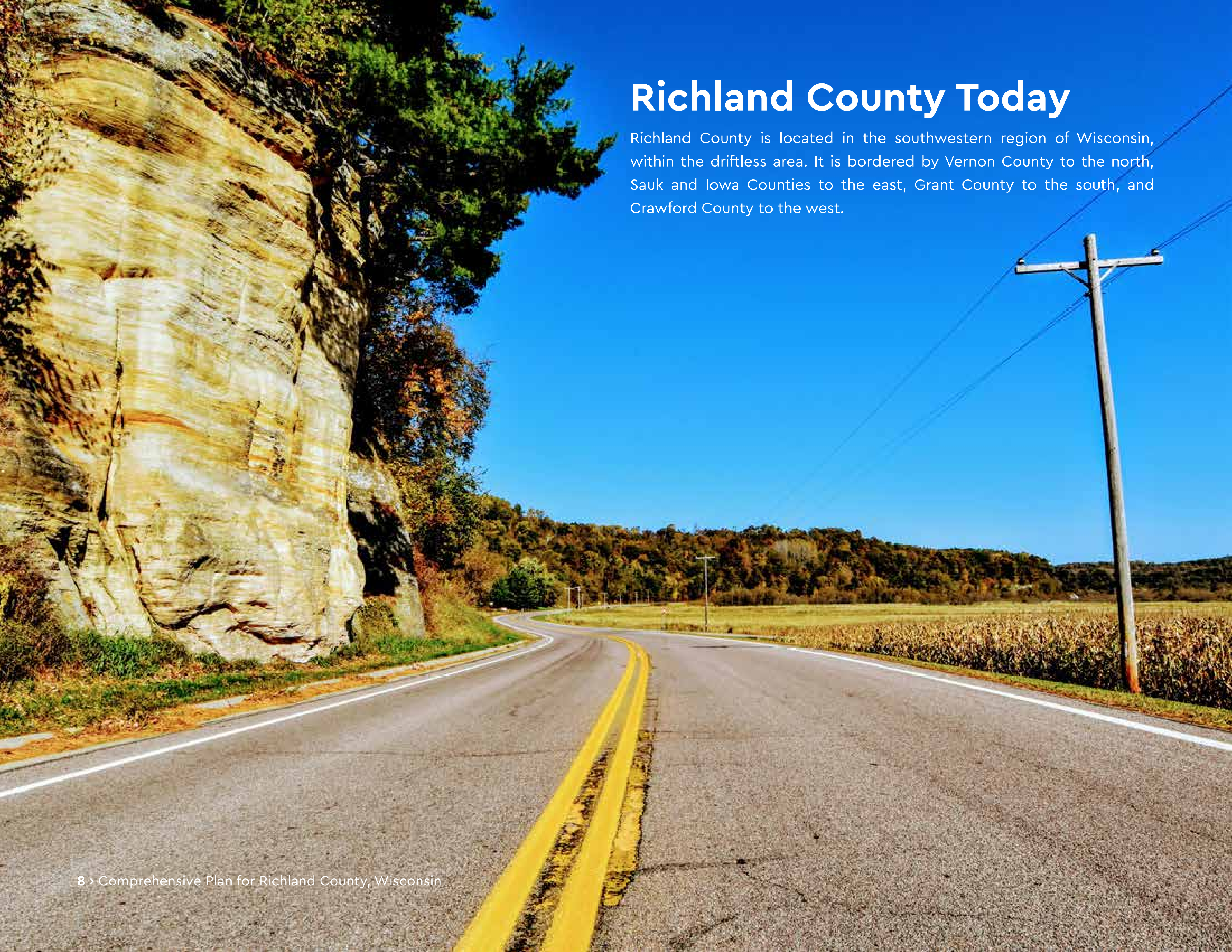
The Richland County Comprehensive Plan's values and vision are informed by the Richland County Strategic Plan, which was adopted in 2021.

Resilience

Resilience is the ability to "bounce forward" from disasters and shocks. Flooding, political polarization, and cyber-attacks are just a few of the many challenges faced by local residents, organizations, businesses, and governments. Resilience is about proactive work to weather difficulty and recover stronger.

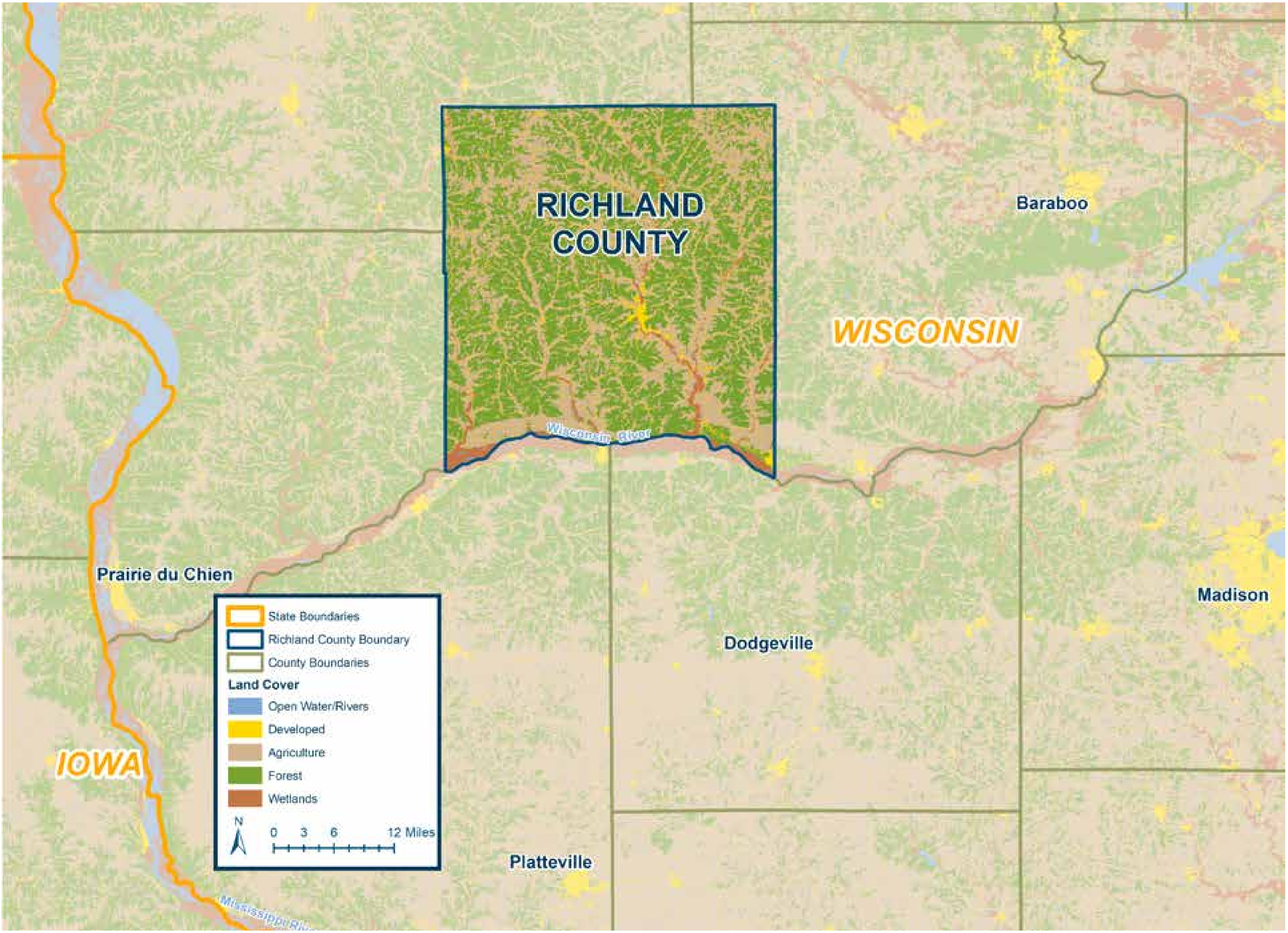
In Richland County, a coalition of local leaders began meeting in March of 2023 to dedicate efforts toward resilience. Rather than focusing only on putting out immediate issues, this group, called the Richland Resilience Group, has met on a quarterly basis for the past two years to look ahead at the challenges to come, and what may be done to build resilience. In 2024, this group completed four proactive projects in the county: a river gauge implementation plan, groundwater vulnerability research, resilient land use research, and outreach to non-group members.

Richland County's efforts to build resilience are key to growing and sustaining healthy communities. This comprehensive plan is another example of resilience work in the county. Through proactive action to increase intergovernmental coordination, responsibly steward natural resources, and identify opportunities for future development, Richland County can improve the lives of today's residents and future generations.



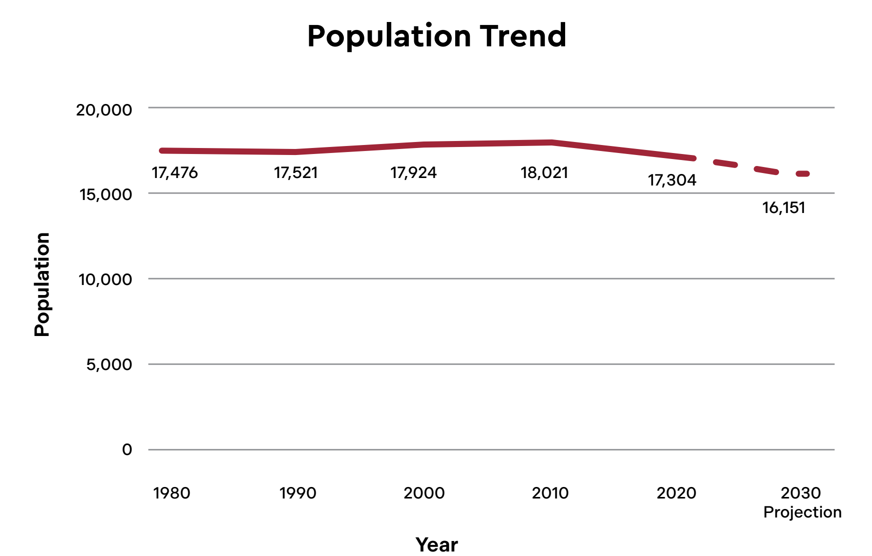
Richland County Today

Richland County is located in the southwestern region of Wisconsin, within the driftless area. It is bordered by Vernon County to the north, Sauk and Iowa Counties to the east, Grant County to the south, and Crawford County to the west.

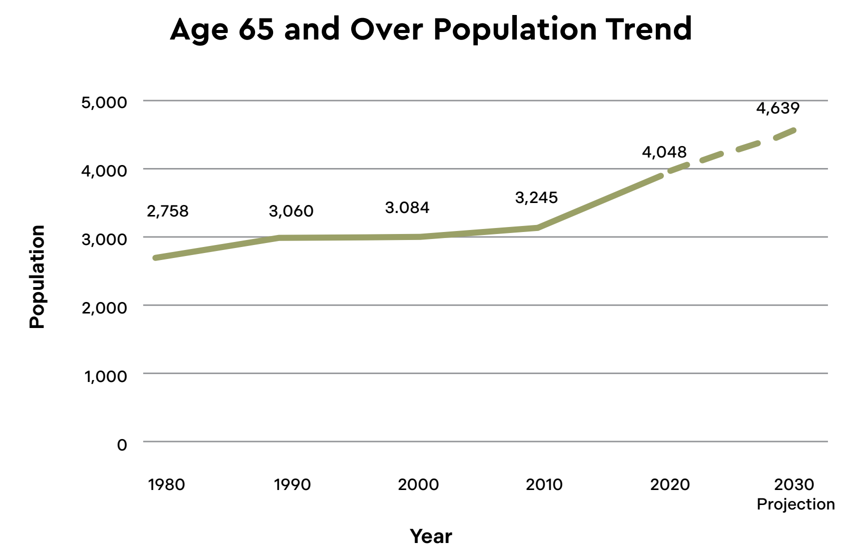

RICHLAND COUNTY
WISCONSIN
IOWA
Baraboo
Prairie du Chien
Madison
Dodgeville
Platteville
Wisconsin River
Mississippi River
State Boundaries
Richland County Boundary
County Boundaries
Land Cover
Open Water/Rivers
Developed
Agriculture
Forest
Wetlands
N
0 3 6 12 Miles

Demographics

Over the past few decades, Richland County has faced significant demographic changes, including a stagnant population from 1980 to 2010 followed by a noticeable decline between 2010 and 2020. Projections suggest this trend will continue, with an even steeper decline expected by 2030. This population shift is accompanied by an aging demographic, as the median age in the county has risen substantially over the past 40 years, primarily due to the growing proportion of residents aged 65 and older. This aging trend is expected to continue, with the senior population projected to increase significantly in the coming years.



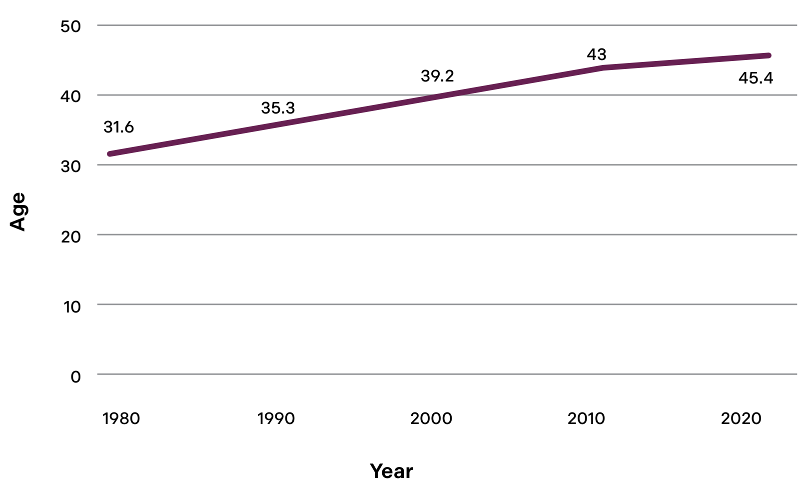
Source: Census 1980–2020



Source: Census 1980–2020 & SWWRPC Projections

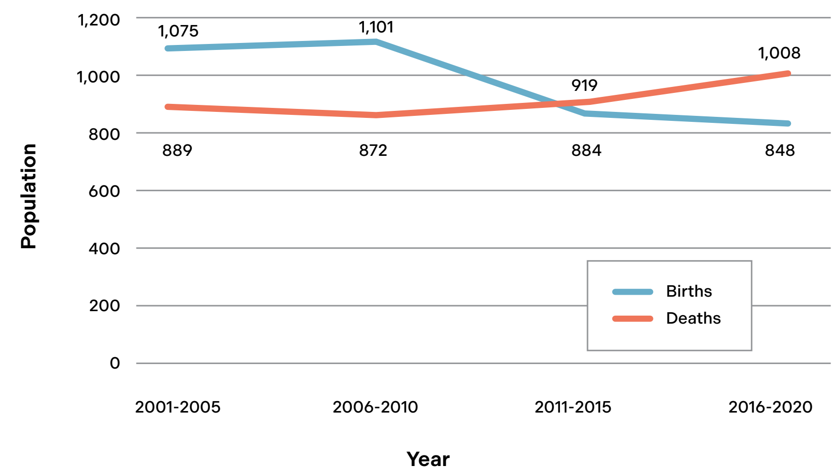
Southwestern Wisconsin Comprehensive Economic Development Strategy (CEDS) priority 2.1: Support workers of all ages by offering opportunities for mentorship and encore careers.

Median Age



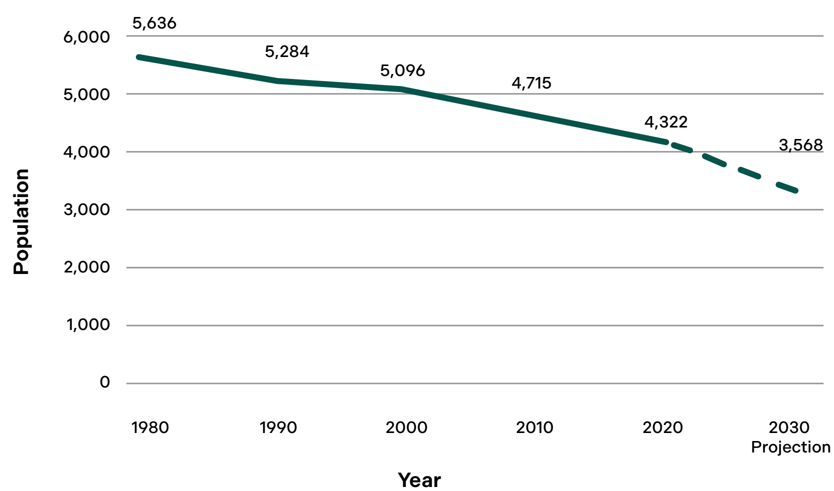
Source: Census 1980–2020

Births and Deaths



Source: DHS, compilation of 5-year birth and death certificates

Under 20 Population Trend



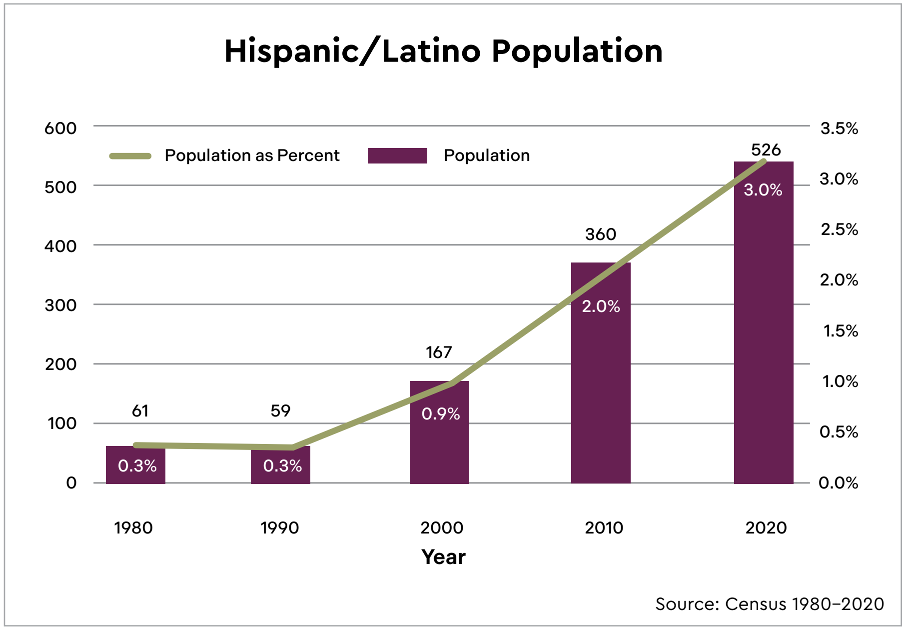
Source: Census 1980–2020 & SWWRPC Projections

Additionally, Richland County has experienced a decline in its youth population. The number of residents under the age of 20 has dropped by nearly a quarter since 1980, and this decline is anticipated to continue. This reduction in the youth population has had a direct impact on the county's school districts, which have collectively seen a sharp decrease in enrollment. The loss of students has put additional strain on local school systems, which are already grappling with limited resources and staffing challenges.

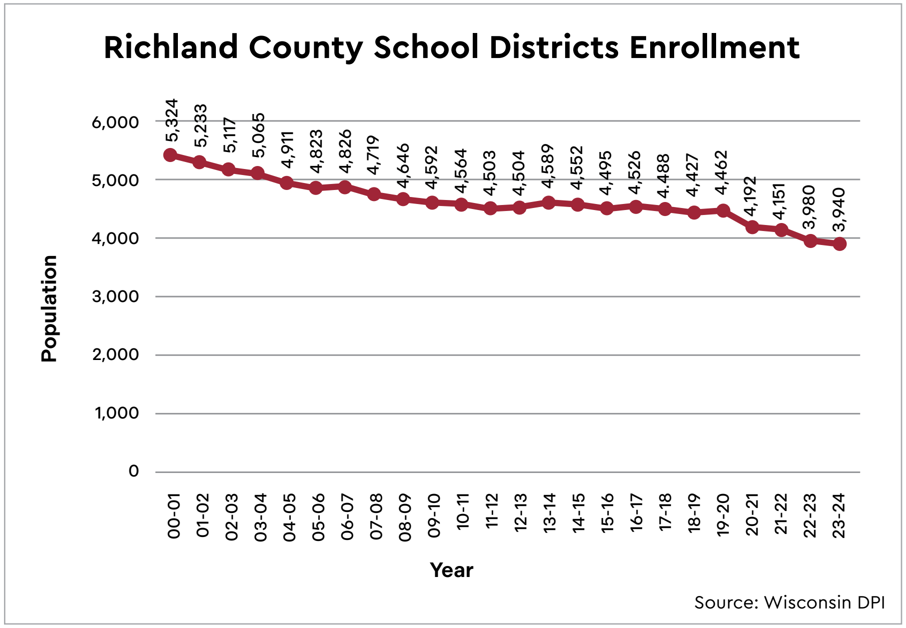
The **Richland Center Comprehensive Plan** identifies the need to appeal to young adults and suggests encouraging those residents to have a greater say in local government decision making, public projects, and community organizations ('Community Resources').

While the county's overall population shrinks, one notable demographic shift is the growth of the Hispanic/Latino community, which now represents a small but increasing portion of the population. As the overall population continues to decline, the Hispanic/Latino community is expected to make up an increasingly significant share of Richland County's residents.

These demographic shifts create both challenges and opportunities for the county. With a shrinking population and an aging community, local governments and service providers must consider more innovative approaches to maintaining services and meeting the evolving needs of residents. Intergovernmental cooperation will be crucial in addressing these challenges. By collaborating across municipalities, Richland County's towns, villages, and school districts can share resources, streamline services, and coordinate efforts to better serve the community, especially in areas like education, healthcare, and senior services. In an era of demographic decline and limited resources, these partnerships will be key to ensuring that the county remains resilient and capable of adapting to future challenges.

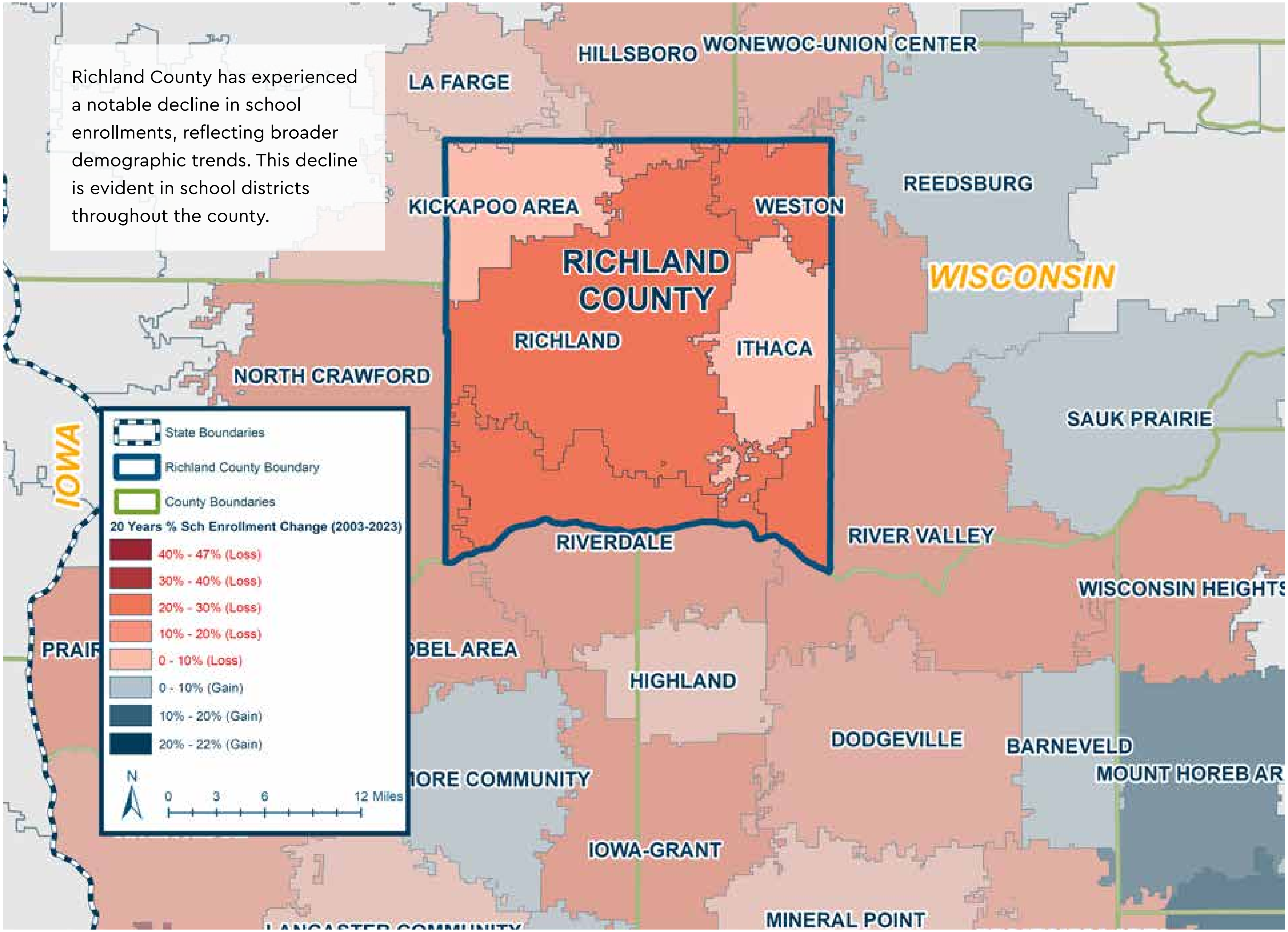


CEDS priority 4.3: Address barriers for immigrant and non-English-speaking residents.



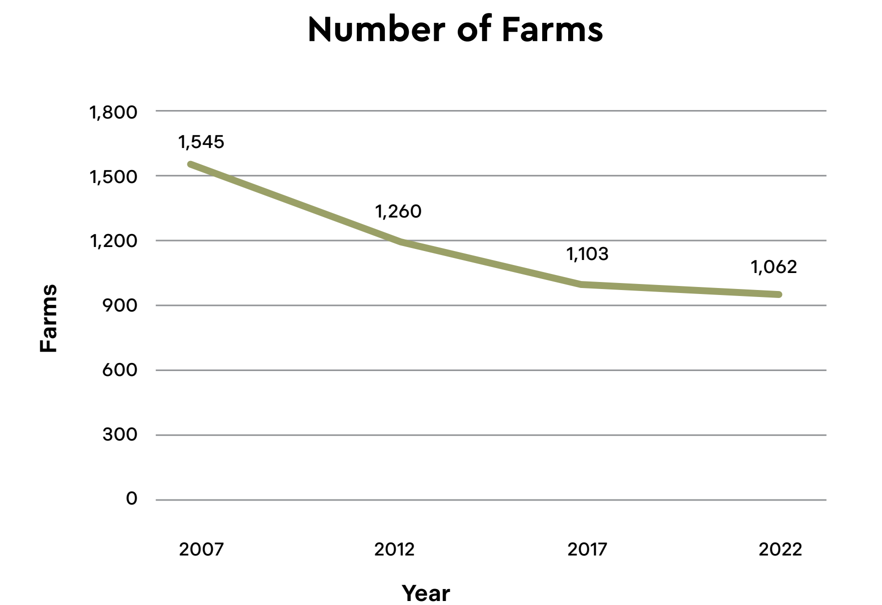
Districts Included are: Richland, Ithaca, Kickapoo, Weston, Riverdale, and River Valley. Since the 2000–2001 school year, these districts have collectively seen a 25.9% decline in enrollment.

Richland County has experienced a notable decline in school enrollments, reflecting broader demographic trends. This decline is evident in school districts throughout the county.

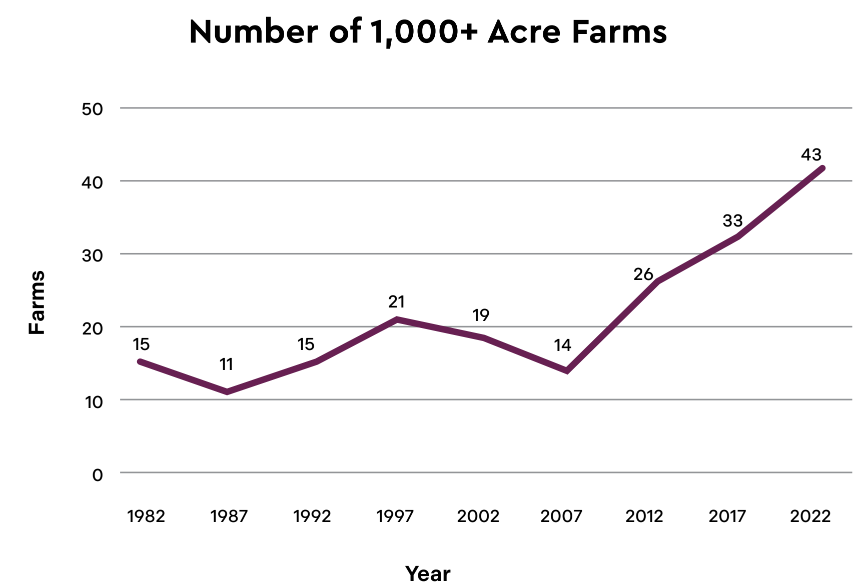


Agriculture

In addition to demographic shifts, Richland County has also seen significant changes in its agricultural landscape. Since 2007, the county has lost roughly a third of its farms, mirroring a broader trend across rural Wisconsin. Over the past 40 years, the structure of farming in the county has shifted dramatically. The number of large farms (over 1,000 acres) has nearly tripled, while mid-sized farms (those between 100 and 1,000 acres) have steadily declined. In contrast, the number of small farms (under 100 acres) has increased, now accounting for nearly 10% of all farms in the county.

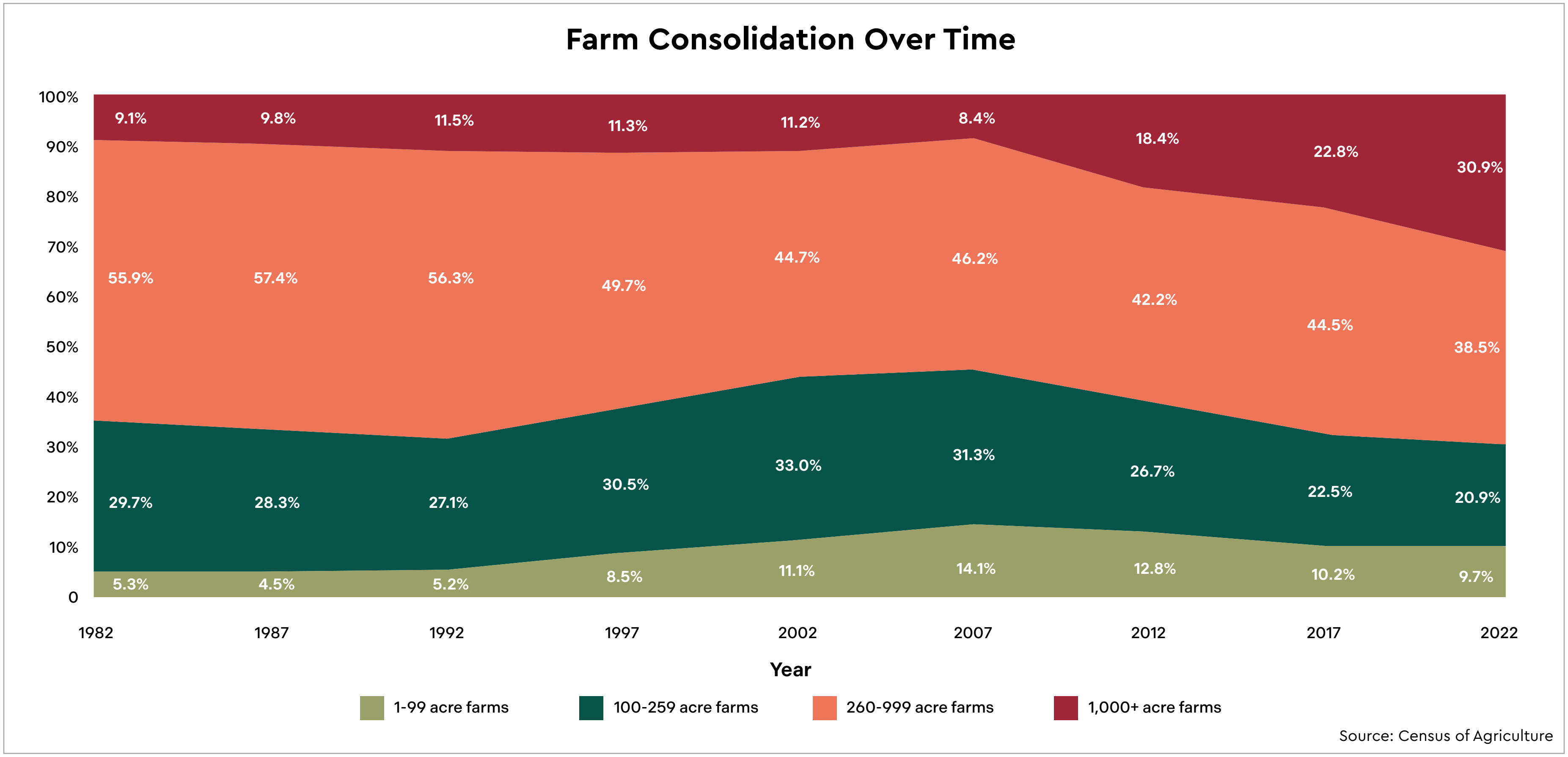


Source: Census of Agriculture



Source: Census of Agriculture

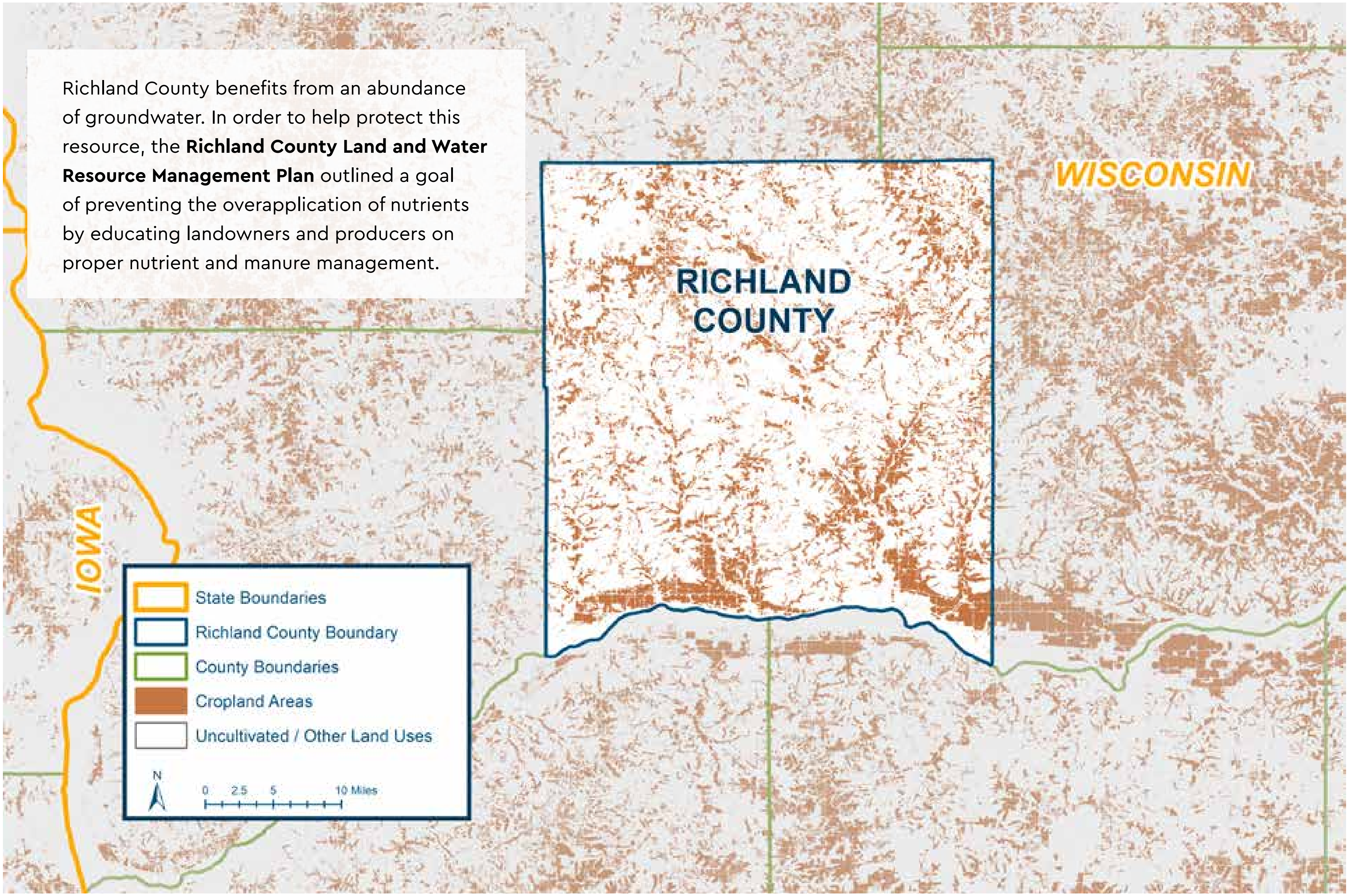
These changes reflect broader economic pressures on the agricultural sector, including consolidation and the rising costs of farming. Larger farms have become more prominent, often due to economies of scale, while smaller operations have struggled to remain viable. The decline of mid-sized farms, which traditionally provided a diverse mix of crops and livestock, may also impact the county's rural character and the sustainability of its agricultural economy. As the landscape shifts, these trends present challenges for land use and zoning, as local communities may need to adjust to the growing presence of large agricultural operations and the conversion of farmland to other uses.



While the loss of farms raises concerns about the future of agriculture in Richland County, it also highlights the need for careful land use planning to balance the growing demand for residential and commercial development with the need to preserve the county's agricultural heritage. Maintaining a sustainable agricultural base while accommodating growth will require thoughtful land management strategies, as the county's agricultural landscape continues to evolve in response to market forces and demographic changes.

Despite ample fertile soil, cropland distribution in Richland County is limited to valleys and relatively flat areas, including near the Wisconsin River in the southern portion of the county.

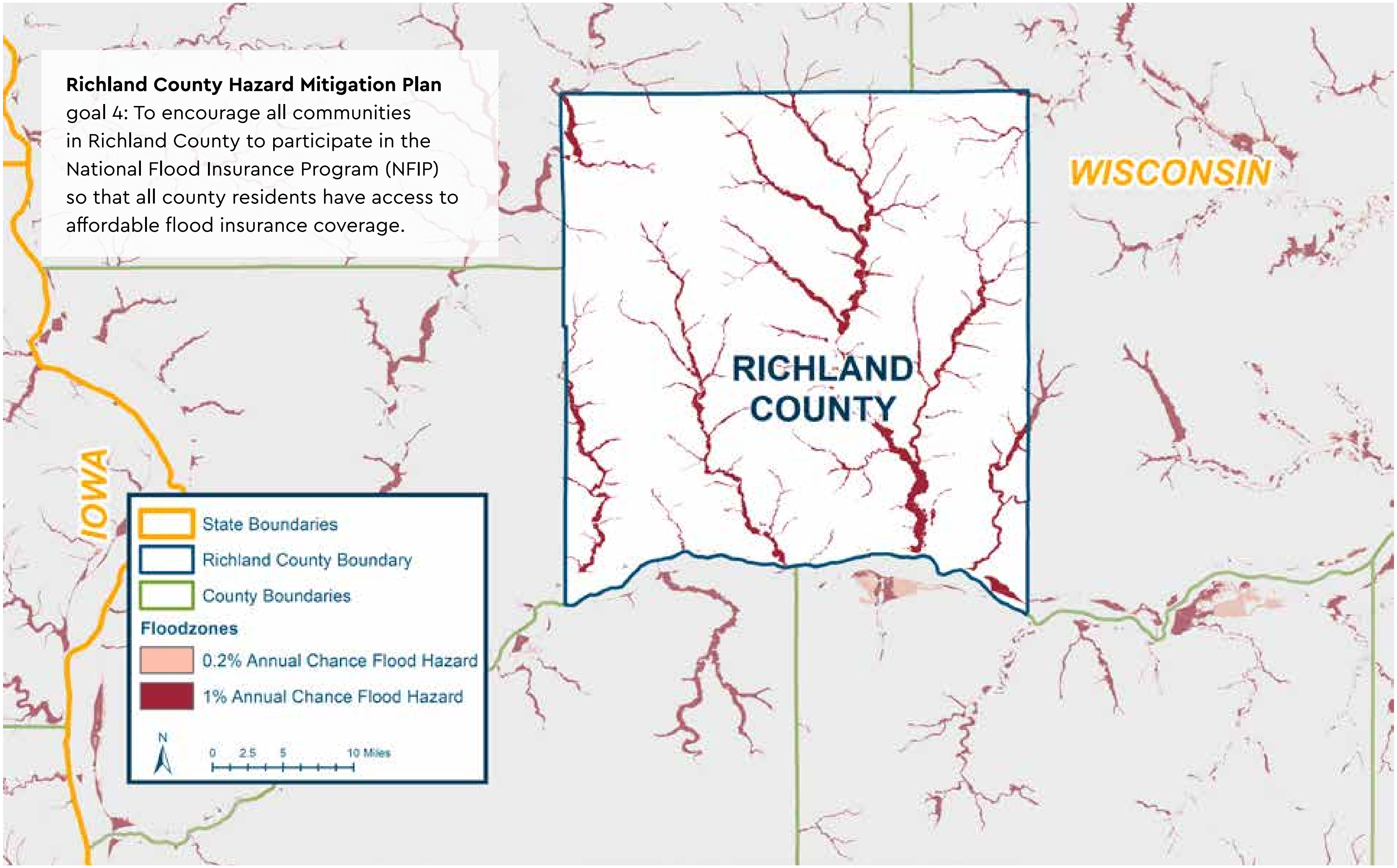
Richland County benefits from an abundance of groundwater. In order to help protect this resource, the **Richland County Land and Water Resource Management Plan** outlined a goal of preventing the overapplication of nutrients by educating landowners and producers on proper nutrient and manure management.



Natural Landscape and Topography

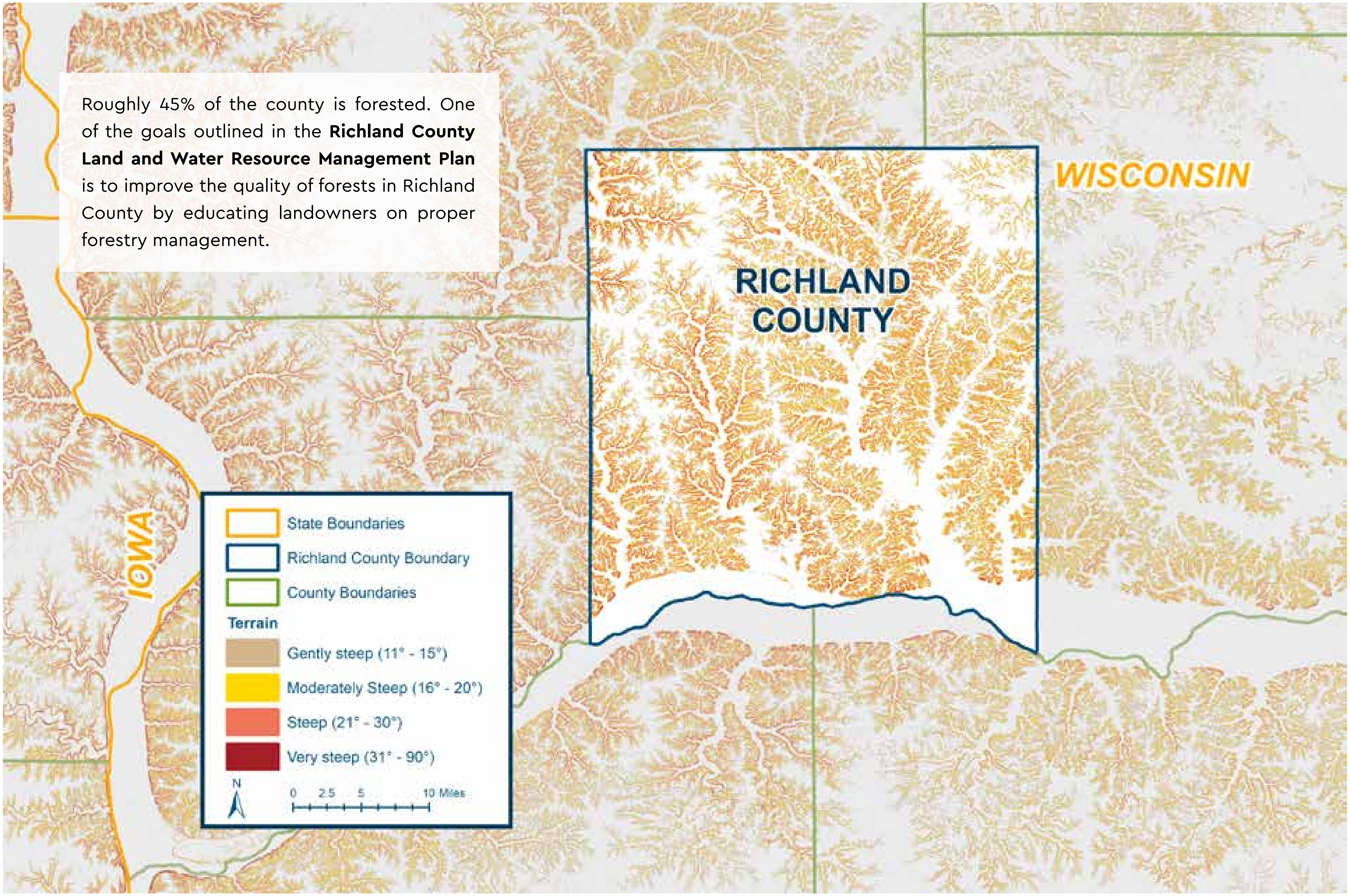
Richland County's geography includes multiple floodplains, particularly due to its location in the Driftless Area, where steep valleys and winding rivers make it prone to flooding.

Richland County Hazard Mitigation Plan goal 4: To encourage all communities in Richland County to participate in the National Flood Insurance Program (NFIP) so that all county residents have access to affordable flood insurance coverage.



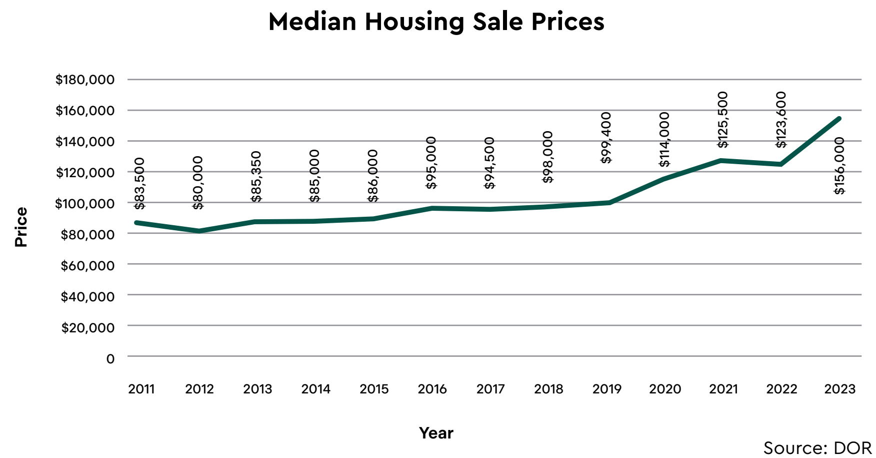
Richland County features a varied topography characterized by rolling hills, valleys, and riverine landscapes. The county is known for its rugged terrain and lack of glacial deposits.

Roughly 45% of the county is forested. One of the goals outlined in the **Richland County Land and Water Resource Management Plan** is to improve the quality of forests in Richland County by educating landowners on proper forestry management.



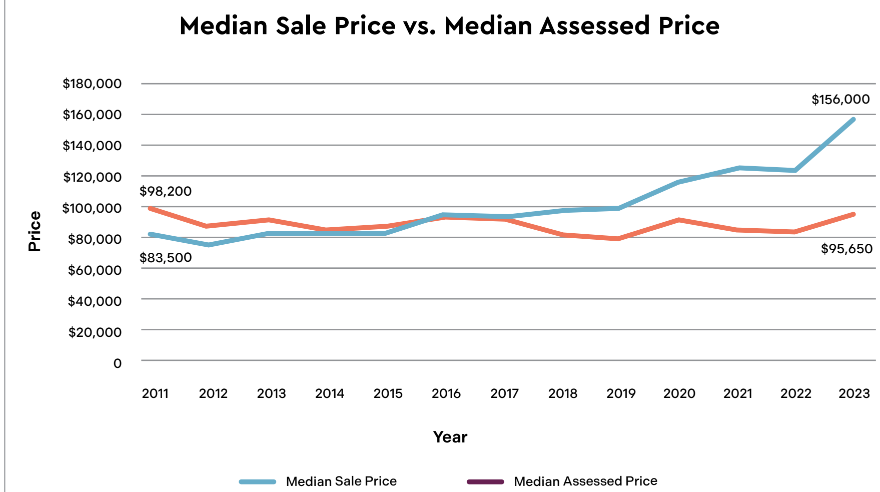
Housing

In recent years, Richland County has seen a sharp increase in housing prices, particularly starting in the early 2020s. The median housing sale price, which had been relatively stable through most of the 2010s, began to significantly outpace the median assessed price starting in 2017. By 2023, the median sale price exceeded the median assessed price by over $60,000, signaling a growing gap between what homes are worth on the market versus their assessed values. This sharp rise in home prices has occurred alongside slower growth in household incomes, creating an affordability gap for many potential homebuyers in the county.



Source: DOR

The **Richland County Housing Study** found that housing that is affordable to first-time homebuyers is generally older, and therefore tends to have significant maintenance issues. Approximately 25% – 35% of realtors' clients are first time homebuyers.



Source: DOR

The **Southwest Community Action Program (SWCAP) Community Needs Assessment** found that as of 2020, only 2.61% of the existing housing stock had been constructed since 2010, the lowest in the region (3.6%), as well as Wisconsin (4.52%) and the US (6.21%).

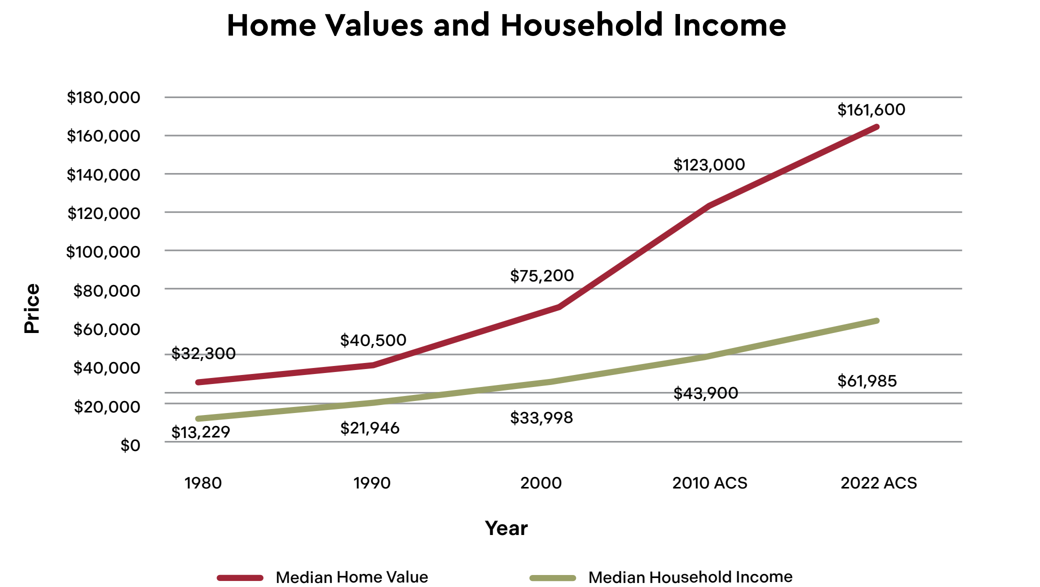
The **Richland County Housing Study** recommends supporting equitable wealth-building opportunities for residents.
Examples include:

- Allow ADUs by right in cities and villages. Explore ADUs by right at a county level.
- Streamline permitting and promote installation of residential solar.
- Prioritize equity in zoning policy.

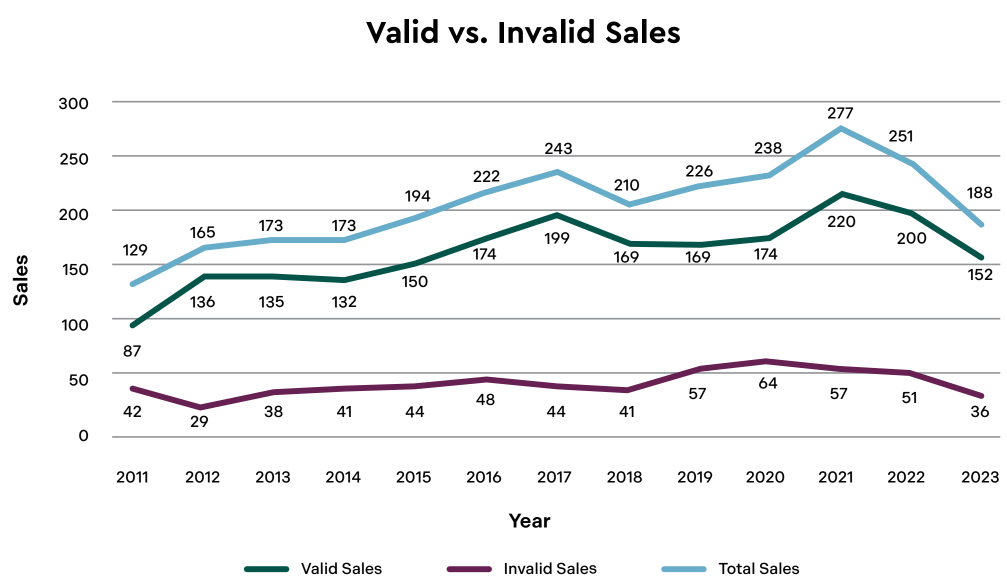
The increase in home prices has been compounded by a high rate of "invalid sales" — transactions between related parties or distressed sales that often do not reflect true market conditions. These sales have made up a significant portion of total sales since 2011, which points to challenges for newcomers and first-time buyers trying to enter the housing market. These properties, often not listed publicly, can complicate the home-buying process, further straining the market for those looking for affordable housing options.

The **Richland County Housing Study** recommends Increase affordable housing options for new and existing residents.
Examples include:

- Continue to support a zoning ordinance with only two or three residential districts.
- Develop and promote existing local funding for down payment assistance grants, low-interest maintenance loans, etc.



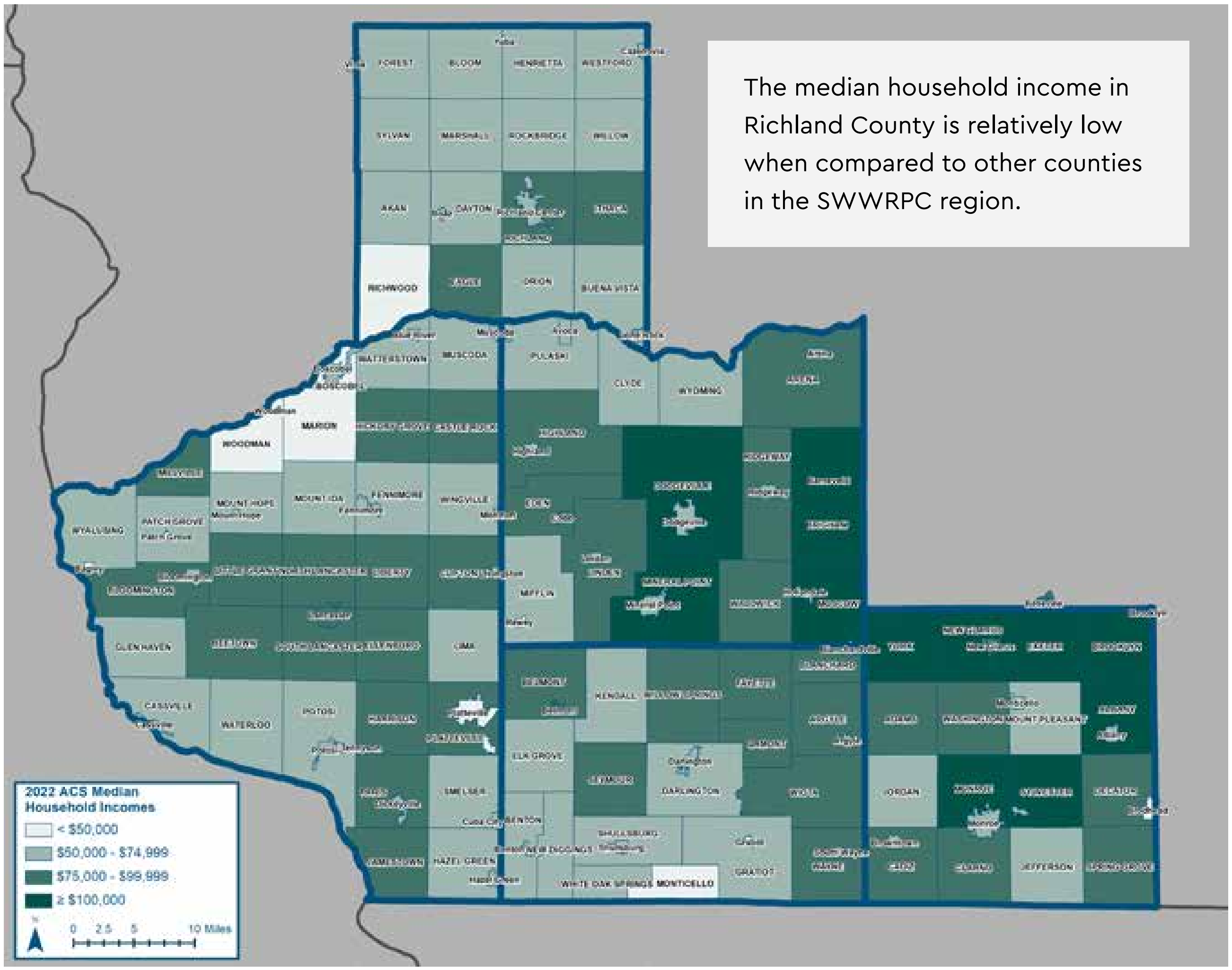
Note: This figure uses median home value, not sale price. Source: 1980–2000 Census and 2010–2022 ACS 5-Year Estimates.



Source: DOR

Additionally, after reaching a 10-year high in 2021, the number of total home sales has declined over the past two years, reflecting broader market shifts and growing uncertainty. This slowdown could be tied to several factors, including rising mortgage rates, decreasing affordability, and shifting economic conditions. As the county's population continues to age and younger residents increasingly move elsewhere in search of work and affordable housing, local governments face growing pressure to address housing availability and affordability.

These housing trends are closely tied to Richland County's demographics and economic development goals. The rising housing costs make it more difficult for younger residents, families, and workers to settle in the county, which could further exacerbate the population decline and hinder workforce development. In turn, these challenges put additional strain on local school districts and community services.

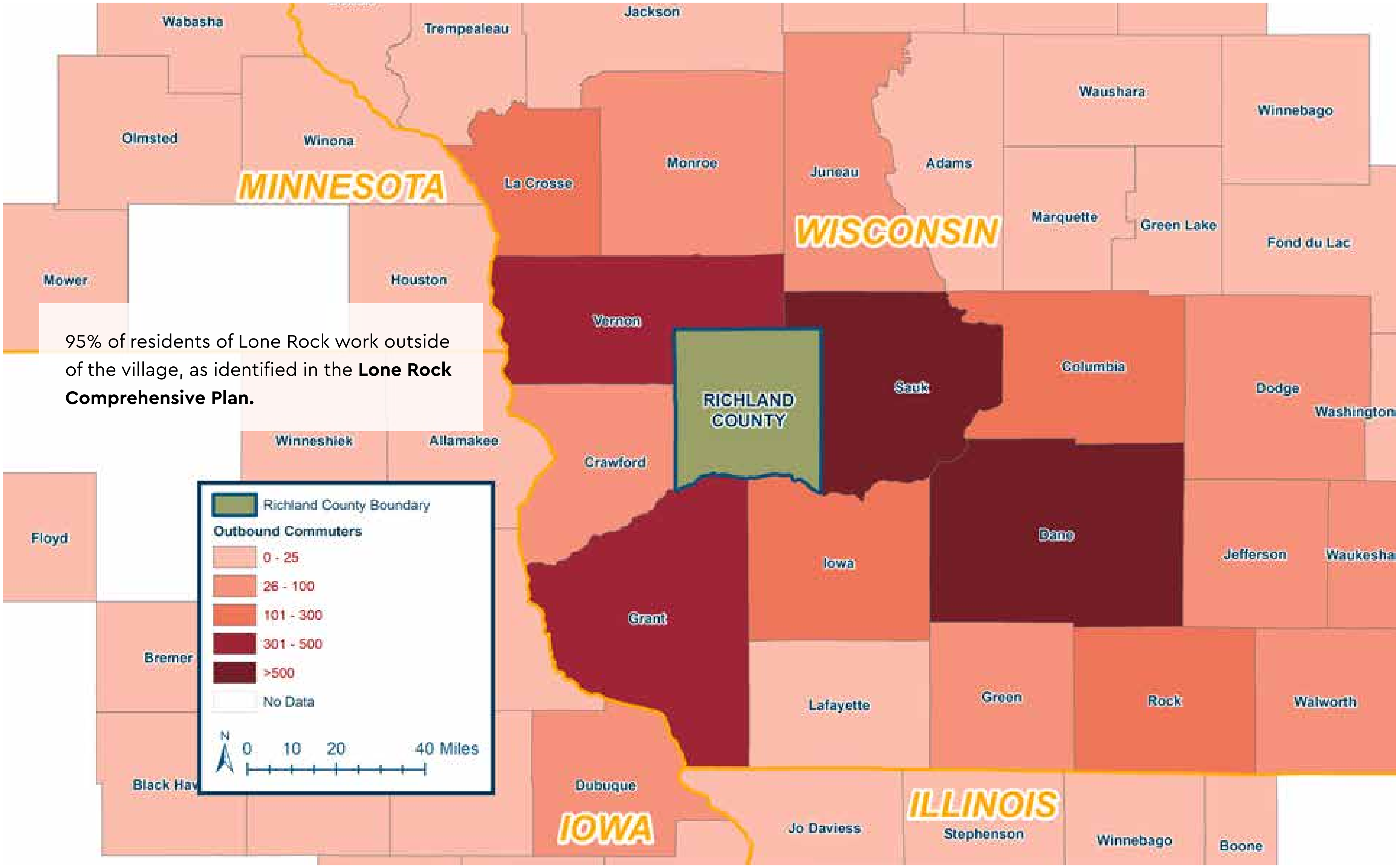


The median household income in Richland County is relatively low when compared to other counties in the SWWRPC region.

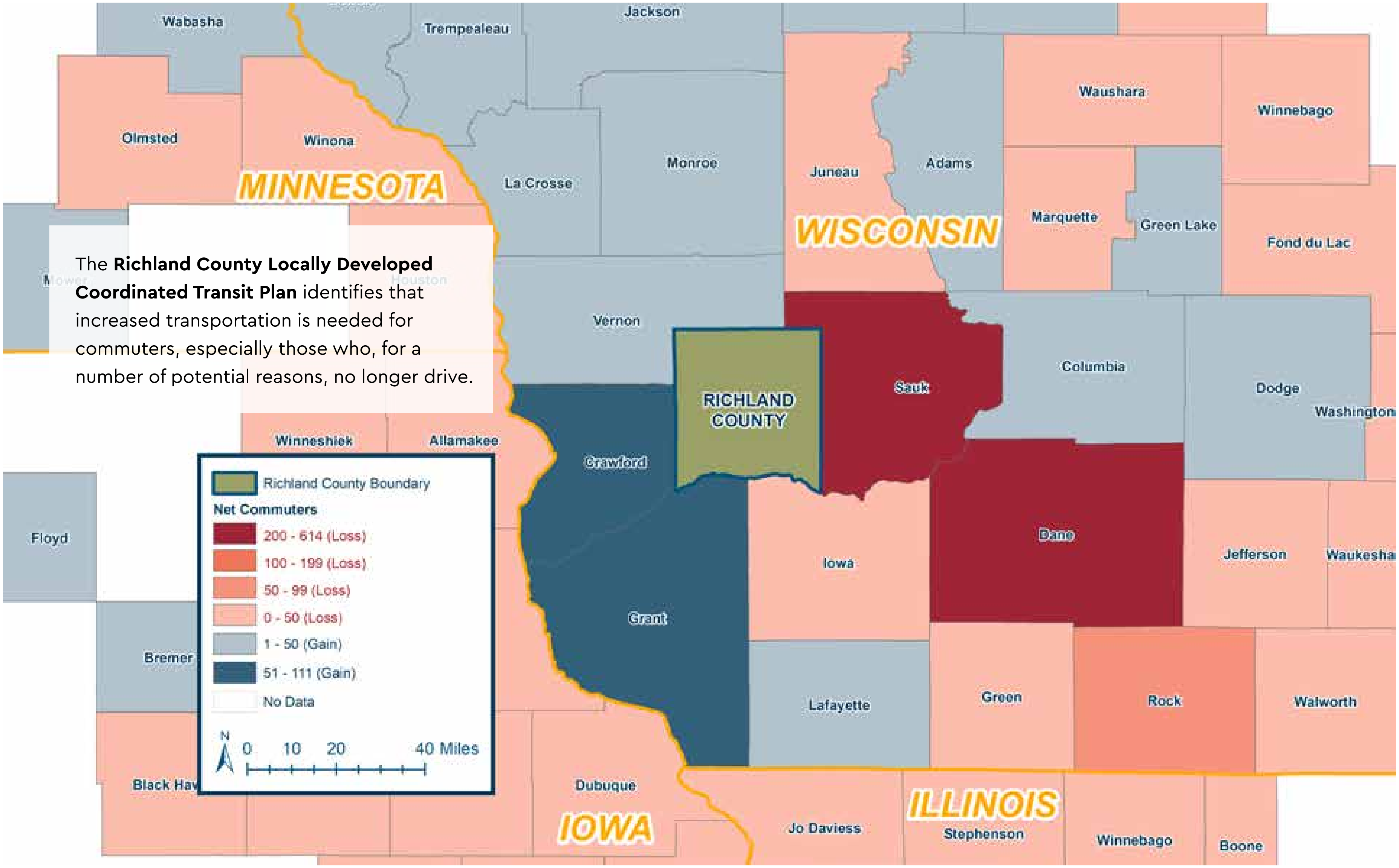
Transportation

Sauk County receives more outbound commuters from Richland County than any surrounding counties. Other notable receiving counties include Dane, Grant, Iowa, and Vernon Counties.

95% of residents of Lone Rock work outside of the village, as identified in the **Lone Rock Comprehensive Plan.**

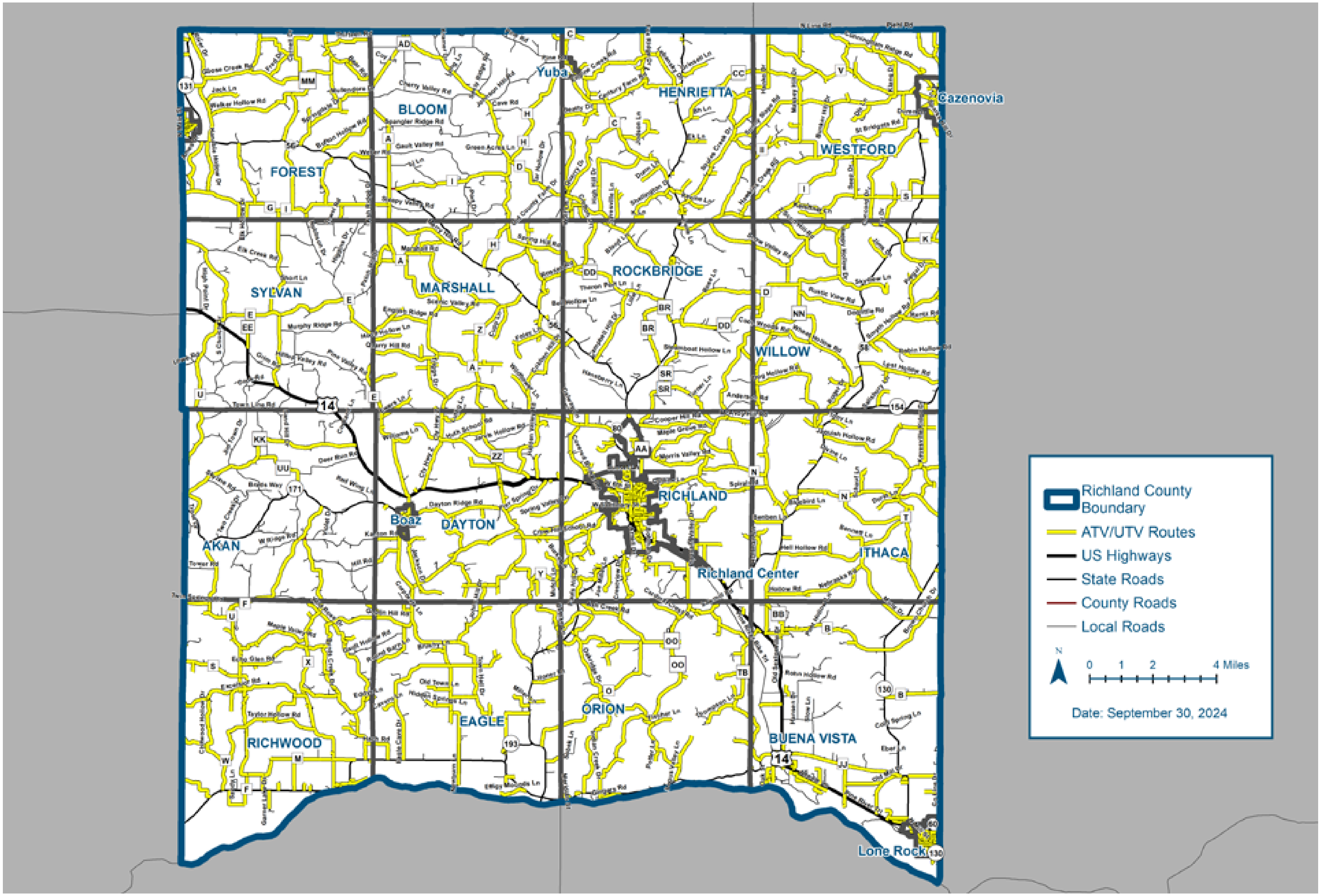


Richland County experiences a significant net loss of commuters to Dane County, followed by Sauk County. Conversely, it attracts a greater net influx of commuters from Crawford County and Grant County than any other county.

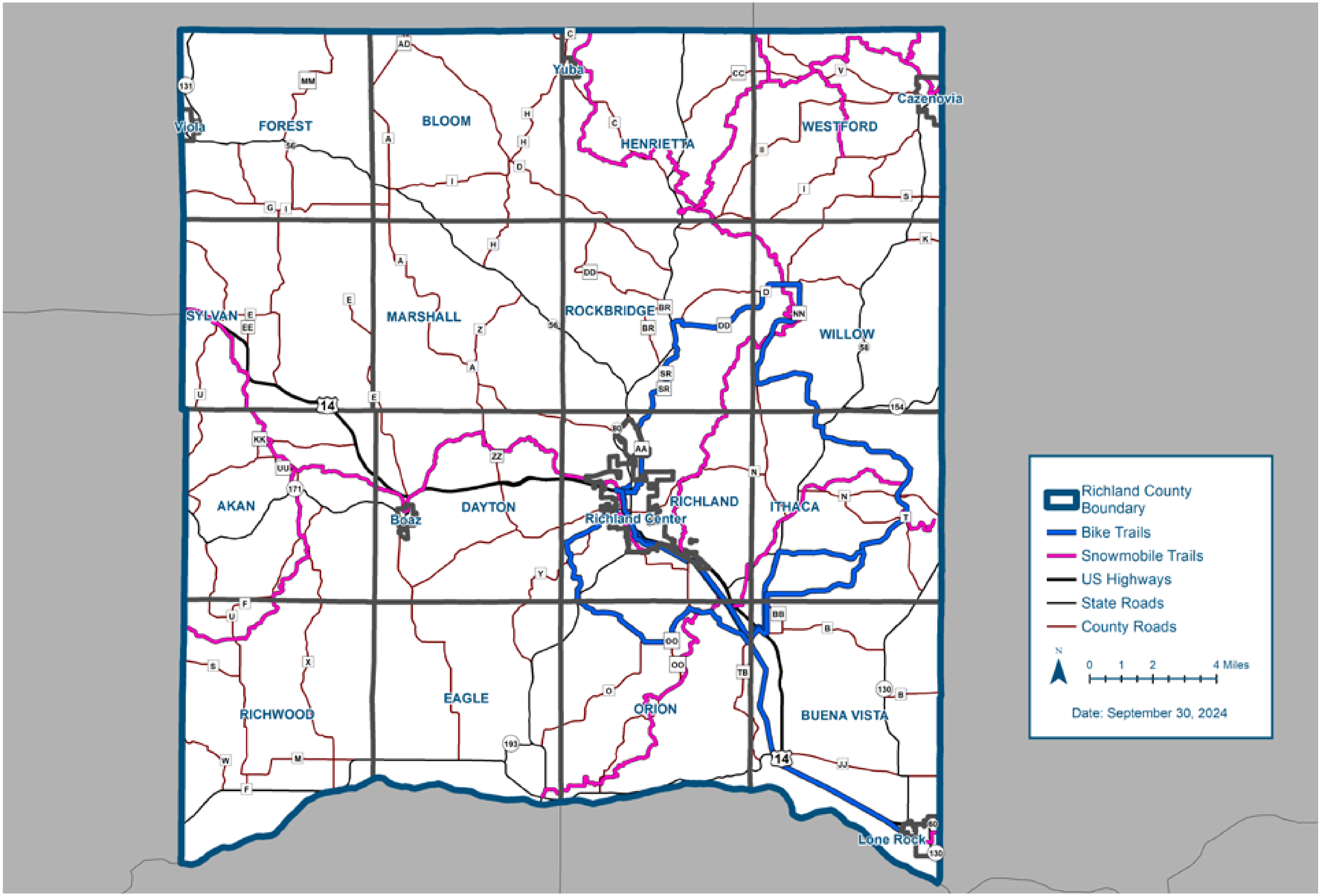


The **Richland County Locally Developed Coordinated Transit Plan** identifies that increased transportation is needed for commuters, especially those who, for a number of potential reasons, no longer drive.

Richland County features many ATV/UTV-allowed roads, with each township offering access to these roads.



Richland County provides 134 miles of snowmobile trails and 75 miles of primary bike trails identified by the county.

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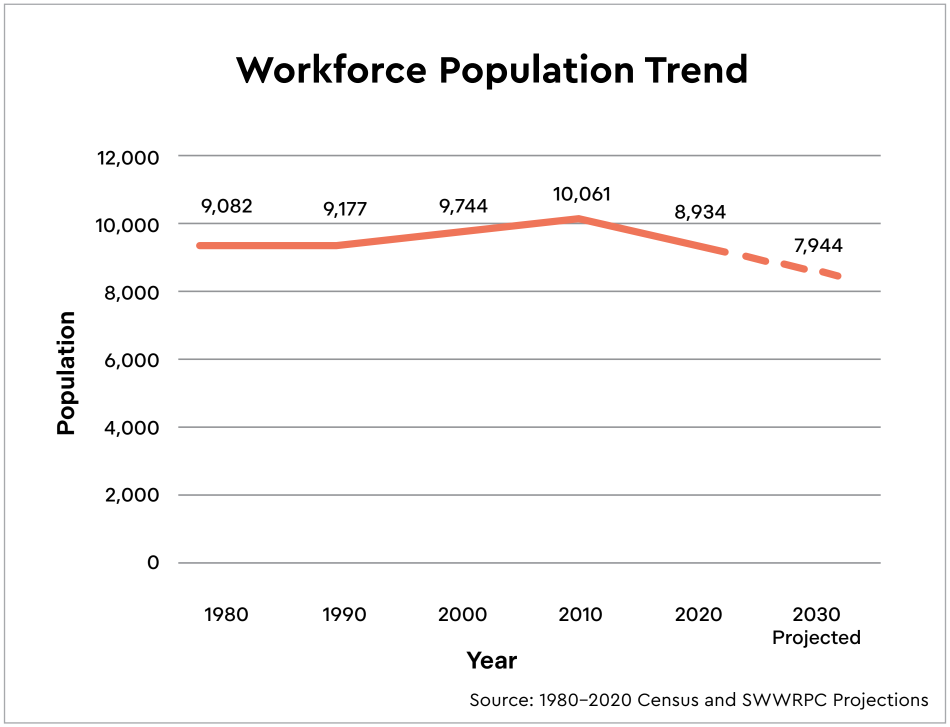
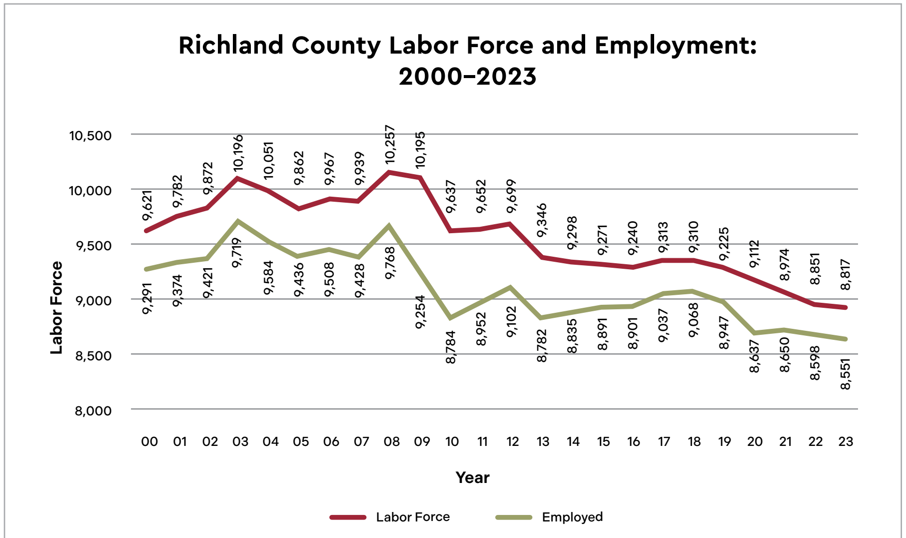
Economic Development

Richland County has experienced notable shifts in its workforce demographics over the past several decades. From 1980 to 2010, the workforce population steadily grew, reflecting both population growth and economic expansion. However, since the 2010s, the workforce has begun to decline, and projections show that this trend will continue through 2030. This decline is driven by several factors, including an aging population, outmigration of younger residents seeking employment opportunities elsewhere, and changing local economic conditions.



The prime working-age population (ages 20–64) has been particularly impacted. Although the workforce and employed populations peaked just before the 2008 recession, both have steadily declined since, mirroring national and regional trends in rural areas. As the county's median age rises and fewer young people remain to enter the workforce, the challenge of maintaining a robust, local workforce grows more pressing. The shrinking workforce is especially concerning for key industries that depend on a steady supply of workers, such as agriculture and manufacturing.

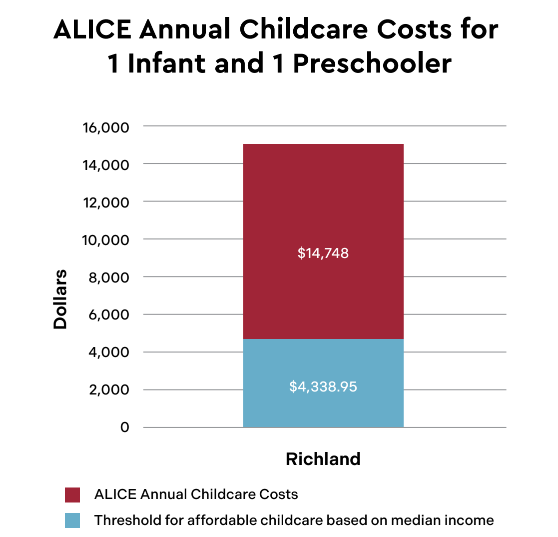


Source: BLS

Agriculture remains one of Richland County's foundational industries, though the workforce in this sector faces its own unique challenges. The county has seen growth in sectors such as healthcare and agriculture, forestry, fishing, and hunting over the past decade. However, agriculture's labor needs are evolving, with fewer workers entering the field due to a combination of factors, including economic pressures, the consolidation of farms, and an aging farming population. These shifts in agriculture and the wider economy are reshaping the workforce landscape, as fewer young people are choosing to enter farming or stay in rural areas.

The decline in the workforce also has ripple effects on housing, as fewer working-age individuals in the county could result in reduced demand for housing and lower home values, particularly in rural areas. At the same time, rising housing costs are becoming a barrier for families looking to settle in the county, especially as wages in sectors like manufacturing and agriculture fail to keep pace with the increasing cost of living. The affordability of housing, combined with the challenges of accessing affordable childcare, further compounds these issues. For many families, the high cost of childcare often leads to one parent leaving the workforce, reducing overall household income and further diminishing the labor pool.

The **SWCAP Community Needs Assessment** identifies the decrease across the county, region, state, and country in the number of childcare workers. The median hourly wage in Richland County for childcare workers was $9.84 in 2022, lower than the averages in both Wisconsin ($10.90) and the US ($11.64)



Source: ACS 2022, ALICE 2021

CEDS priority 1.2: Increase the quantity, affordability, and quality of childcare options in the region.

Richland County Industries

Industry	2013 Jobs	2023 Jobs	2013 – 2023 Change	2013 – 2023 % Change
Manufacturing	1,580	1,416	-165	-10%
Government	1,071	1,044	-28	-3%
Health Care and Social Assistance	881	1,021	140	16%
Retail Trade	901	858	-43	-5%
Agriculture, Forestry, Fishing and Hunting	364	424	60	16%
Construction	339	364	25	7%
Accommodation and Food Services	329	347	17	5%
Other Services (except Public Administration)	242	215	-27	-11%
Wholesale Trade	194	203	10	5%
Finance and Insurance	155	166	11	7%
Transportation and Warehousing	133	154	21	16%
Administrative and Support and Waste Management and Remediation Services	265	118	-147	-55%
Professional, Scientific, and Technical Services	78	113	35	45%
Arts, Entertainment, and Recreation	40	72	32	79%
Information	75	55	-20	-27%
Real Estate and Rental and Leasing	45	44	-1	-3%
Educational Services	39	41	3	7%
Utilities	14	20	7	48%
Mining, Quarrying, and Oil and Gas Extraction	<10	<10	Insufficient Data	Insufficient Data
Management of Companies and Enterprises	56	0	-56	-100%
Unclassified Industry	<10	0	Insufficient Data	Insufficient Data

Source: Lightcast

The Richland Center industrial park is currently the only industrial park in the county that has available space for development, presenting a valuable opportunity for economic growth and job creation in the county. By promoting this space, the county could attract a variety of new businesses, including manufacturing, logistics, technology, and service-based industries.

Bringing new companies to the industrial park would not only create direct employment opportunities but also generate a positive ripple effect on the local economy, supporting existing businesses and increasing demand for services such as retail, hospitality, and housing. The influx of businesses will also enhance the county's tax base, providing additional revenue to improve infrastructure, public services, and community amenities.

Richland County currently has a budget of $30,000 for economic development. This enables the county to serve in a supportive role in its response to future development. The county is supportive of further economic development activities but currently has no clearly defined role. Richland County can encourage economic development in the following actions:

Local Business Grants

Set aside funds for small business grants to support local entrepreneurs. A grant program can encourage innovation and job creation with a streamlined application process.

- The **Richland County Economic Development Considerations** report recommends funding an economic development project grant program.

Downtown Improvement Grant:

Create a small grant to improve downtown business storefronts, enhancing the area's appeal and encouraging foot traffic.

- The **Boaz Comprehensive Plan** identifies a goal to work with Richland County Economic Development, SWWRPC, and owners of vacant businesses to identify and market opportunities to fill vacant spaces.

Richland County Tourism Marketing Campaign

Allocate funds for a digital marketing campaign to promote Richland County's attractions. This could include social media ads, a dedicated website, and promotional materials for local events.

- The **Richland Center Comprehensive Plan** emphasizes outdoor recreation marketing (Economic Development strategy 2).

Community Events

Plan and host community events or festivals to celebrate local culture and businesses. Funds could be used for permits, promotions, and small vendor fees.

Workforce Development Workshops

Organize a series of free or low-cost workshops in collaboration with local vocational schools to provide skill development in high-demand areas. This could involve bringing in guest speakers or trainers.

Partnerships with Local Organizations

Establish partnerships with local schools or nonprofits for joint projects focused on economic development, leveraging resources, and expertise.

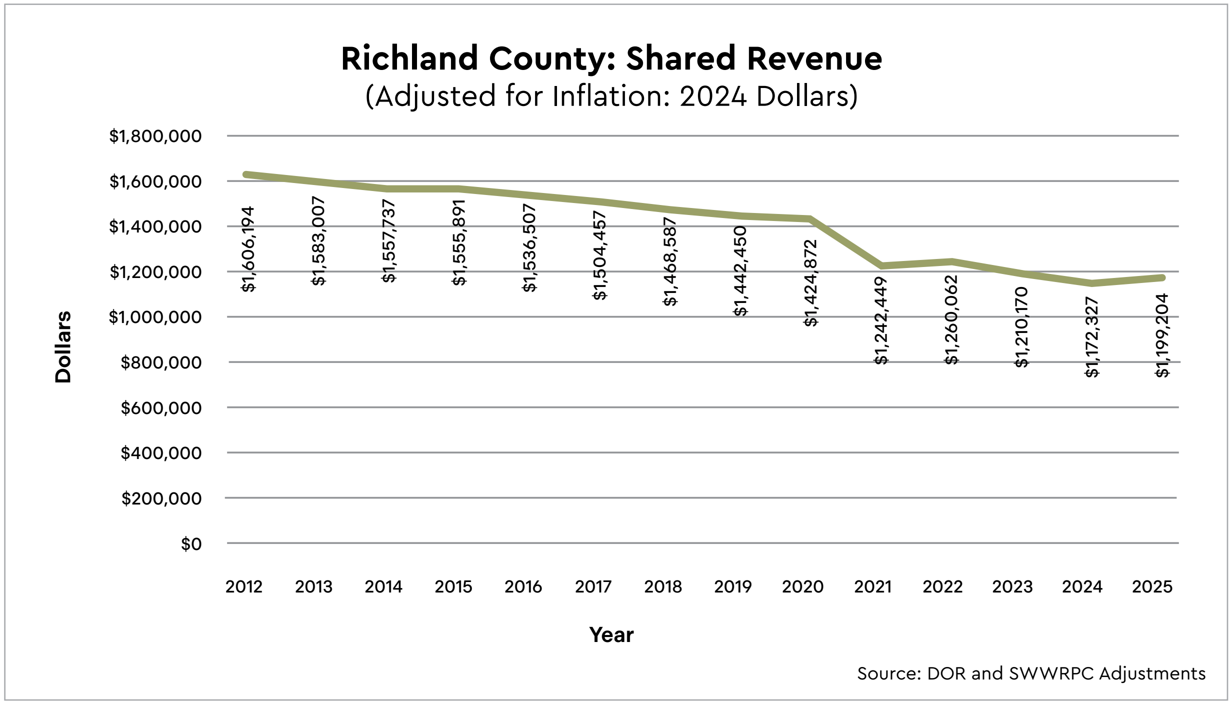
Intergovernmental Cooperation

Intergovernmental cooperation is increasingly essential for Richland County, as local governments face a series of economic challenges that threaten their ability to provide vital services to residents. Constraints such as levy limits, an aging and declining population, lack of development have created financial challenges for local governments. Additionally, the cost of goods and services outpacing shared revenue from state sources, which has historically helped municipalities fund essential programs and infrastructure. With local funds dwindling, local governments are finding it increasingly difficult to meet the needs of their communities while balancing budgets.

Exacerbating this issue is the rising cost of goods and services, which affects everything from road maintenance to public safety. As expenses continue to climb, municipalities are confronted with the stark reality that traditional funding sources are no longer sufficient to cover their increasing operational costs. This situation creates an urgent need for innovative solutions that can help local governments stretch their limited resources further.

Considering these challenges, sharing services between units of local government presents a viable path forward. All units of government in the county offer similar services to similar populations. By collaborating on services such as emergency response, procurement of goods and services, and administrative functions, local governments can achieve significant cost savings while maintaining or even enhancing service delivery to their residents. Intergovernmental agreements can lead to more efficient use of resources, allowing communities to pool their strengths and address shared challenges collectively. This cooperative approach not only fosters a spirit of unity among local governments but also builds resilience in the face of economic uncertainties The focus of local governments should be on quality service delivery, not who delivers the service.

Embracing intergovernmental cooperation may be the best, if not the only, way for Richland County to navigate the complex landscape of local governance today. By working together, municipalities can innovate and adapt to changing circumstances, ensuring that they continue to serve their residents effectively while maximizing the value of every taxpayer dollar. This collaborative mindset will be crucial in securing a sustainable and prosperous future for all communities within Richland County.



During the planning process, intergovernmental cooperation was a driving force during the engagement process with local government representatives. Officials from all local government units across the county were invited to participate in roundtable discussions and shared their insights on potential shared services and opportunities for collaboration. The outcomes of these discussions have been summarized to highlight important themes and future projects.

Richland County/Richland Center Meetings

The intergovernmental meetings between Richland County and the City of Richland Center focused on a collaborative approach toward future development and community enhancement. Through these discussions, Richland County and the City of Richland Center have established a shared vision and agreed on key projects aimed at addressing community needs and fostering sustainable growth, while also documenting areas of existing cooperation. The initiatives resulting from this cooperation are outlined under the intergovernmental cooperation strategies and actions, where project descriptions and timelines are provided. This partnership underscores a commitment to efficient resource sharing, coordinated planning, and a united effort to meet the evolving needs of Richland County and Richland Center's residents.

Areas of Existing Cooperation Between Richland County and Richland Center

Tourism: The City of Richland Center Tourism Director serves in a "Greater Richland Area" capacity. Through coordination with city-wide needs, the surrounding communities throughout the county benefit from visitors to Richland County; in turn affecting the county as a whole. Currently, the city funds the majority of this position, supported by township room taxes.

Symons Center: The funds to construct the Symons Center were donated to the county by a local community member. Following the donation, Richland County was responsible for operations and the city cost-shares this responsibility 50/50.

ADRC: The Richland County ADRC office is located within Richland Center and provides transportation options to seniors throughout the county.

Emergency Management: The Richland County Emergency Management Director works with the City of Richland Center Emergency Government Coordinator in order to have a unified approach to emergency management.

Procurement: The City of Richland Center and Richland County procure items such as road salt and cut blades jointly in an effort to save money and create efficiencies.

Ambulance: The Richland County Ambulance Service provides services to the City of Richland Center, as well as all or part of ten townships and two villages in the county.

- **Richland County Hazard Mitigation Plan** goal 3: Promote countywide planning that avoids transferring the risk from one community to an adjacent community.

External Communication: Richland County and Richland Center are working with SWWRPC to improve communication with the public.

Towns and Villages Meetings

During separate intergovernmental meetings, town and village officials shared feedback on the potential for shared services and resource-sharing initiatives. Their discussions focused on the possibilities for collaboration across various municipal functions.

Towns Input

Shared Services Groups	Benefits and Barriers	Barriers	First Steps
Clerk, Treasurer, Elections, Patrol Services	• Larger volunteer pool for elections • Larger pool for township roles	• Workload exceeds paid duties • Compliance with state regulations	• Open conversations between neighboring municipalities • Discuss opportunities to establish full-time positions
IT Software, Equipment, Buildings, Procurement and Purchasing	• Joint purchasing can create efficiencies between townships	• Security risks and cost concerns	• Engage with municipalities already sharing IT, equipment, etc. discuss cost-saving measures
Assessor, Engineering, Zoning Enforcement, Tourism	• Potential for additional room tax revenue • Cost reduction via shared enforcement of zoning	• Current lack of capacity • Lack of training • Concern over fair share of labor	• Engage with other townships about room tax implementation • Develop coordinated enforcement strategies

Villages Input

Shared Services Groups	Benefits and Barriers	Barriers	First Steps
Clerk, Treasurer, Elections, Public Works	• Opportunities for cost savings and efficiency	• Workload exceeds paid duties • Compliance with state regulations	• Open conversations between municipalities • Mentoring from municipalities who are confident in their services • Develop mutual aid agreements
IT Software, Equipment, Buildings, Procurement and Purchasing	• Joint purchasing can create efficiencies between townships	• Security risks and cost concerns	• Engage with municipalities already sharing IT, equipment, etc. discuss cost-saving measures
Assessor, Engineering, Zoning Enforcement, Tourism	• Information sharing leads to alignment of strategy	• Disagreement on costs • Concerns around fairness of time spent in each municipality	• Understand the goals of each municipality • Connect with other municipalities to discuss shared interest

Summary of Insights from Towns and Villages

The feedback from town and village officials highlights a strong interest in sharing resources across various municipal services to improve cost efficiency and service delivery. The services identified for potential collaboration include clerks, treasurers, elections, public works, IT software, equipment, procurement, assessor services, zoning enforcement, and patrol services. The motivation behind this interest lies in the reduction of overhead costs, operational efficiencies that take advantage of transferable skills, and enhanced service delivery, especially for smaller towns that face resource constraints.

Benefits of Shared Services

The primary **benefits** discussed by local government officials include:

COST REDUCTIONS

By pooling resources, adjacent municipalities can reduce operational costs, particularly for high-expense items like IT software, public works equipment, and contracted services such as assessor and patrol services. Bulk purchasing and shared procurement agreements are seen as vital strategies for reducing these expenses.

INCREASED EFFICIENCY

Municipalities may reduce redundancies and streamline operations by sharing services. For example, consolidating building inspection and zoning enforcement efforts can help towns avoid the need to hire additional personnel and improve response times. Cross-training employees, such as clerks and treasurers, would also enable towns and villages to maintain continuous service, even during employee absences or transitions.

IMPROVED SERVICE DELIVERY

Sharing personnel, such as town patrol services and election workers, would provide access to a larger pool of trained professionals. This collaboration can also lead to improved coverage and expertise, resulting in better service for residents and less workforce competition.

50% of survey respondents during community input for the **Lone Rock Comprehensive Plan** stated that local government response and accountability was the top concern for their community.

Barriers to Resource Sharing

While the benefits are clear, several **barriers** to implementing shared services were noted:

CAPACITY CONSTRAINTS

Richland County's municipalities face limited staffing, making it difficult to engage in the additional coordination required for initial implementation of shared services. There is also concern that existing staff are already overwhelmed, and adding responsibilities could affect service quality.

LOGISTICAL CHALLENGES

Sharing equipment, facilities, and staff introduces logistical issues related to scheduling, transportation, and joint responsibilities. For example, towns and villages may struggle to determine how to share equipment fairly or how to manage shared building facilities effectively.

RESISTANCE TO CHANGE

There is some hesitation among local officials and residents to embrace new models of service delivery. Concerns about losing control over local services, compliance with state regulations, and the potential complexities of shared management structures may slow down efforts to collaborate.

LOCAL CONTROL

Municipalities may prioritize maintaining local control over services, fearing that shared service agreements could lead to a loss of autonomy in decision-making. Local leaders may be concerned that shared management structures or intergovernmental agreements could dilute their ability to respond quickly to community needs or make decisions that best reflect the unique priorities of their municipality.

LACK OF TRUST

A lack of trust between neighboring municipalities can hinder collaboration. Without established relationships or a history of working together, local governments may be reluctant to share resources or responsibilities, fearing that one party may not fulfill its obligations or may prioritize its own interests over others. Building mutual trust through transparent communication and successful pilot projects can help mitigate this barrier.

Proposed First Steps

To overcome these barriers and begin the process of sharing services, several **first steps** were identified:

INITIATE COMMUNICATION

Local government officials agreed that open dialogue with adjacent municipalities is essential. Initial discussions would allow towns to assess mutual needs, explore shared interests, and build trust. Regular meetings or forums could provide opportunities to align goals and overcome resistance to change.

The **Richland County Outdoor Recreation Plan** set an objective to coordinate the county's recreation program with the programs of other levels of government and with private enterprise in order to achieve maximum public benefit.

EXPLORE COLLABORATIVE ARRANGEMENTS

Once communication is established, adjacent municipalities could begin exploring specific collaborative arrangements. These might include developing shared service agreements for clerks, treasurers, and town patrol services. Additionally, towns and villages could consider joint purchasing agreements for equipment, IT software, and public works services to achieve immediate cost savings.

COST/BENEFIT ANALYSIS

To ensure that collaboration is economically viable, municipalities should conduct a detailed cost/benefit analysis for each proposed shared service or joint initiative. This analysis would assess the financial savings, efficiency gains, and potential challenges associated with each arrangement. By comparing the costs of maintaining separate services versus sharing resources, municipalities can make informed decisions about which services are most suitable for collaboration. Additionally, the analysis should evaluate long-term sustainability and the impact on service quality to ensure that shared services do not compromise the needs of the community. The results of this analysis could guide future decisions and serve as a foundation for drafting formal agreements.

Conclusion

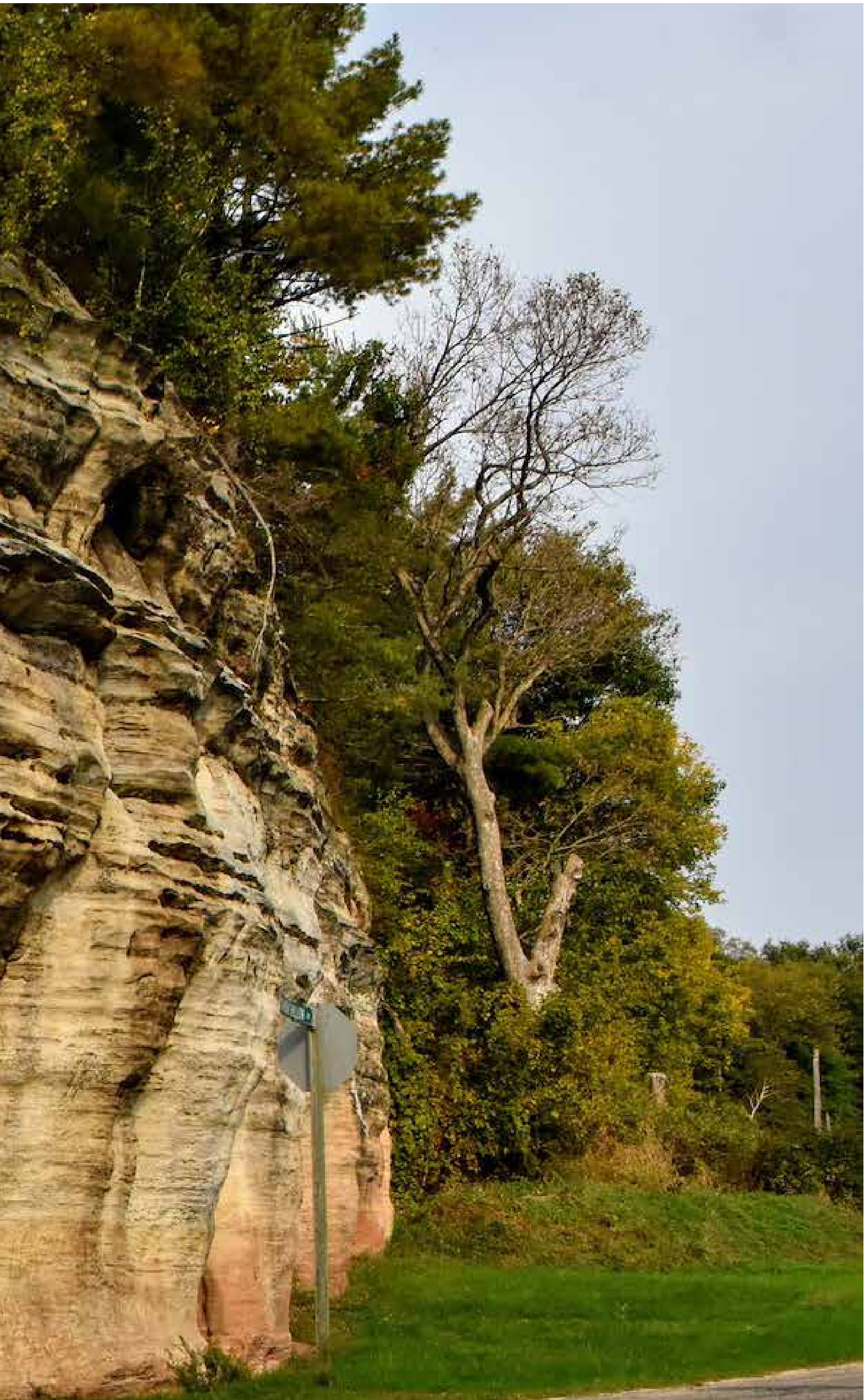
The interest in resource sharing across Richland County municipalities demonstrates a commitment to improving both efficiency and quality of service while addressing growing financial constraints. By taking the initial steps of engaging in open communication, exploring collaborative opportunities, and potentially involving residents through public meetings, towns and villages can move toward practical, shared solutions. However, addressing barriers such as capacity, logistics, and local resistance will be crucial for long-term success.

Intergovernmental Cooperation Strategies and Actions

Strategy 1: Foster inter-governmental collaboration between towns and villages The **Richland Center Comprehensive Plan** identifies the need to strengthen the relationships with the county and neighboring communities ('Leadership, Cooperation, and Volunteers' strategy 3).
Action 1: Facilitate the creation of shared service agreements between adjacent municipalities, with a review of these agreements annually.
Action 2: Schedule and conduct a series of meetings with town and village officials to identify services that can be shared or consolidated between municipalities.
Action 3: Organize an annual county-wide meeting that encourages direct engagement between neighboring towns and villages to discuss shared resources and joint initiatives.
Strategy 2: Advance project development and resource collaboration
Action 4: Conduct a formal review of the progress of all joint projects with Richland Center annually, with a report summarizing outcomes and next steps.
Action 5: Submit joint grant applications with local municipalities to fund community development projects.
Action 6: Facilitate joint bidding on capital improvement projects with neighboring municipalities.
Action 7: Host an annual county-wide tourism forum with local municipalities in order to increase regional tourism revenue.
Strategy 3: Strengthen communication among local governments
Action 8: Establish regular intergovernmental meetings to discuss collaborative initiatives and share best practices.
Action 9: Create a centralized communication platform for local officials to exchange information and resources.
Action 10: Develop a joint training program for municipal staff to enhance skills in shared services and project management.
Action 11: Promote awareness of successful collaborations through newsletters or community events.

Richland County – Richland Center Project Implementation

Project	Description and Need	First Step	Timeline
Joint accounting software and staff	Combine software and staff to streamline accounting efficiencies	Richland County finance director can conduct monthly audits for the City of Richland Center	2025
Hire joint employee with Spanish language skills	A joint position with Spanish language skills to better communicate with the increasing Hispanic population	Assess the need and workload that this new position would be responsible for	2025
Cultural competency training for staff	Training that educates staff on cultural competency, primarily Hispanic culture due to the increasing Hispanic population in Richland County	Work with SWWRPC to develop a survey for employees, followed by a cultural competency presentation/training	2025
AI training for staff • **CEDS** priority 5.1: Embrace artificial intelligence (AI) and robotics.	Educate staff on artificial intelligence and its benefits when used safely, as it is becoming increasingly present	Meet with SWWRPC and invite department heads and other interested parties to a training	2025
Joint IT services	Combine IT services for streamlined support and potential cost savings	Identify joint workload related to IT	2026
Joint GIS services	Combine GIS software and staff to create efficiencies in mapping and save costs	Identify joint workload related to mapping	2026
Align CIP projects • The **Boaz Comprehensive Plan** has set a goal to meet annually with Dayton township and neighboring municipalities to coordinate and bid capital improvement projects to seek out lower rates.	Align CIP projects in order to move toward joint procurement and engineering bids	Connect with the townships and highway commission to assess feasibility	2026
Joint staff insurance	Unified insurance for county and city staff to ensure comparable benefits	Meeting between Richland County, Richland Center, and school districts to compare plans and assess need	2026
Joint procurement of goods and services	Bid on CIP projects and goods together to create efficiencies in engineering costs	CIP projects must be aligned first	2027



Land Use

Richland County is characterized by a diverse landscape that blends agriculture, forestry, and recreational spaces. The county's land use reflects its rural heritage, with rich farmland, intermixed with forests and natural areas. The Driftless Area influences the county, creating opportunities for outdoor activities like hiking, fishing, and hunting. Across the county, there is limited land for new development, as well as limited land for farming.

Under Wisconsin state law, counties are required to update their future land use maps as a key component of the comprehensive planning process. This requirement, outlined in §66.1001 of the Wisconsin statutes, ensures that land use planning is consistent with local and regional development goals, and helps guide the growth and development of communities in an organized and sustainable manner.

Richland County identified the importance of developing a future land use map that provides a clear vision for growth and development while aligning with the county's goals. The future land use map proposes land use districts such as residential, commercial, agricultural, and recreational. In addition to identifying changes in land use, the future land use map acts as a strategic tool to guide zoning decisions, infrastructure investments, and resource management. By visualizing desired land use patterns, the county can promote sustainable development, protect natural resources, enhance economic opportunities, and improve the overall quality of life for residents.

Each town in the county was invited to provide input on their future land use maps either through a survey or at the future land use map open house. Twelve towns in the county are under county zoning, and thus their input informed the updated future land use maps. For the towns under county zoning that did not participate in either opportunity to provide feedback, current zoning was used to inform the future land use map. The towns that maintain local zoning or are not zoned were also invited to provide input.

Land Use Actions

Action 1: Support the creation of joint boundary agreement between the City of Richland Center and the Town of Richland, ensuring transparency through public meetings and providing updates throughout the process.
Action 2: Review the zoning code annually to ensure fairness of administration.
Action 3: Complete a comprehensive update of the public GIS application, including the addition of all recent zoning changes and data layers.
Action 4: Revise internal GIS data management processes and update all key data layers to improve service efficiency for county residents.
Action 5: Update the farmland preservation plan, incorporating new agricultural trends and climate resilience strategies to support local farmers and preserve farmland.
Action 6: Develop and implement climate resilience strategies, focusing on floodplain management and tree canopy expansion, with measurable goals.
Action 7: Identify and prioritize brownfield sites for redevelopment, with an annual review of progress.
Action 8: Complete a groundwater quality study, assessing water quality conditions in the county and provide a comprehensive report with recommendations for improvement.
Action 9: Conduct a needs assessment to identify key areas for improving access to parks, trails, and recreational facilities, followed by the development of an action plan for enhancing these resources for county residents.

The **Richland County Outdoor Recreation Plan** set the goal to provide quality parks and recreational facilities to meet the needs of county residents.

Richland Resilience Recommendations

The Resilient Land Use Workgroup recommends the following actions based on 2024 project outcomes:

1. Update and Fairly Administer the Zoning Code.

Richland County's Zoning Department has dealt with staff turnover and prior inconsistency in zoning code administration. With new leadership in the Zoning Department, the opportunity for fair and active administration is critical. The following actions are recommended:

- Address existing noncompliant parcels.
- Update the zoning code.
- Ensure fair enforcement going forward.

2. Implement the 2022 Richland County Land and Water Resource Management Plan.

A renewed effort is needed, with emphasis on the following points:

- "Encourage producers to use **cover crops** after harvest and **reduce tillage** frequency or intensity.", page 43
- "Implement the NR 151 performance standards of farming all cropland to tolerable soil loss rates and having a NRCS 590 **nutrient management plan** on priority farms/cropland; collaborate with DNR, as necessary", page 44
- "Assist landowners and producers in converting marginal crop fields to **rotational grazing**, page 44
- "Conduct a follow up **drinking water well study**, page 46
- "Update **manure storage ordinance**, page 48

3. Activate Townships.

Townships need to work together to access resources and education for effective stewardship of land. This may include:

- Resource sharing at the Richland County Towns Association, including about Agricultural Enterprise Areas, nature-based flood mitigation, and farmer-led watershed groups.
- The Zoning and Land Conservation Department should establish relationships and provide education around zoning enforcement with county-zoned townships. Within townships, turnover and lack of expertise in zoning cause issues in consistency and compliance for regulating local land use.

4. Grow County-Wide Resilient Land Use Initiatives.

Combining the Richland Resilience Group's advocacy with Richland County departments' leadership, implement the following practices:

- Zoning and Land Conservation Department:
  - Restore entrenched streams to their floodplains.
  - Promote the installation of conservation practices that prevent water runoff, including vegetative buffer strips and tree planting.

- Incorporate natural flood mitigation strategies into new and existing infrastructure projects.
- Create "9 Key Element Plans" for all "impaired" watersheds in order to secure grant funding for water quality practices.
- Adopt a "cluster" development ordinance regulating the subdivision of land for residential purposes.

➤ Individual Municipalities:
- Create and update wellhead protection ordinances.
- Incorporate resilient infrastructure practices listed in 4.d.ii.-iv. below
- Consider adopting Farmland Preservation Zoning for agricultural areas and/or Agricultural Enterprise Areas after consultation with producers.

➤ County Board of Supervisors:
- Undertake proactive planning for climate change impacts including increased rainfall, drought, storms, and severe heat events.
- Encourage continued exploration of land use vulnerabilities and opportunities, recognizing that "we don't know what we don't know."
- Create and implement an ordinance regulating the use and installation of outdoor lighting to prevent/mitigate the harmful effects of light pollution.
- Explore opportunities to collaborate with other private and public entities to fund programs that promote climate resiliency.

➤ Highway Department
- Establish a plan for bicycle paths and lanes on county and local roads which connect places of residence, work, education, and leisure activities.
- Design and construct infrastructure anticipating impacts of climate change, including increased frequency and severity of rainfall and storm events.
- Design and construct infrastructure to connect waterways, streams, wetlands, and wildlife corridors.
- Design and construct infrastructure to reduce the amount and velocity of storm water runoff.
- Design and construct infrastructure to capture sediment and contaminants from runoff prior to discharge.
- Implement policies and practices that minimize the use of salt and other chemical treatments of highways.

5. Empower Farmers to lead resilient land use practices in Richland County.

➤ Provide education and opportunities for farmer-led watershed groups.

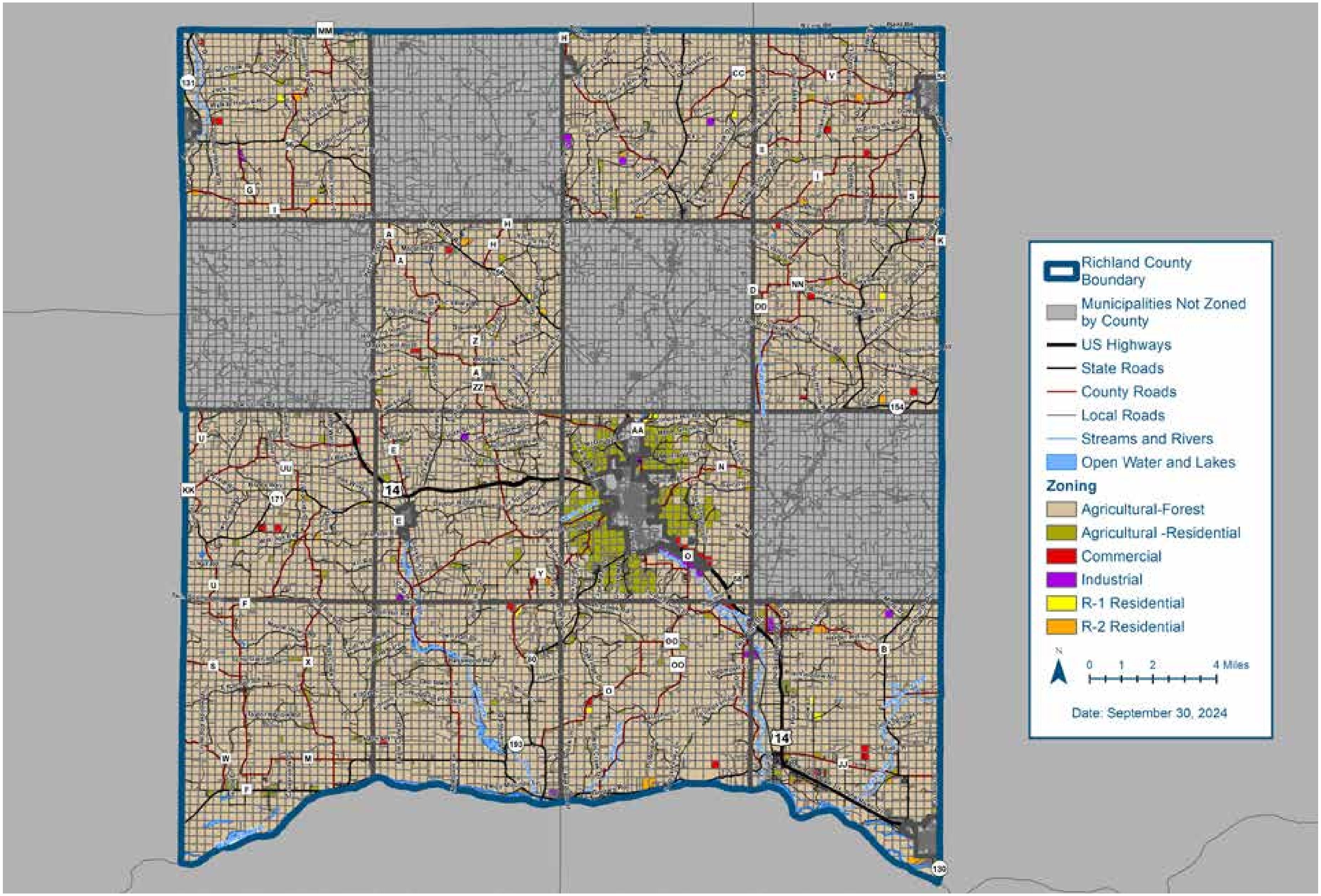
➤ Ensure compliance with nutrient management plans

➤ Offer educational opportunities for practices and cost-effectiveness of regenerative practices such as cover crops and no tilling.

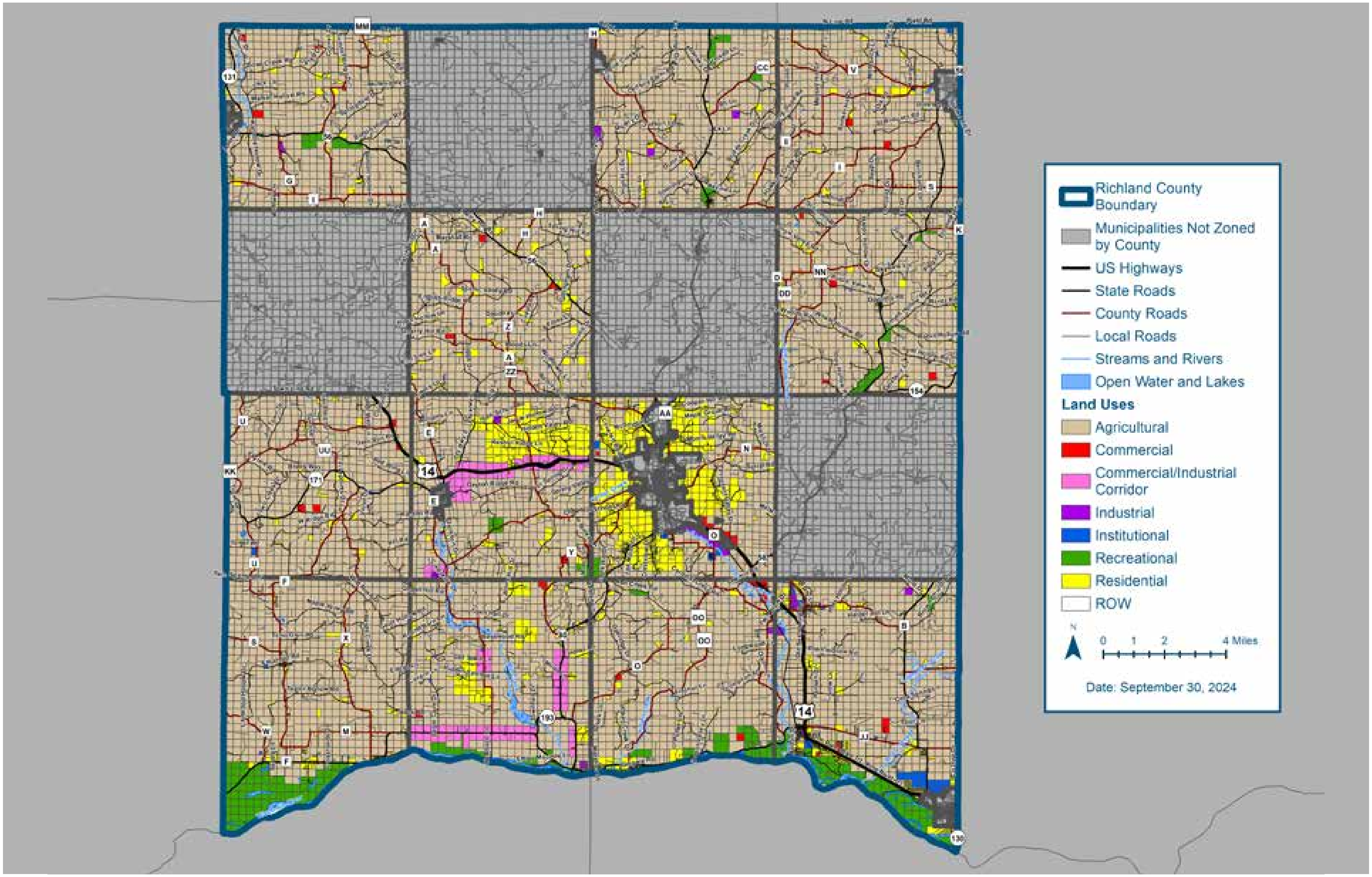
➤ Promote the use of farming practices which reduce the amount and velocity of runoff, and promote soil health and water quality, such as retention areas and buffer strips that utilize native vegetation to remove sediment and contaminants prior to discharge or absorption.

➤ Pursue private and public funding for programs that pay producers to adopt resilient land use practices.

Richland County existing land use is predominantly agricultural, however there are pockets of the county designated for recreation and development.

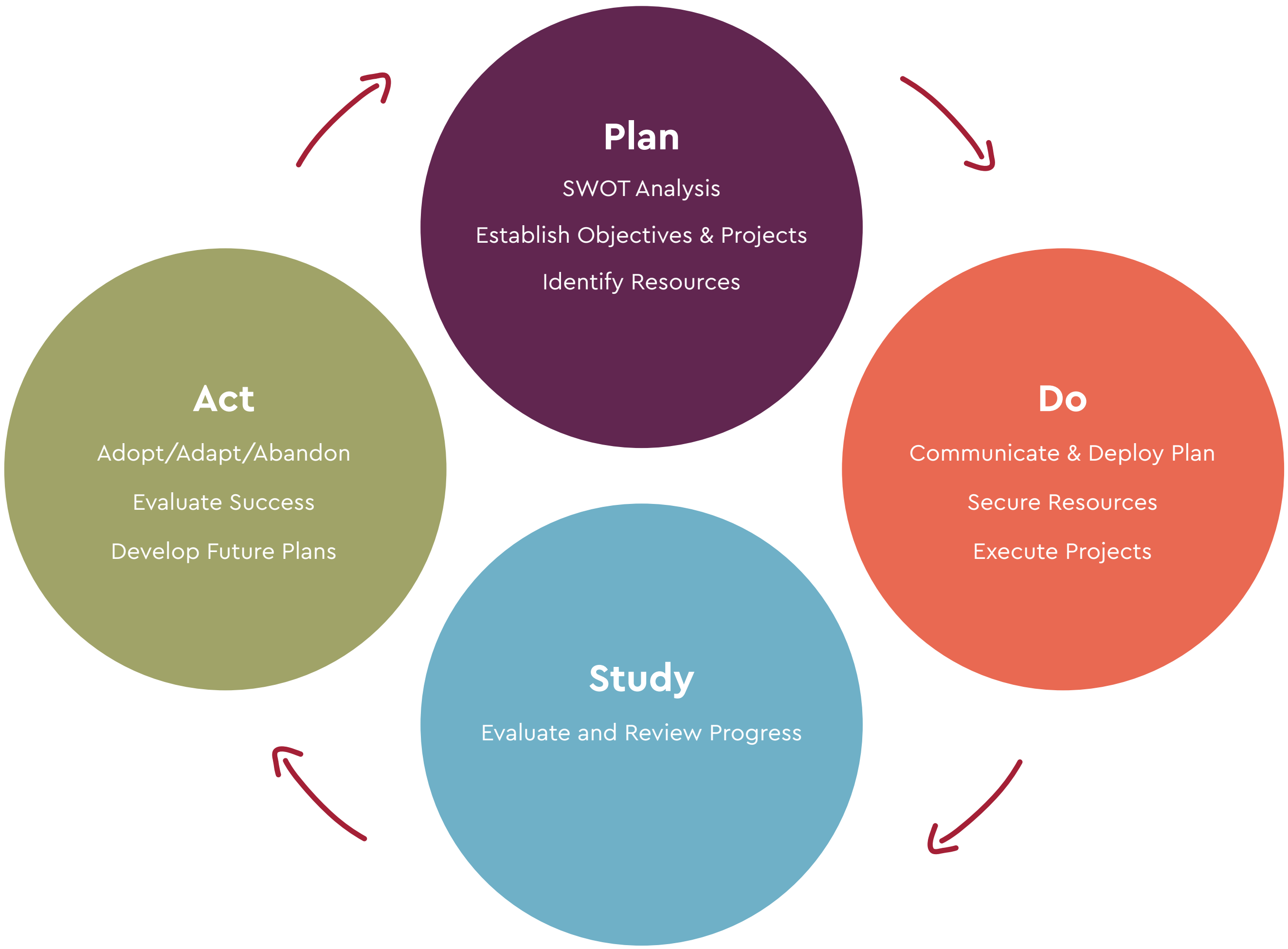


The future land use map for the county was informed by feedback from town officials. Notable changes from existing land use are increased residential land use near Richland Center and commercial corridors identified near major highways. Some more remote parts of the county may have limited opportunities for development.



Implementation

This plan recommends Richland County utilize the Plan, Do, Study, Act (PDSA) Cycle for implementation. Through the adoption of this plan, the county has made the first step in this cycle. The Comprehensive Plan is not passive and does not represent a satisfied goal, rather it is a starting point for the county to implement their desired goals. The PDSA cycle requires this plan to be reviewed regularly and, at times, updated when determined vital to the best interests of the county.



Plan

This document is the culmination of the work completed through the comprehensive planning process. It included engagement with local governments, review of relevant data and past planning work, and addressing future land use maps. The Richland County Executive Committee will monitor progress. This process should take place again no later than 2034.

Do

This phase includes plan roll-out and executing objectives. Key aspects include:

- **Identifying responsible parties** – They may be county staff, county board members, or asking community associations to step into a role that uniquely fits their mission.
- **Identifying required resources and partners** – county-wide initiatives – Implement county-wide initiatives such as updating the human resources personnel manual, improving the payroll system, developing onboarding programs for staff and county board, and improving the budget process.
- **Documentation** – Develop or finalize the targets and metrics the team will use to measure progress towards continual improvement and plan implementation. This includes both the analysis of existing data and collection of new data.

Study

The county should monitor the plan through quarterly meetings and record progress. The committee or group to monitor progress should be identified to ensure there is continued momentum, and connect with county staff, committees, and the county board. The team should be interdisciplinary and include board members, county staff, business owners, and residents with varied interests in the community, all of whom have a passion for this work.

They should also identify and define barriers to implementation in order to inform future planning. Common barriers to plan implementation include:

- Legacy rules or procedures, sunk cost or anchoring biases
- Lack of staff time to work on initiatives
- Choices or trade-offs are not made. Trying to do everything
- Reward and recognition programs incentivize the wrong things
- The county doesn't support an initiative, or is in conflict with it
- Leadership does not "walk the walk"

Act

This phase of the process sets the stage for continual improvement across the subsequent 10-year period. As the county sees progress, documents successes, or meets with barriers on any given initiative, it should:

- **Adopt** practices that work and are successful. Formalize them as part of the county's culture.
- **Adapt** practices that need improvement. This requires documenting causes of success and failure during implementation.
- **Abandon** practices that aren't successful or that don't contribute to creating the vision. Document the reason for abandonment so the county can learn and avoid similar issues in the future.

Board of Supervisors Role

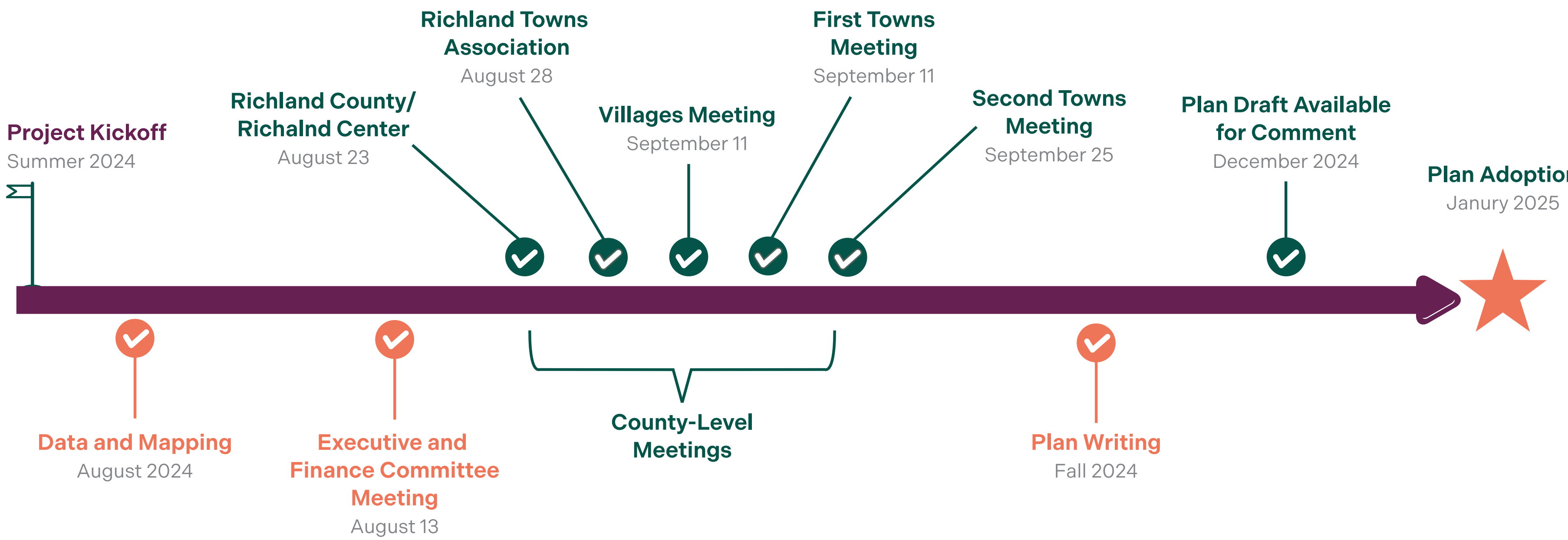
The Richland County board of supervisors plays a crucial role in implementing the comprehensive plan, which serves as a roadmap for the county's growth and development. It is essential for community members to actively engage in this process to ensure the plan's successful execution. Collaboration and participation from residents will foster a shared vision, enabling the community to address current challenges and seize opportunities. Together, local elected officials and the community can enhance the quality of life for future generations, ensuring that Richland County remains a desirable place to live, work, and play.

Planning Process

Planning Elements

Wis. Statute §66.1001 outlines nine elements required to be included in a community's comprehensive plan. This plan addresses those nine elements in the five chapters – Richland County Today, Economic Development, Intergovernmental Cooperation, Land Use, and Implementation. Recently updated plans in Richland County were summarized and embedded within the county comprehensive plan. Goals, actions, and recommendations associated with each chapter's planning elements have been provided as part of the planning process.

Planning Timeline



Summary of Recent Plans

Recent plans were reviewed and integrated into this plan to avoid duplicating efforts and to ensure that previous work was effectively incorporated. The following plans were reviewed as part of the planning process:

- Richland County Outdoor Recreation Plan (2019)
- Village of Lone Rock Comprehensive Plan (2021)
- Richland County Strategic Plan (2021)
- City of Richland Center Comprehensive Plan (2022)
- Richland County Hazard Mitigation Plan (2022)
- Richland County Land and Water Resource Management Plan (2022)
- Village of Boaz Comprehensive Plan (2023)
- SWCAP Community Needs Assessment (2022)
- Richland County Economic Development Considerations (2023)
- Richland County Housing Study (2024)
- Southwestern Wisconsin Comprehensive Economic Development Strategy (2024)
- Richland County Locally Developed Coordinated Transit Plan (2024)

Common Themes Throughout Recent Plans

Across the various plans that have been updated in the last 5 years in Richland County, there are a number of common themes. The aging and declining population is frequently referenced, as well as the lack of affordable housing stock. The great access to outdoor recreation and natural beauty is a strength recognized in the recent plans. There is a call to action to address future needs of the county, and young people are viewed as a solution for many of these needs. Volunteerism and involvement in the community is highlighted across the plans, as well as the need for small business support and expanded capacity for economic development. Importantly, these plans identify the need for strong relationships among local units of government in order to provide maximum benefit to the public- a common theme of the engagement with local government officials during the county's comprehensive planning process.

Engagement with Local Government

Public engagement from other recent planning projects in the county was synthesized to inform this plan, drawing on valuable insights and feedback gathered from a wide range of partners. These past efforts provided a solid foundation for understanding community needs and priorities, ensuring that the new plan is responsive to the voices of those who live and work in Richland County.

In order to augment public engagement from previous plans, Richland County sought to actively engage with local units of government, including the City of Richland Center, villages, and towns. Recognizing the importance of collaboration, the county aimed to foster a cooperative spirit among these entities to create a unified vision for future land use and development.

To facilitate this engagement, a series of focus meetings were organized with local government representatives. These meetings served as a platform for discussing intergovernmental cooperation, economic development, and land use, allowing participants to share their perspectives, identify common goals, and explore strategies for working together effectively. By prioritizing these discussions, Richland County aimed to build strong relationships between municipalities, encourage collaborative decision-making, and ensure that the comprehensive plan reflects a collective vision that benefits the entire region.

Appendix

Maps

A. Town of Akan Future Land Use Map

B. Town of Buena Vista Future Land Use Map

C. Town of Dayton Future Land Use Map

D. Town of Eagle Future Land Use Map

E. Town of Forest Future Land Use Map

F. Town of Henrietta Future Land Use Map

G. Town of Marshall Future Land Use Map

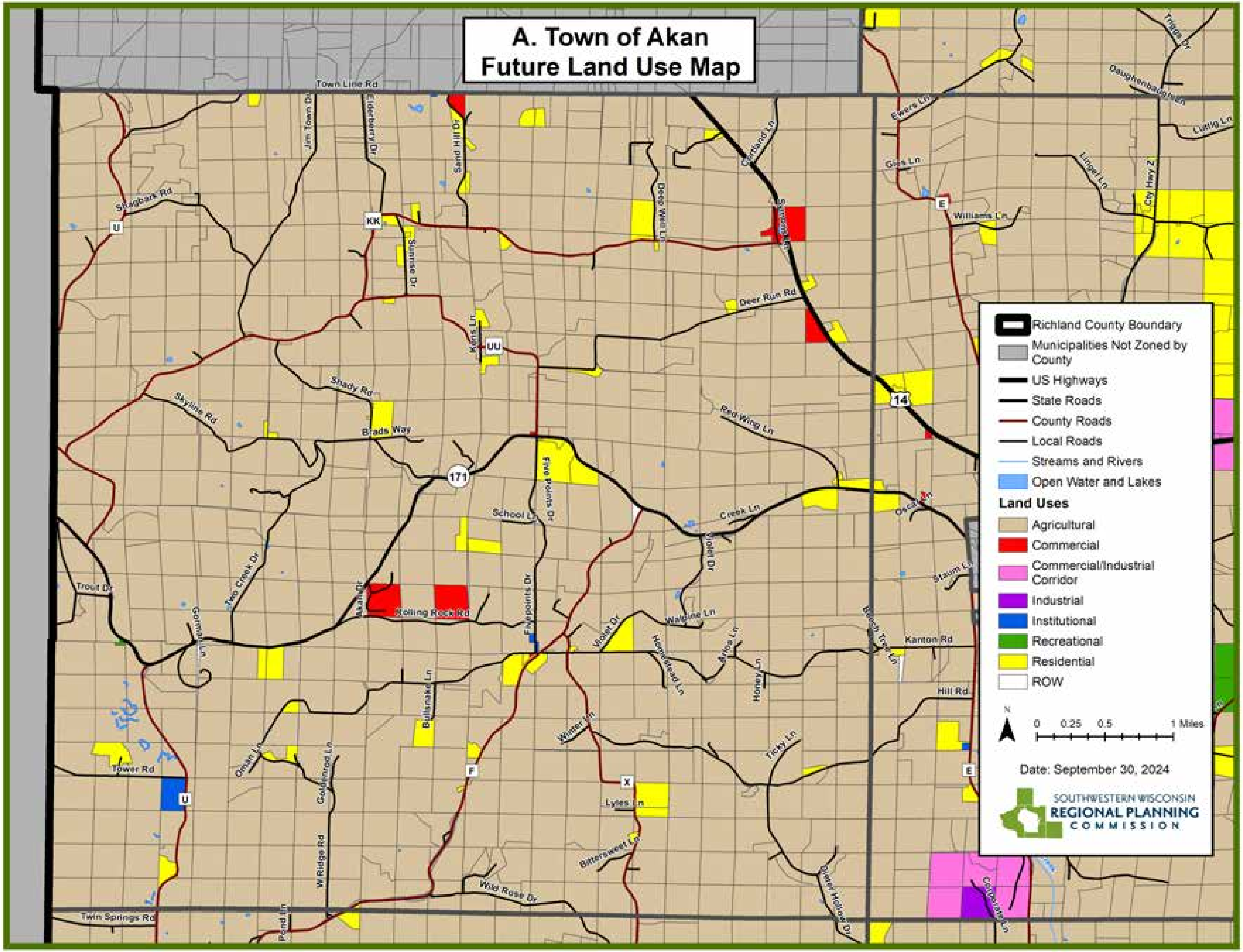
H. Town of Orion Future Land Use Map

I. Town of Richland Future Land Use Map

J. Town of Richwood Future Land Use Map

K. Town of Westford Future Land Use Map

L. Town of Willow Future Land Use Map


A. Town of Akan
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Town Line Rd
Jim Town Dr
Elderberry Dr
Sand Hill Dr
Shagbark Rd
KK
Sunrise Dr
Deep Well Ln
Deer Run Rd
Kents Ln
UU
Shady Rd
Skyline Rd
Brads Way
171
Five Points Dr
School Ln
Red Wing Ln
Creek Ln
Violet Dr
Two Creek Dr
Trout Dr
Gorman Ln
Rolling Rock Rd
Fivepoints Dr
Walgine Ln
Homestead Ln
Honey Ln
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Bittersweet Ln
Wild Rose Dr
W Ridge Rd
Twin Springs Rd
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Winter Ln
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Deer Hollow Dr
Kanton Rd
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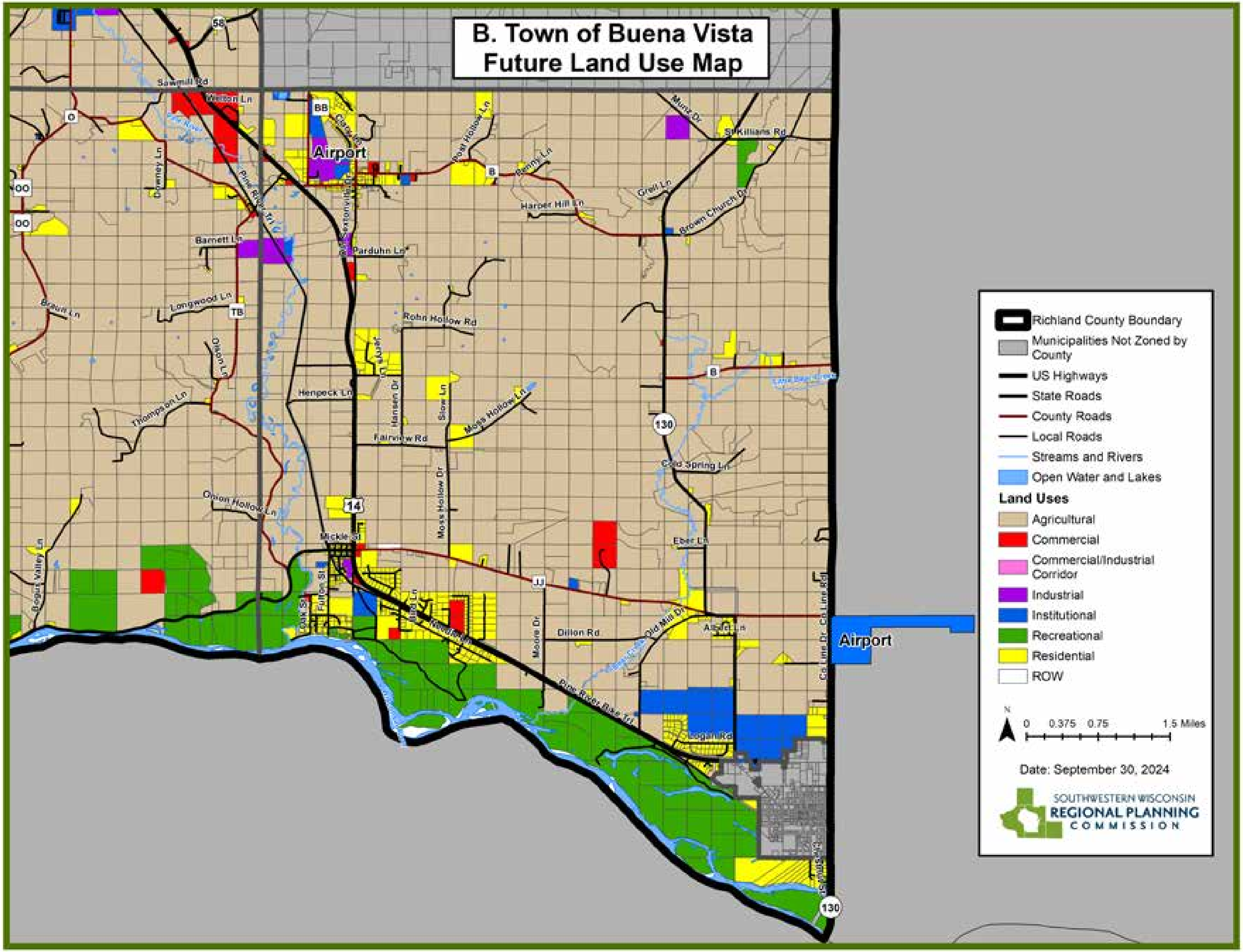
B. Town of Buena Vista
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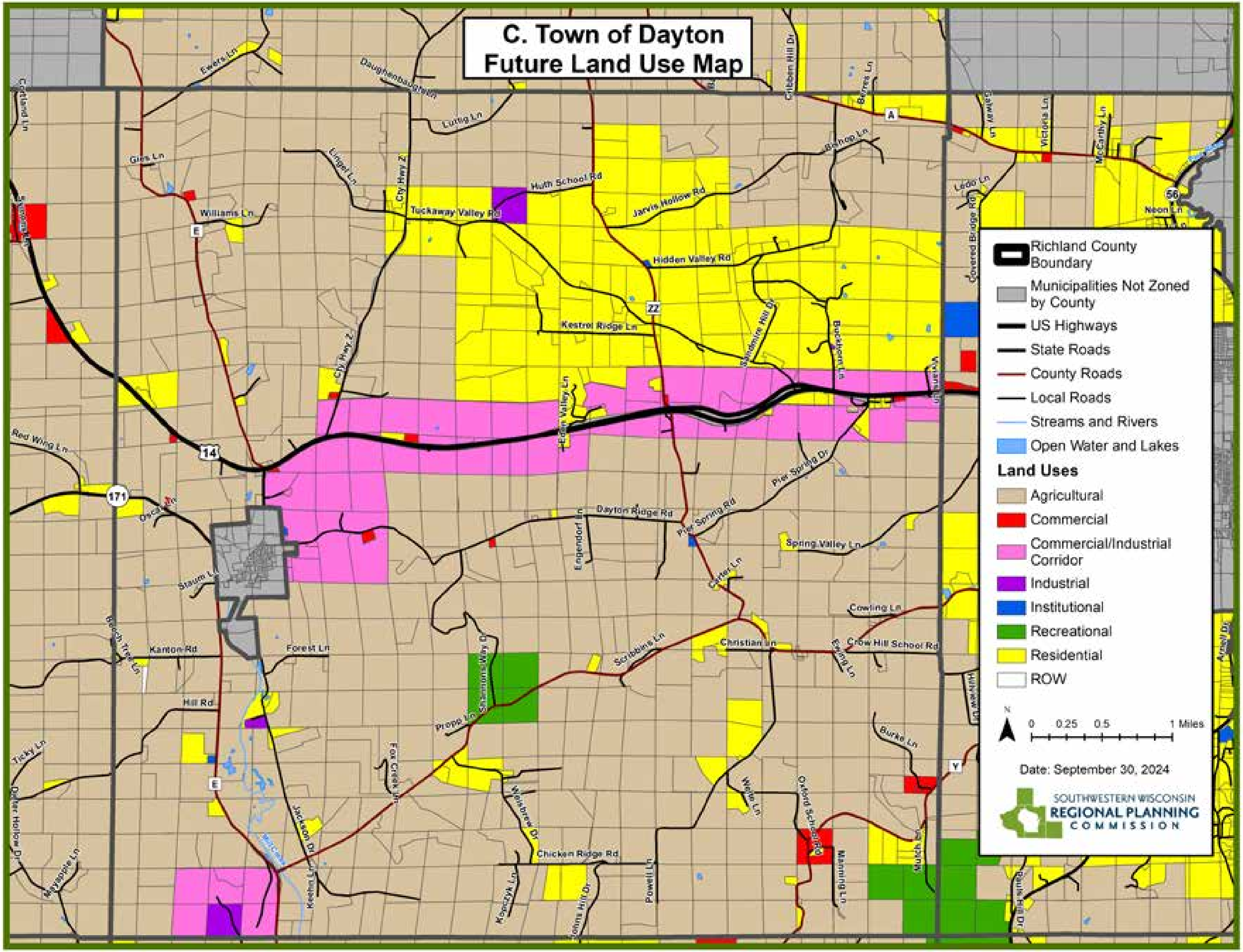
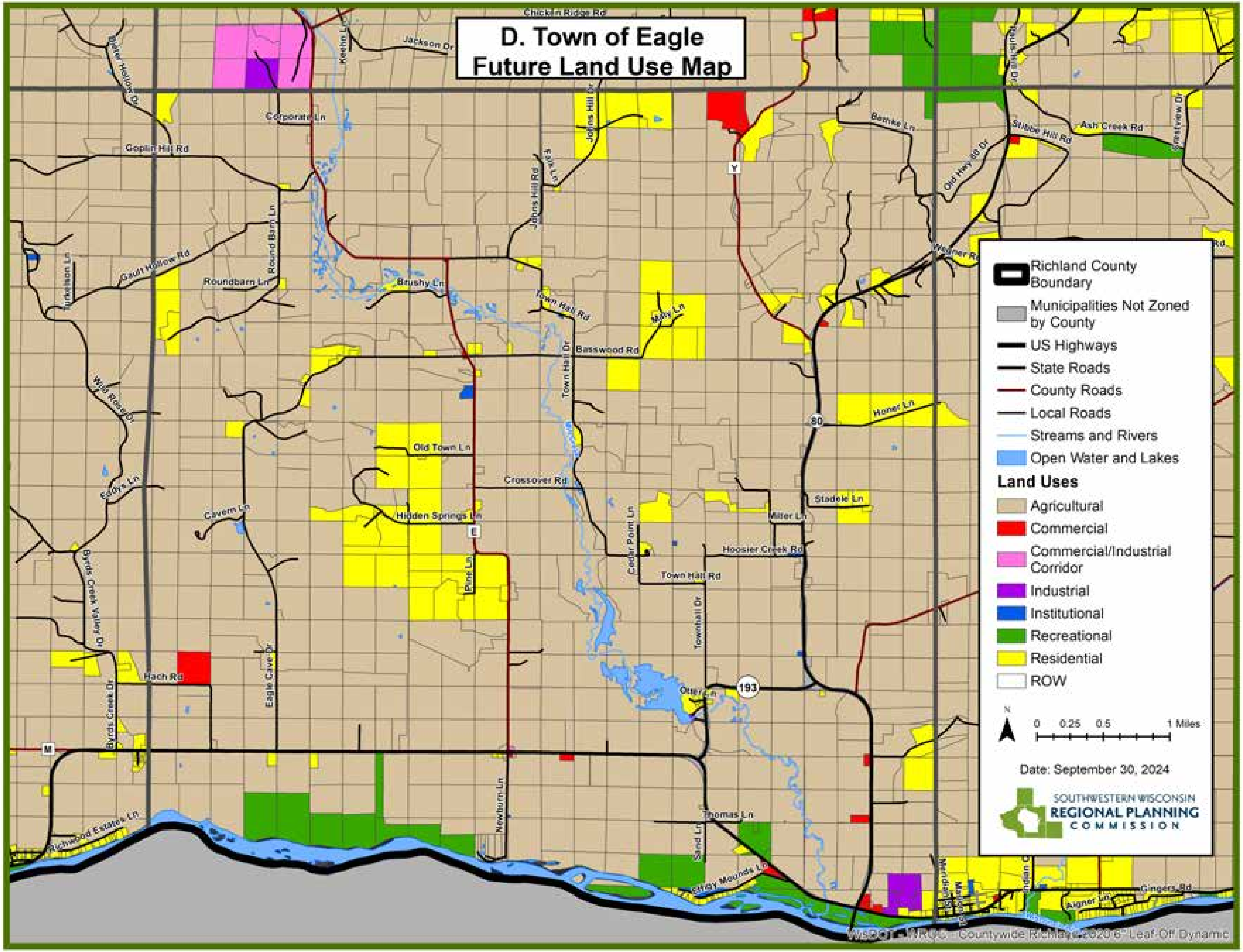
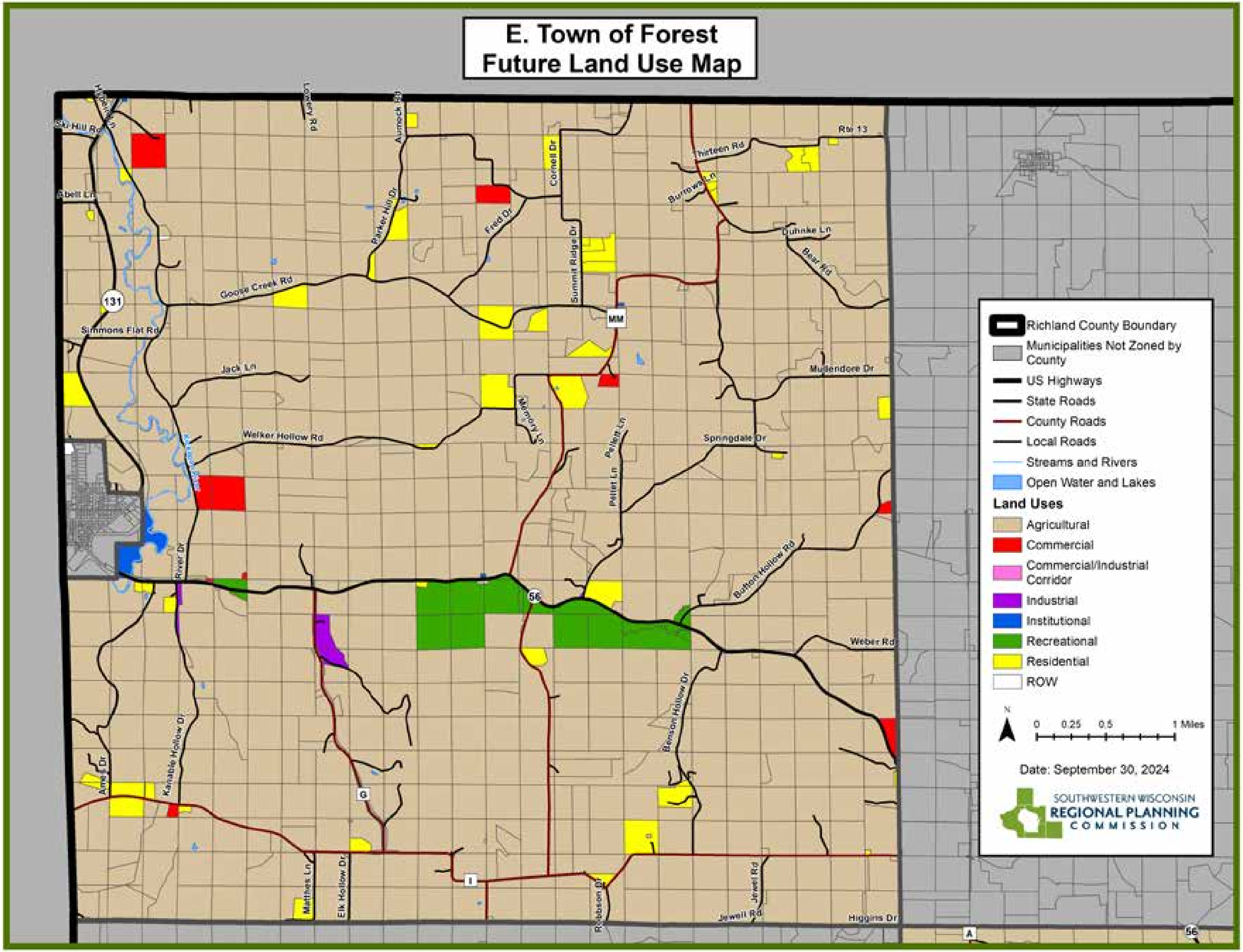
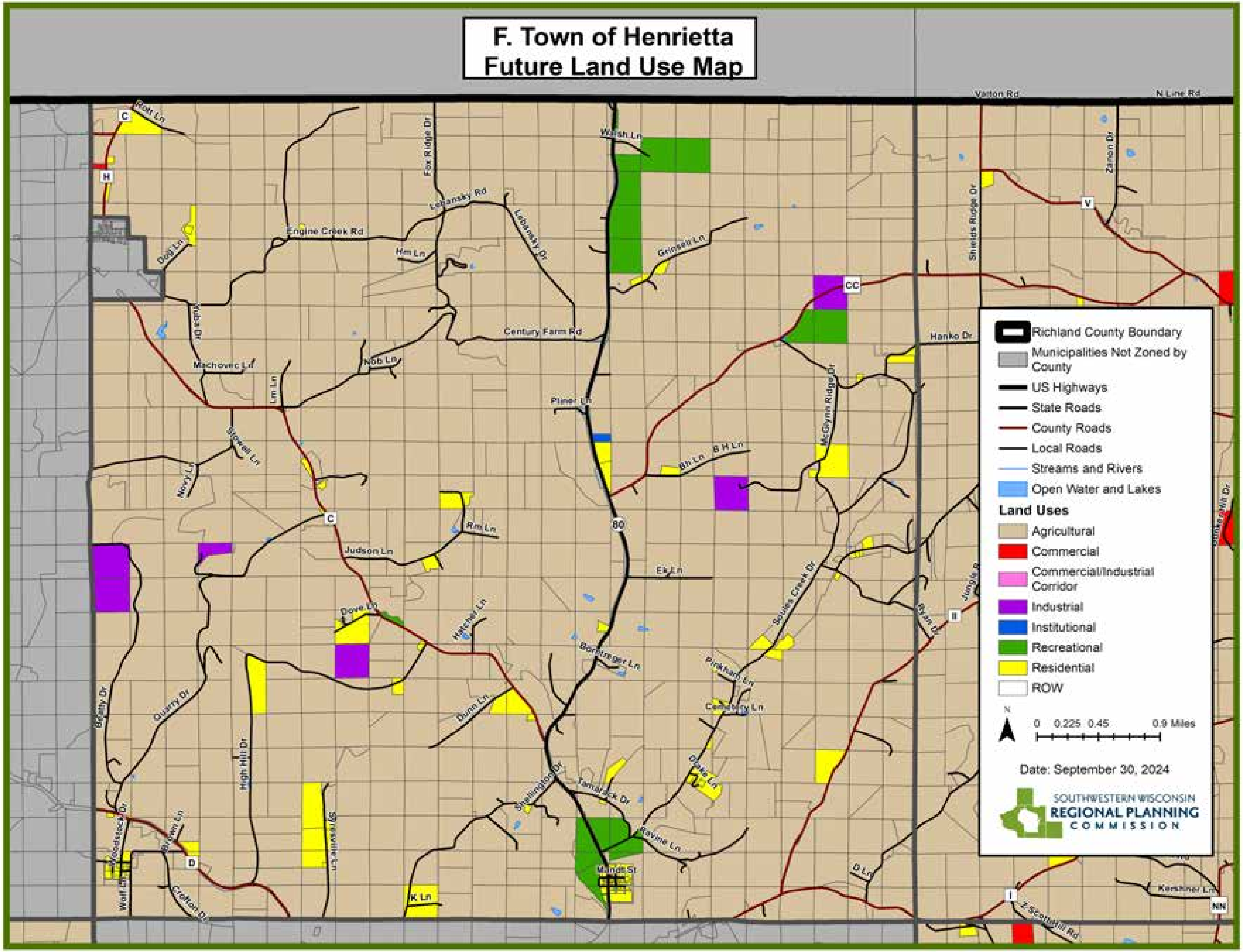
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.375 0.75 1.5 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Airport
Airport

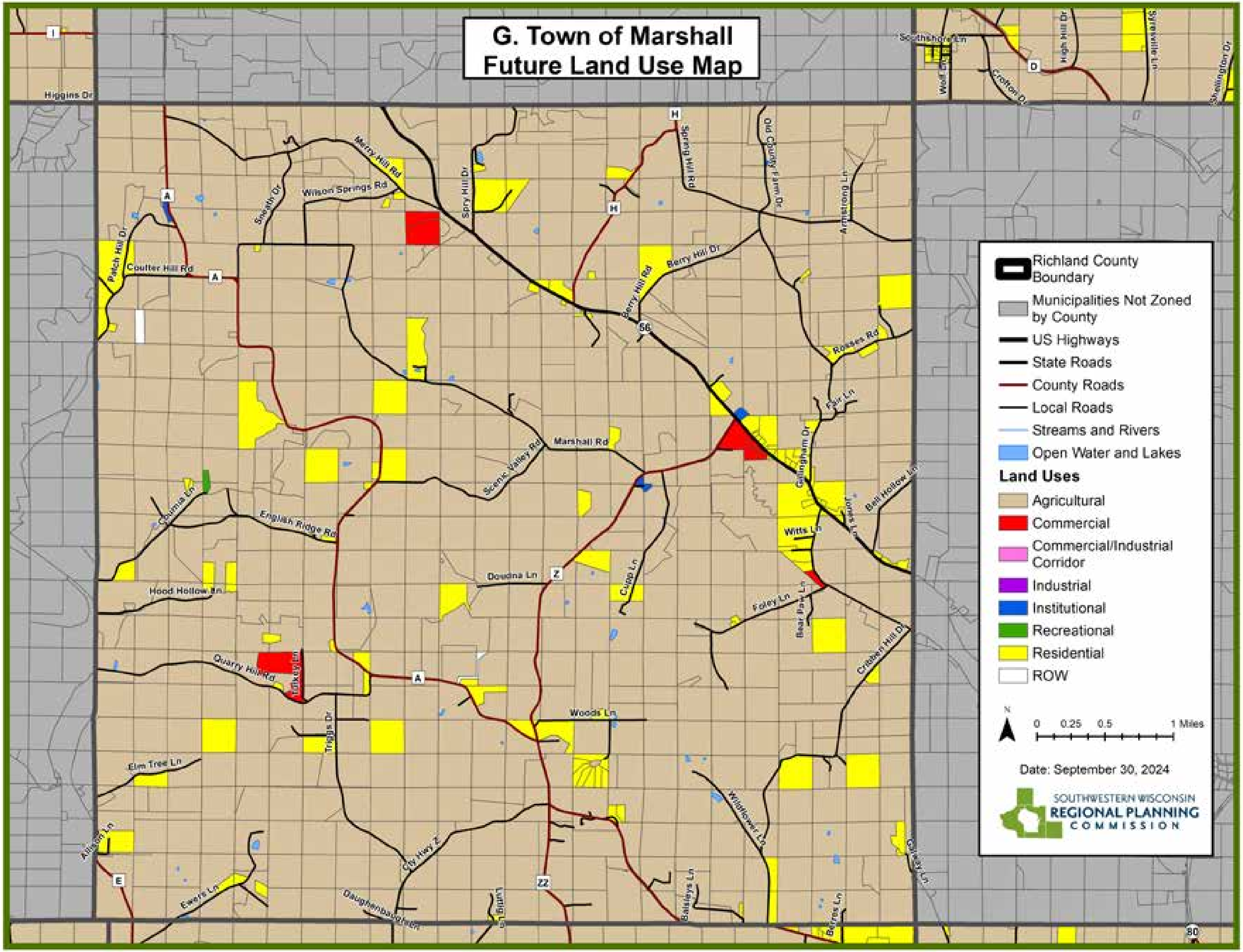


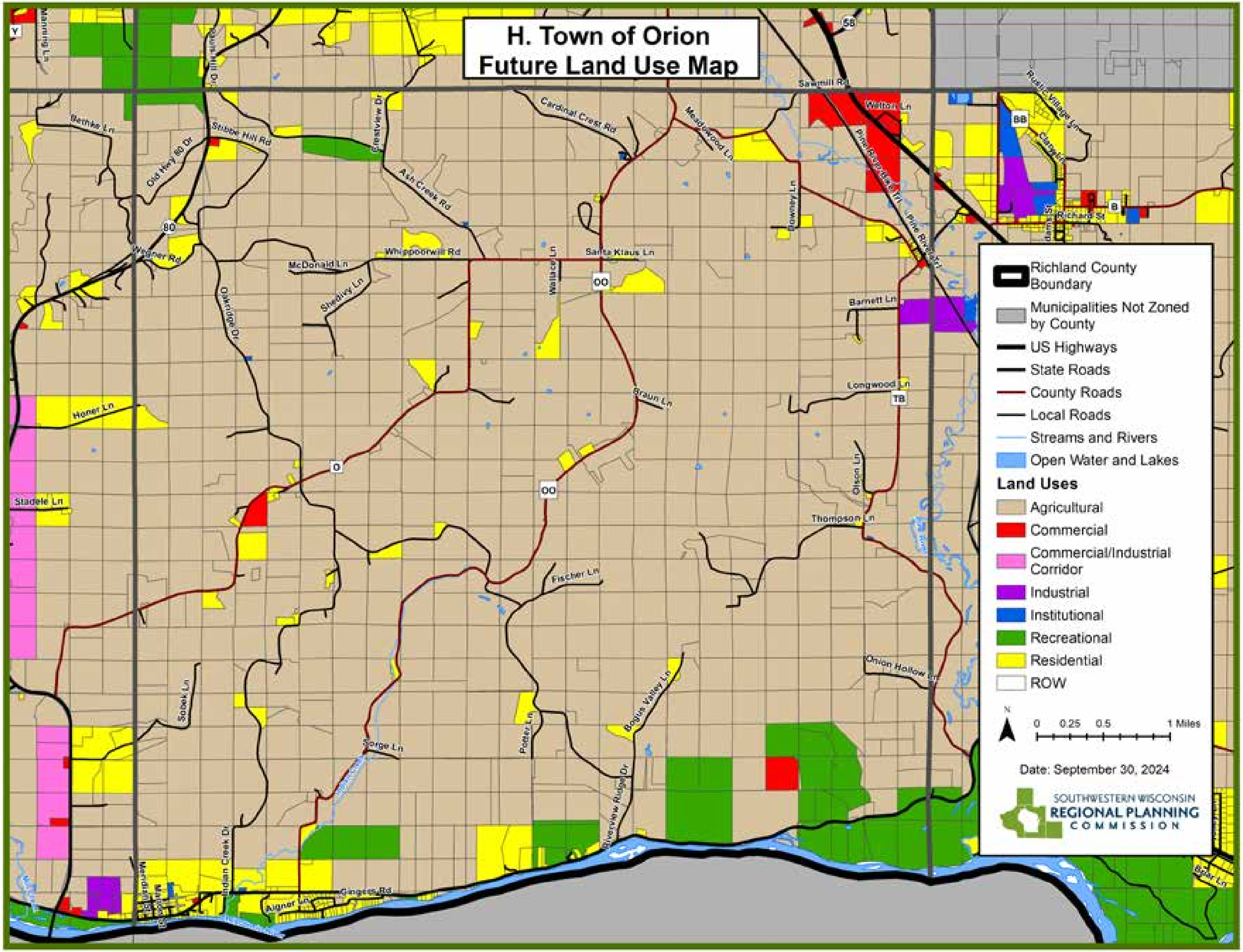
C. Town of Dayton
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Ewers Ln
Daughenbaugh Ln
Luttig Ln
Giles Ln
Williams Ln
Engel Ln
Cty Hwy Z
Huth School Rd
Tuckaway Valley Rd
Jarvis Hollow Rd
Hidden Valley Rd
Kestrel Ridge Ln
Bishop Ln
Cribben Hill Dr
Covered Bridge Rd
Victoria Ln
McCarthy Ln
Neon Ln
Buckhorn Ln
Eden Valley Ln
Red Wing Ln
Dayton Ridge Rd
Pier Spring Rd
Pier Spring Dr
Spring Valley Ln
Engendorf Ln
Staum Ln
Kanton Rd
Forest Ln
Hill Rd
Scribbins Ln
Christian Ln
Crow Hill School Rd
Cowling Ln
Carter Ln
Burke Ln
Ticky Ln
Jackson Dr
Fox Creek Ln
Propp Ln
Weisbrew Dr
Chicken Ridge Rd
Powell Ln
Kopczyk Ln
Johns Hill Dr
Oxford School Rd
Manning Ln
Keehn Ln
Mayapple Ln
14
171
ZZ
E
A
56
Y

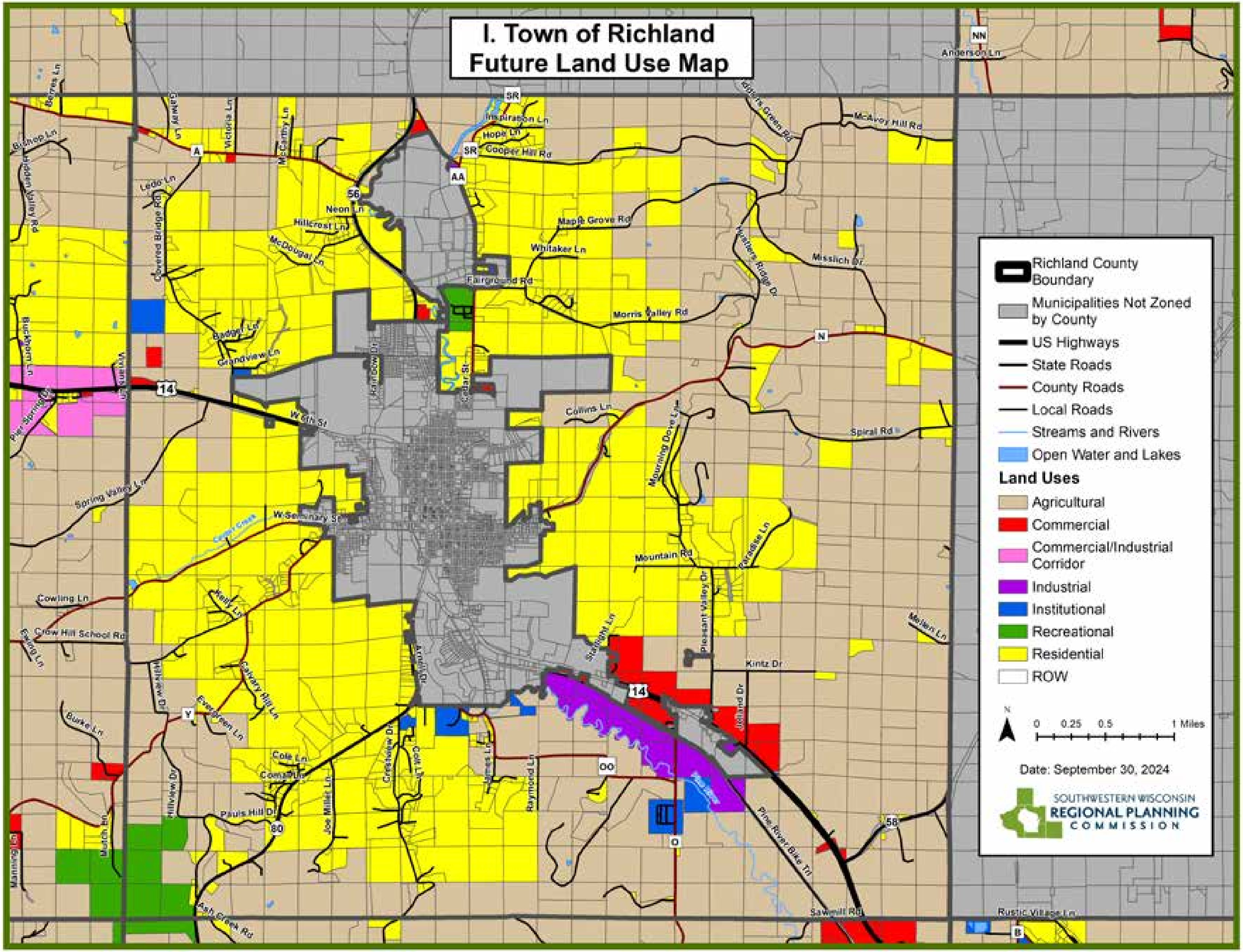

D. Town of Eagle
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN REGIONAL PLANNING COMMISSION

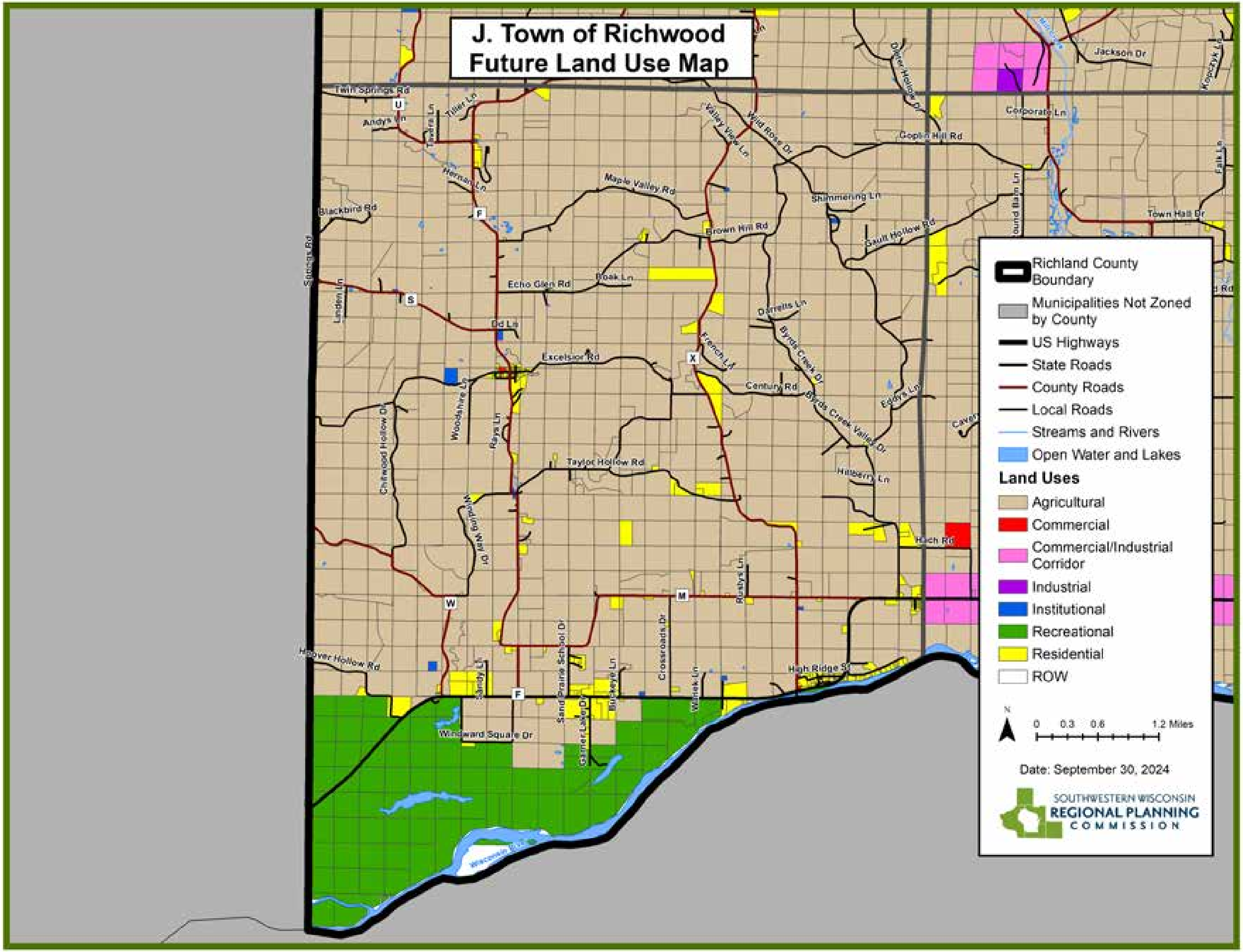

E. Town of Forest
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN REGIONAL PLANNING COMMISSION
Goose Creek Rd
Simmons Flat Rd
Jack Ln
Welker Hollow Rd
Springdale Dr
Mullendore Dr
Button Hollow Rd
Weber Rd
Benson Hollow Dr
Kanable Hollow Dr
River Dr
Parker Hill Dr
Fred Dr
Summit Ridge Dr
Cornell Dr
Thirteen Rd
Duhnke Ln
Bear Rd
Abell Ln
Jewell Rd
Higgins Dr
Elk Hollow Dr
Matthes Ln
Pellet Ln
131
56
MM
G
I
A

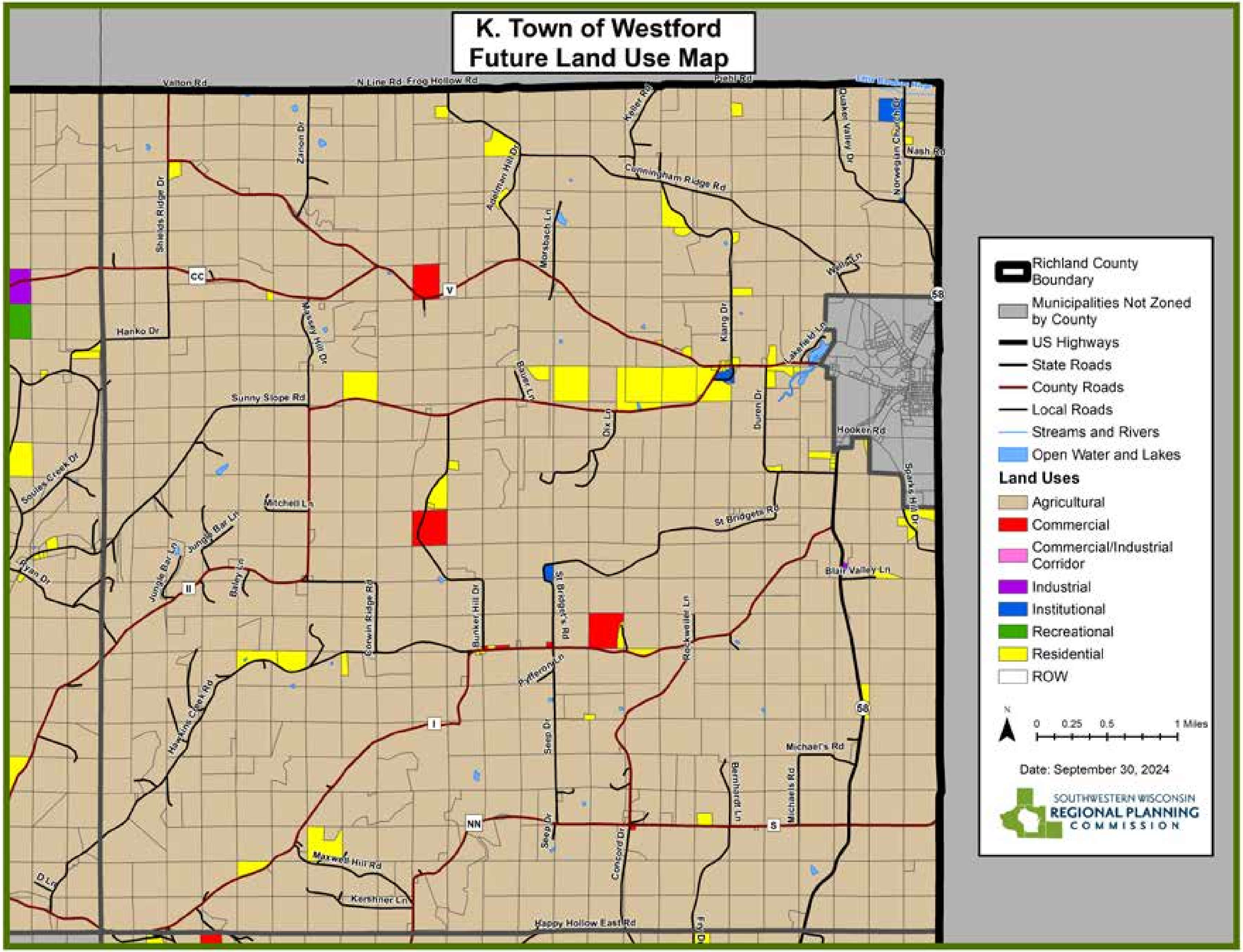

F. Town of Henrietta
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.225 0.45 0.9 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN REGIONAL PLANNING COMMISSION

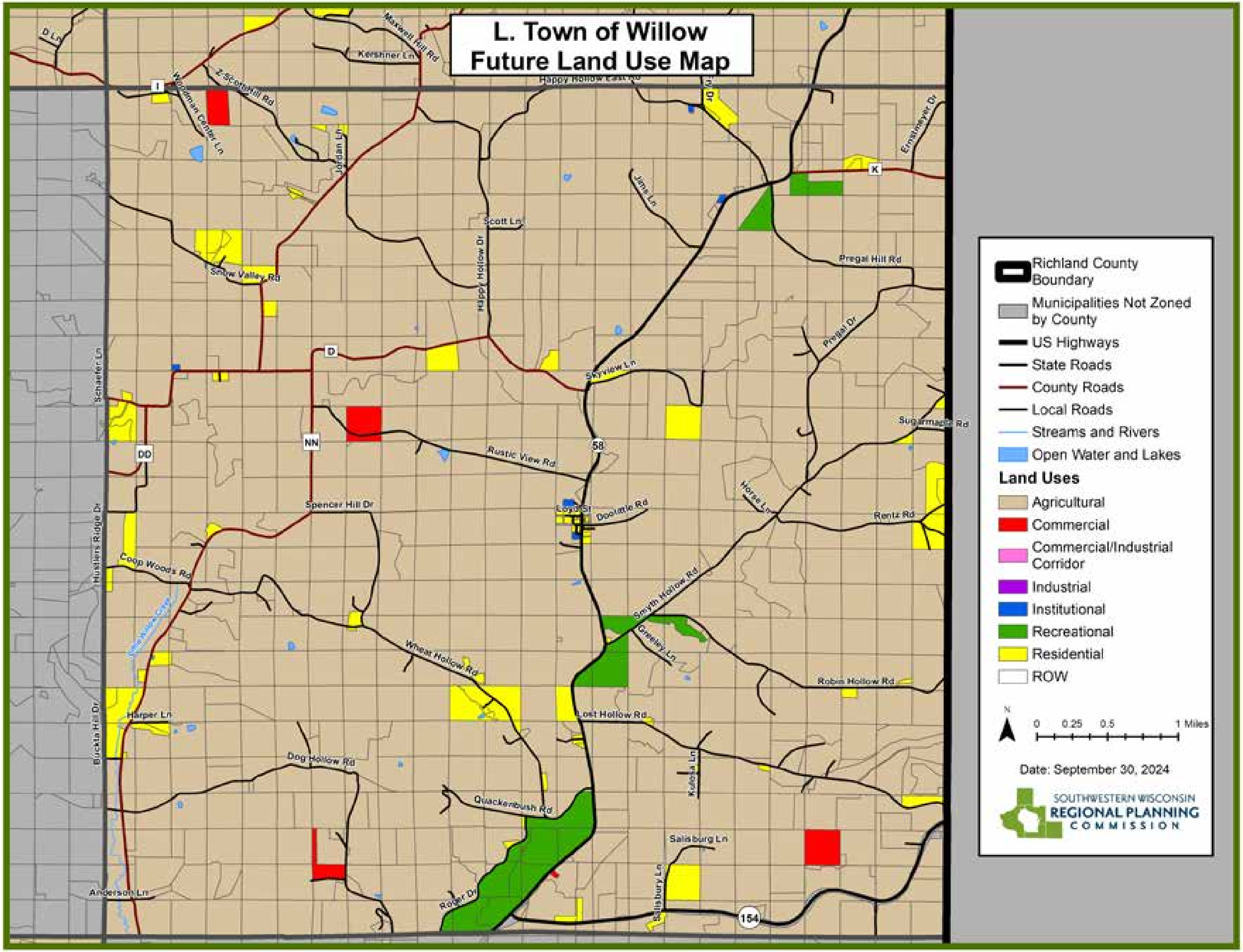

G. Town of Marshall
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Higgins Dr
Southshore Ln
Crofton Dr
High Hill Dr
Syresville Ln
Merry Hill Rd
Wilson Springs Rd
Sneath Dr
Spry Hill Dr
Spring Hill Rd
Old County Farm Dr
Armstrong Ln
Patch Hill Dr
Coulter Hill Rd
Berry Hill Dr
Berry Hill Rd
Rosses Rd
Fair Ln
Marshall Rd
Scenic Valley Rd
Gillingham Dr
Bell Hollow Ln
Columbia Ln
English Ridge Rd
Witts Ln
Jones Ln
Doudna Ln
Cupp Ln
Hood Hollow Ln
Foley Ln
Bear Paw Ln
Cribben Hill Dr
Quarry Hill Rd
Woods Ln
Triggs Dr
Elm Tree Ln
Wildflower Ln
Allison Ln
Cty Hwy Z
Ewers Ln
Daughenbaugh Ln
Baisleys Ln
Beyres Ln
Gulley Ln


H. Town of Orion
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN REGIONAL PLANNING COMMISSION


I. Town of Richland
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN REGIONAL PLANNING COMMISSION


J. Town of Richwood
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.3 0.6 1.2 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Twin Springs Rd
Andys Ln
Jackson Dr
Corporate Ln
Goplin Hill Rd
Maple Valley Rd
Shimmering Ln
Brown Hill Rd
Gault Hollow Rd
Town Hall Dr
Blackbird Rd
Echo Glen Rd
Excelsior Rd
Darrells Ln
French Ln
Century Rd
Byrds Creek Dr
Byrds Creek Valley Dr
Eddys Ln
Taylor Hollow Rd
Hillberry Ln
Chitwood Hollow Dr
Woodshire Ln
Rays Ln
Winding Way Dr
Hoover Hollow Rd
Sand Prairie School Dr
Crossroads Dr
Buckeye Ln
Wisniek Ln
Rustys Ln
High Ridge St
Windward Square Dr
Hach Rd


K. Town of Westford
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Valton Rd
N Line Rd
Frog Hollow Rd
Cunningham Ridge Rd
Sunny Slope Rd
Hanko Dr
Shields Ridge Dr
Mitchell Ln
Jungle Bar Ln
Corwin Ridge Rd
Bunker Hill Dr
St Bridget's Rd
St Bridgets Rd
Rockweiler Ln
Hooker Rd
Michael's Rd
Michaels Rd
Bernhardt Ln
Concord Dr
Seep Dr
Maxwell Hill Rd
Kershner Ln
Happy Hollow East Rd
Morsbach Ln
Kiang Dr
Duren Dr
Dix Ln
Bauer Ln
Massey Hill Dr
Nash Rd
Quaker Valley Dr
Lakefield Ln
Sparks Hill Dr
Blair Valley Ln
Hawkins Creek Rd
Soules Creek Dr
Ryan Dr
Bailey Ln
Zanon Dr
Keller Rd
Pfefferle Ln
CC
V
II
I
NN
S
58


L. Town of Willow
Future Land Use Map
Richland County Boundary
Municipalities Not Zoned by County
US Highways
State Roads
County Roads
Local Roads
Streams and Rivers
Open Water and Lakes
Land Uses
Agricultural
Commercial
Commercial/Industrial Corridor
Industrial
Institutional
Recreational
Residential
ROW
0 0.25 0.5 1 Miles
Date: September 30, 2024
SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION
Happy Hollow East Rd
Kershner Ln
Maxwell Hill Rd
Z Scott Hill Rd
Woodman Center Ln
Jordan Ln
Snow Valley Rd
Scott Ln
Happy Hollow Dr
Jims Ln
Pregal Hill Rd
Pregal Dr
Engelmayer Dr
Skyview Ln
Sugarmaple Rd
Rustic View Rd
Spencer Hill Dr
Doolittle Rd
Horse Ln
Rentz Rd
Coop Woods Rd
Smyth Hollow Rd
Greeley Ln
Wheat Hollow Rd
Robin Hollow Rd
Harper Ln
Lost Hollow Rd
Dog Hollow Rd
Quackenbush Rd
Kubota Ln
Salisburg Ln
Salisbury Ln
Roger Dr
Anderson Ln
Schaefer Ln
Hustlers Ridge Dr
Buckta Hill Dr
58
154
NN
DD
D
K

Hold for resolution and ordinance

SOUTHWESTERN WISCONSIN
REGIONAL PLANNING
COMMISSION

P.O. Box 262 • Platteville WI 53818
p: 608.342.1636 • e: info@swwrpc.org
www.swwrpc.org