RICHLAND COUNTY

Finance & Personnel Standing Committee



June 16, 2022

NOTICE OF MEETING

Please be advised that the Richland County Finance and Personnel Committee will convene at 10:30 a.m., Wednesday, June 22nd, 2022 in the Phoenix Center 100 S Orange St, Richland Center, WI 53581 Street and via videoconference and teleconference using the following information:

WebEx Videoconference:

https://richlandcounty.my.webex.com/richlandcounty.my/j.php?MTID=mcca0e68f8340e99de243c7a065f8b060

Meeting number: 2557 620 7458 Password: Richland

WebEx Teleconference: WebEx teleconference phone number: 650-479-3208, Access code: 2557 620 7458

If you have any trouble accessing the meeting, please contact MIS Director Barbara Scott at 608-649-5922 (phone) or <u>barbara.scott@co.richland.wi.us</u> (email).

Agenda:

- 1. Call to order
- 2. Proof of notification
- 3. Agenda approval

Administrative Reports and Presentation:

- 4. Financial Condition of Richland County
- 5. Financial Planning
- 6. Capital Improvement Program Planning
- 7. Administrator's Recommendations

[The committee may temporarily recess for a lunch break at noon]

Action Items:

8. Discussion and possible action on items of Administrative Reports and Presentation

Closing:

- 9. Public Comment
- 10. Future agenda items
- 11. Adjournment

Meeting materials may be found at https://administrator.co.richland.wi.us/minutes/finance-personnel/.

A quorum may be present from other Committees, Boards, or Commissions. No committee, board or commission will exercise any responsibilities, authority or duties except for the Finance and Personnel Standing Committee.

CC: Committee Members, County Board, Department Heads, Richland Observer, WRCO, Valley Sentinel, Courthouse Bulletin Board

Richland County Financial Report Clinton Langreck, County Administrator

http://www.free-powerpoint-templates-design.com

Committee Members & Support Staff



County Clerk/Financial Manager

Jeff Even

County Treasurer

Bill Moilien

Audit Supervisor Johnson Block CPAs Cheryl Dull

Assistant to the Administrator

Troy Maggid

Executive Director Southwest Regional Planning

Carol Wirth

President Wisconsin Public Finance Professionals, LLC Audit Supervis

Presentation Outline and Objectives:



Present the financial condition of the county as assessed through the County Administrator and supporting staff.

- Review the County's position as adopted through the 2022 budget.
- Present a financial forecast on operational and capital needs, desires and goals.
- Administrator's recommendations in meeting these operational and capital needs.
- Administrator's proposed resolutions to the County Board.
- Prepare Finance & Personnel discussion in July.

Authority to Plan

Why is the County Administrator coordinating this condition report and planning?



County Administrator's Position Description — Section 5 "Financial Reports and Planning"

"A. Makes regular reports to the Board, keeping the Board fully advised as to the financial condition of the County and its future financial needs. Recommends such matters to them for their consideration as deemed necessary or advisable for administration and coordination of County functions."

01

The County Board Investment You have spend multiple hundreds of thousands of dollars on increased administrative expenses for the purpose of having a plan to gain financial control.

02

Control through Committee Structure

The structure document tasks the Finance and Personnel Standing Committee with oversight of financial matters and budgets

Financial Condition of the County;

Data Provided by Derek Kalish, County Clerk and Finance Officer

County Expenditures

	2022 Budgeted	
Expense Category	Amount	%
General Government	2,536,036.40	6.99
Public Safety	4,527,634.44	12.48
Health and Social Services	19,264,648.91	53.12
Transportation	27,555.15	0.08
Highways	3,980,076.40	10.97
Culture	353,130.50	0.97
Public Areas	560,147.72	1.54
Special Education	365,308.98	1.01
Natural Resources	554,750.23	1.53
County Planning	245,003.65	0.68
County Development	130,599.23	0.36
Debt Service	3,593,564.17	9.91
Capital Projects	129,249.70	0.36
Total 2022 Budgeted		
Expenditures	36,267,705.48	



County Revenue

		2022 Budgeted	
	Expense Category	Amount	%
	Taxes	1,495,000.00	6
	Intergovernmental	6,420,889.32	25
	Regulation & Compliance	99,800.00	0.39
Р	ublic Charges For Services	14,376,200.61	56
	Other Governmental	1,104,861.98	4
	Commercial	7,100.00	0.03
	Highway	2,316,576.40	9
	Total 2022 Budgeted Revenues	25,820,428.3 ⁷	1



Highway

- Intergovernmental
- Other Governmental
- Regulation & Compliance
- Commercial

Levy

2022 Budgeted Expenses: \$36,267,705.48 2022 Budgeted Revenues: \$25,820,428.31 **2022 Tax Levy: \$10,447,277.17**

2022 Revenues + 2022 Tax Levy = 2022 Expenses Other factors such as local bridge aid and county library aids factor into the overall calculation shown here.

Per Capita: Charge Per County Resident 2022 Tax Levy: \$10,447,277.17 Richland County Population: 17,304 Per Capital: \$603.75

	TAX LEVY DISTRIBUTION - 2022 BUD	GET
Fund		Tax
Number	Fund Name	Levy
10	General	3,301,508.55
11	Contingency Fund	(300,000.00
12	Elections Fund	33,270.00
19	Sheriff's Dept. Uniform Allowance	20,000.00
22	Redaction Fees	_
28	Tax Delinquent Parcels	3,000.00
29	Videoconferencing	4,000.00
30	Debt Service	2,112,551.67
32	UW-Richland Outlay	40,000.00
36	Symons Recreation Complex	36,141.61
42	Computer Outlay	10,000.00
43	Courthouse Repair Outlay	20,000.00
44	HHS Institutional Childrens Costs	700,000.00
49	Local Emergency Planning Committee	7,318.80
50	911 Outlay	50,000.00
54	HHS Institutional Adult Costs	785,000.00
56	Health and Human Services	835,755.89
59	Nutrition Program	36,982.89
60	UW-Richland Food Service	5,331.46
61	Pine Valley Community Village	976,016.50
63	County Aging Unit	31,607.37
64	Watershed Maintenance	2,000.00
65	County Parks	26,112.50
66	Soil Conservation	1070
68	Richland County Fair	15,000.00
71	Highway Department	1,663,500.00
72	Conservation Planner Technician	21,654.93
81	Dog License Fees	10,525.00
	TOTAL TAX LEVY	10,447,277.17

Operational Levy

- Property tax is the largest local revenue source and accounts for approximately 40% of a county's revenues. 10,447,277.17/25,820,428.31 = 40.46%
- Net new construction values have been linked with increased property taxes since 2005.
- Levy Limit Worksheet completed and submitted to DOR annually after county budget and levy are approved. Most of this form is completed by DOR with information they already have. County adds debt service amounts. Levy Limit Worksheet provides total allowable levy. Factors such as TID, net new construction, and personal property aid are included in the formula as a part of the overall levy calculation.

Operational				
Levy Amount	Year			
\$6,311,993.00	2014			
\$6,071,502.00	2015			
\$6,136,772.00	2016			
\$6,216,126.00	2017			
\$6,283,513.00	2018			
\$6,470,558.00	2019			
\$6,520,295.00	2020			
\$6,556,867.00	2021			
\$6,618,306.00	2022			



Debt Service Levy

Debt Ser	vice
Levy Amount	Year
\$177,104.00	2014
\$465,594.00	2015
\$467,705.00	2016
\$468,383.00	2017
\$1,884,267.00	2018
\$2,083,349.00	2019
\$2,138,152.00	2020
\$3,663,214.00	2021
\$3,593,164.00	2022





0

9860

Transition

82

Sede Bahal

Richland County is contracted with Wisconsin Public Finance Professionals (WPFP) to help us manage our existing debt, ensure compliance with mandated reporting, and help the county find financial solutions when considering the use of borrowing to fund public projects.

WPFP operates under the management of Carol Ann Wirth, President and sole-owner of Wisconsin Public Finance Professionals, LLC. Carol is a professional with extensive experience in working exclusively in Wisconsin public finance.

Carol has over 40 years of experience working exclusively with Wisconsin municipalities and school districts to accomplish their public finance goals.

Has career experience in Wisconsin, which includes employment with various broker-dealer firms as a Registered Representative and a Registered Principal to manage their Public Finance Departments in Wisconsin.

Richland County Debt Management



Socio-Economic Indices

The County's socio-economic indices are a factor in assessing creditworthiness.							
		Population					
	2010 Census 2020 Census						
Richland County	18,021	17,304	4.0% decrease				
State of Wisconsin	5,686,986	5,893,718	3.6% increase				
Richland County's population declined – State of Wisconsin's population increased.							

Median Figures

Median information is prepared by the U.S. Census Bureau and represents 2016-2020 American Community Survey 5-Year Estimates

		Median	Median
Medi	ian Age	Home Value	Household Income
Richland County 45	.8	\$141,800	\$52,052
State of Wisconsin 39	9.6	\$189,200	\$63,293

Richland County's median age reflects an aging population, and below average median home values and household income as compared to the State.

Tax Base

- ✓ Richland County's tax base includes 16 towns, 5 villages and 1 city.
- ✓ Richland County's tax base includes four tax increment districts –

Two in Village of Viola: TID No 3 - maximum life 6-22-22 - 2021 value increment \$647,600 TID No. 6 - maximum life 7-18-2039 - 2021 value increment \$121,500

Two in City of Richland Center: TID No. 4 - terminated in 2022 value increment \$5,877,200 TID No. 6 - maximum life 9-05-44 - 2021 value increment \$5,069,400

- ✓ The County's tax levy is calculated on the valuation of the County minus the valuation of the tax increment districts (TID out). \$11,715,700 of tax increment value was subtracted from the County's tax base for 2021. The County's 2021 equalized value (TID out) is \$1,336,382,500
- ✓ The City of Richland Center has terminated TID No. 4 in 2022. TID No. 4 increment value of \$5,877,200 will be added to Richland County's tax base for 2022.
- ✓ The Village of Viola's TID No. 3 has reached its maximum life as of June 22, 2022. TID No. 3 increment value of \$647,600 should be added to Richland County's tax base for 2023.

Tax Base Growth

Ten-Year Growth (2012 – 2021 Equalized Valuations)					
2012	\$1,013,152,500 (TID out)	2021	\$1,336,382,500 (TID out)	32% Increase	
2012	\$1,061,333,500 (TID in)	2021	\$1,348,098,200 (TID in)	27% Increase	
Five-Yea	ar Growth (2017 – 2021 Equalized Va	luations)			
2017	\$1,095,863,400 (TID out)	2021	\$1,336,382,500 (TID out)	22% Increase	
2017	\$1,136,481,200 (TID in)	2021	\$1,348,098,200 (TID in)	19% Increase	
TID out	valuation is used for tax rate calculat	ion.			
TID in valuation is used for legal debt limit calculation.					
2022 Equalized Value will become available in August 2022.					

Tax Base and General Obligation Debt

- Richland County's existing general obligation debt is secured by the levy of taxes on all taxable property in the County.
- The County may incur general obligation debt so long as the principal amount does not exceed 5% of the equalized value (TID in) of taxable property ("Legal Debt Limit")
- ✓ General obligation debt authorized by a ¾ vote of County Board members elect is not subject to debt service tax rate limits or levy limits.
- ✓ Under Wisconsin law, taxes to repay debt are levied without limitation as to rate or amount

General Obligation Debt - Existing

Outstanding General Obligation Debt Issued for County Purposes:					
2020 Taxable G.O. Refunding Bonds 2020 G.O. Refunding Bonds 2020 G.O. Notes Sub-Total	<u>Principal Balance</u> \$ 720,000 \$1,710,000 <u>\$2,420,000</u> \$4,850,000	<u>Final Payment</u> 2025 2027 2028			
Outstanding General Obligation Debt Is	sued for Pine Valley Purpose	s:			
2015 G.O. Bonds 2015 Taxable G.O. Notes 2016 G.O. Bonds Sub-Total	\$8,810,000 \$250,000 <u>\$7,955,000</u> \$17,015,000	2035 2023 2036			
Grand Total Outstanding General Oblig	ation Debt - <u>\$21,865,000</u>	(As of June 2022)			
Per Wisconsin Statutes - Legal Debt Limit (5% of Equalized Value TID in) - \$67,404,910					
- Legal Debt Limit Remaining - \$45,539,910 or 67.56%					

General Obligation Debt - Existing (continued)

The annual principal and interest payments for all County general obligation debt are as follows:

Year	All County Existing	
Due	Debt Service	
2022	3,593,193	
2023	2,465,437	
2024	2,413,715	
2025	2,416,725	
2026	2,269,850	
2027	2,278,100	
2028	2,236,950	
2029	1,497,801	
2030	1,497,624	
2031	1,509,663	
2032	1,508,663	
2033	1,509,925	
2034	1,509,687	
2035	1,507,975	
2036	1,497,125	
2037		

\$29,712,433

Future General Obligation Debt

Long-Term Debt

On May 17, 2022, the County Board approved an Initial Resolution authorizing \$8.5 million of general obligation bonds for the radio and tower project. The bonds would be issued in 2022 and repaid as long-term (15-year) obligations of the County.

Short-Term Debt

During the 2023 budget process, the County Board will consider whether to continue the short-term note borrowing program to fund capital projects, thereby creating room inside the operating budget to pay operating expenses. The County issued \$1,050,000 of short-term general obligation notes each of the last two budget years.

The short-term notes are repaid within 5 months and taxes are levied outside levy limits.

This program has been successfully used by the County for the past two years by: providing funding for capital projects, creating room in the operating budget to maintain staff and programs, and preserving the County's general fund balance, ultimately a significant factor in the County's recent bond upgrade.

Future General Obligation Debt (continued)

Schedule below reflects the combined existing and estimated debt service impact of borrowing \$8,500,000 in 2022 and \$1,050,000 in 2022 and each year thereafter.

		2022 - \$8.5 Mill G.O. Bonds		<u>Annual \$1,050</u>	<u>Annual \$1,050,000 G.O. Notes</u>		
Year	All County Existing	Principal	Interest	Principal	Interest	Combined Est.	
Due	Debt Service	(3/01)	Est. @ 3.6%	(3/01)	Est. @ 2.75%	Debt Service	
2022	3,593,193					3,593,193	
2023	2,465,437		\$279,528	\$1,050,000	\$10,026	3,804,991	
2024	2,413,715		315,455	1,050,000	10,026	3,789,196	
2025	2,416,725		315,455	1,050,000	10,026	3,792,206	
2026	2,269,850	\$150,000	312,455	1,050,000	10,026	3,792,331	
2027	2,278,100	150,000	306,455	1,050,000	10,026	3,794,581	
2028	2,236,950	200,000	299,455	1,050,000	10,026	3,796,431	
2029	1,497,801	775,000	279,955	1,050,000	10,026	3,612,782	
2030	1,497,624	805,000	248,355	1,050,000	10,026	3,611,005	
2031	1,509,663	830,000	215,655	1,050,000	10,026	3,615,344	
2032	1,508,663	860,000	181,855	1,050,000	10,026	3,610,544	
2033	1,509,925	895,000	149,440	1,050,000	10,026	3,614,391	
2034	1,509,687	930,000	117,950	1,050,000	10,026	3,617,663	
2035	1,507,975	960,000	84,875	1,050,000	10,026	3,612,876	
2036	1,497,125	970,000	51,100	1,050,000	10,026	3,578,251	
2037		975,000	17,063	1,050,000	10,026	2,052,089	
	\$29,712,433	\$8,500,000	\$3,175,051	\$15,750,000	\$150,390	\$57,287,874	

Future General Obligation Debt (continued) Estimated Legal Debt Limit Impact

Schedule below reflects the combined existing and estimated future debt service impact (from prior page) on the County's legal debt limit, based on a 2% annual increase in the County's equalized value.

Year Due	Principal Outstanding as of 12/31 Each Year	Est. Legal Debt Capacity with 2% E.V. Growth	Legal Debt Limit Remaining (Unused)	% of Legal Debt Limit Remaining (Unused)
Due	· ·			
	\$24,820,000	\$67,404,910	\$42,584,910	63.18%
2022	31,415,000	68,753,008	37,338,008	54.31%
2023	29,540,000	70,128,068	40,588,068	57.88%
2024	27,670,000	71,530,630	43,860,630	61.32%
2025	25,750,000	72,961,242	47,211,242	64.71%
2026	23,780,000	74,420,467	50,640,467	68.05%
2027	21,755,000	75,908,876	54,153,876	71.34%
2028	19,675,000	77,427,054	57,752,054	74.59%
2029	17,720,000	78,975,595	61,255,595	77.56%
2030	15,700,000	80,555,107	64,855,107	81.75%
2031	13,605,000	82,166,209	70,561,209	85.88%
2032	11,440,000	83,809,533	72,369,533	86.35%
2033	9,195,000	85,485,724	76,290,724	89.24%
2034	6,870,000	87,195,438	80,325,438	92.12%
2035	4,470,000	88,939,347	84,469,347	94.97%
2036	2,025,000	90,718,134	88,693,134	97.77%
2037	1,050,000	92,532,497	91,482,497	98.87%

Future General Obligation Debt (continued) Estimated Tax Rate - 2023 Budget

Budget Year 2022 Actual Debt Service Tax Levy				
(Includes \$1,050,000 Short Term G.O. Notes Issued in 2021)				
Budget Year 2023 Est. Combined Debt Service				
Tax Levy (Includes \$8,500,000 G.O. Bonds and				
	\$3,804,991			
\$1,050,000 Short Term G.O. Notes Issued in 2022)				
Estimated Tax Levy Increase	\$ 211,798			
Estimated Tax Rate Impact Based on				
2021 Equalized Valuation of \$1,336,382,500 = tax rate increase of \$0.16 per \$1,000				

\$16 per \$100,000 Property Value

Note: An increase in 2022 equalized value would produce a lower tax rate.

Budget Year 2024 and Thereafter:

Combined Est. Debt Service Tax Levy Remains at Approximately \$3.8 Million Including the Issuance of \$1,050,000 of Short-Term G.O. Notes Each Year.

Moody's Credit Opinion - May 2022 – Bond Rating

Moody's Investors Service – Upgrades County's Bond Rating from "A3" to "A2" with Positive Outlook

- Stable Tax Base Trends
- Trend of Improved General Fund Liquidity
- Materially Improved Financial Profile at Nursing Home

Positive Outlook – Maintenance of improved liquidity and financial trends will likely place upward pressure on the rating within the next two years (positioned for another upgrade to "A1").

Rating Positives:

All Debt is Fixed Rate – No Variable Rate Debt Rapid Amortization of Debt - 81% Retired in 10 Years Rating Upgrade Acknowledges Potential Issuance of \$8.5 Million for Radio Tower Project Improved Financial Liquidity Likely to Remain Stable for Next Two Years County Management Reversed Financial Trends – Included Bonding for Highway Projects and Redirecting the Levy to Reserves, Reducing Health and Human Services Spending and Implementing Tighter Expenditure Controls Across Departments.

Rating Negatives:

Long-term trend of aging population Contingent liability risk associated with nursing home ownership and health and human services.

12-Year History - Moody's Rating Changes

2010 – 2015	-	"A1"	
2016 (March) 2016 (December)	-	"A1" "A2" Negative Outlook	Downgrade
2017	-	"A2" Negative Outlook	
2018 (March)	-	"A3" Removed Negative Outlook	Downgrade
2019 – 2020	-	"A3"	
2022 (May)	-	"A2" Positive Outlook	Upgrade

11-Year History - Unassigned General Fund Balance



Additional Revenue Sources

The County Board approved additional revenue generated from sales tax and wheel tax.

County Sales Tax 0.5%

2016	\$1,151,401
2017	\$1,155,054
2018	\$1,195,943
2019	\$1,185,990
2020	\$1,198,159
2021	\$1,251,739
2022	\$ 569,546 Y-T-D

<u>Wheel Tax – Beginning 2019</u>

2019	\$100,335
2020	\$297,031
2021	\$303,668
2022	\$ 75,870 Y-T-D



Richland County Financial Performance – Audit Perspective





Bill Moilien – Audit Supervisor

Richland County contracts with Johnson Block and Company to conduct annual audits. Bill Moilien has served as the lead auditor for the County for several years.

Purpose of an audit
What the auditors are looking for
What are the deliverables of an audit



PROPERTY TAXES

Year of Property Tax Levy

2015	\$ 6,787,135
2016	\$ 6,882,990
2017	\$ 8,337,005
2018	\$ 8,746,695
2019	\$ 8,874,572
2020	\$ 8,853,958
2021	\$10,493,887

OBSERVATIONS AND COMMENTS:

> Local property taxes have increased approximately 54% over the seven year period. Increases are related to long-term debt required principal and interest payments.



The following are the taxes receivable balances that consist of tax certificates held at year end.

2014	\$ 835,508
2015	\$ 786,392
2016	\$ 711,167
2017	\$ 773,074
2018	\$ 655,478
2019	\$ 687,567
2020	\$ 604,248
2021	\$ 554,561



EQUALIZED VALUE OF PROPRETY

Total Equalized Value (TID in)

2013	\$ 1,037,181,300
2014	\$ 1,053,069,500
2015	\$ 1,072,880,400
2016	\$ 1,113,581,100
2017	\$ 1,136,481,200
2018	\$ 1,154,170,600
2019	\$ 1,209,046,400
2020	\$ 1,270,705,200
2021	\$ 1,348,098,200

OBSERVATIONS AND COMMENTS:

> The County's valuation over this nine year period has increased by approximately 30%. Surrounding counties have experienced similar growth in the past nine years.



SALES TAX REVENUE

Trend in Sales Tax Revenue

2014	\$ 1,048,008
2015	\$ 1,046,125
2016	\$ 1,151,402
2017	\$ 1,155,054
2018	\$ 1,195,943
2019	\$ 1,185,990
2020	\$ 1,296,159
2021	\$ 1,491,899

OBSERVATIONS AND COMMENTS:

 $\succ\,$ Like other Wisconsin counties, Richland County has used the $1\!/_2\%$ sales tax to limit property tax increases.

Review and Understanding of County's Net Position

- In order from most restricted to least restricted
- Restricted limits imposed by creditors, grantors, laws or regulations, or enabling legislation.
- Assigned limits imposed by governing body, or other delegated authority (Administrator, Clerk, Treasurer).
- Fund maneuverability unassigned balances may be assigned for specific purposes by designee.

	2021	
Nonspendable		
Major Fund:		
General Fund:		
Tax certificates and deeds	\$ 556,049	
Materials and supplies inventories	3,029	
Prepaid expenses	83,317	
Total nonspendable	 642,395	8%
Restricted		
Major Funds:		
Debt Service Fund	43,425	
Capital Projects Fund	946,287	
Nonmajor Funds:		
Community Development Block Grant	151,054	
Wisconsin Development Fund Grant	1,835	
County Fairgrounds donations	47,433	
Total restricted	 1,190,034	14
Assigned	 · · ·	
Nonmajor Funds:		
Swimming Pool Projects	23,635	
U.W. Symons Building	8,365	
Total assigned	 32,000	<
Unassigned	 	
Major Fund:		
General Fund	6,377,382	
Nonmajor Funds:		
Dog License Fund (deficit)	(517)	
U.W. Campus Fund (deficit)	(16,161)	
Total unassigned	 6,360,704	77
Total governmental fund balances	\$ 8,225,133	

Review of Income Statement

		М	ajor Funds						
	-		Debt		Capital	Nonmajor		2021	
	General	General Service		Projects		Funds		Totals	
Revenues:									
General property taxes	\$ 5,460,770	\$	947,400	\$	401,075	\$ 70,525	\$	6,879,770	
Other taxes	1,756,216		-		-	-		1,756,216	
Intergovernmental	6,854,278		-		-	-		6,854,278	
Licenses and permits	179,164		-		-	4,340		183,504	
Penalties and forfeitures	137,264		-		-	-		137,264	
Public charges for services	4,952,283		-		-	-		4,952,283	
Interest on investments	8,275		-		1,566	1,989		11,830	
Miscellaneous general revenues	373,413		-		201,995	28,935		604,343	
Total revenues	19,721,663		947,400		604,636	105,789		21,379,488	
Expenditures:									
Current:									
General government	2,404,384		-		-	-		2,404,384	
Public safety	4,260,148		-		-	14,752		4,274,900	
Health and social services	8,839,223		-		-	-		8,839,223	
Culture and recreation	1,119,144		-		-	-		1,119,144	
Conservation and development	1,245,545		-		225,060	1,306,379		2,776,984	
Capital outlay	82,793		-		1,097,855	1,414		1,182,062	
Debt service:									
Principal retirement	-		805,568		-	-		805,568	
Interest and fiscal charges			142,582		1,075			143,657	
Total expenditures	17,951,237		948,150		1,323,990	1,322,545		21,545,922	
Excess (deficiency) of									
revenues over expenditures	1,770,426		(750)		(719,354)	(1,216,756)		(166,434)	
Other financing sources (uses):									
Transfer from other funds	110,366		-		-	-		110,366	
Total other financing								<u> </u>	
sources (uses)	110,366		-		-	-		110,366	
Net change in fund balances	1,880,792		(750)		(719,354)	(1,216,756)		(56,068)	
Fund balances, January 1	5,138,985		44,175		1,665,641	1,432,400		8,281,201	
Fund balances, December 31	\$ 7,019,777	\$	43,425	\$	946,287	\$ 215,644	\$	8,225,133	

- Statement of Revenues, Expenditures and Changes in Fund Balances
- Scope of Audit all funds and activities
- General Fund audit report vs. administrative
- Source DRAFT 2021 financial statements
Significant Findings / Recommendations

- Reported deficiencies on internal control over financial reporting:
 - Material Weaknesses
 - Segregation of Duties payroll
 - Material Audit Adjustments
 - Significant Deficiencies none reported
 - Management Letter Comments
 - CDBG housing loan oversight
 - GASB Statement No. 87 implementation
 - Departmental cash oversight and reconciliation

Funds, Cash and Investments

Transition

County Fund Balances

- Richland County has approximately 100 different funds. Some funds are composed of several departments (Fund 10 - General) while others are used for a specific function (Fund 12 – Elections).
- Fund balances are lapsing or nonlapsing. Lapsing funds function on the "use it or lose it" framework. These funds are reset with each new budget year. Non-lapsing funds retain their balance going forward year after year.
- ►A cash trial balance report is generated at the close of each month. A portion of this report can be seen to the right.
- These figures are snapshot in time and change as financial transactions occur.

15	JAIL ASSESSMENT FEES FUND	67,580.13
16	NEW AMBULANCE FUND	8,492.87
17	NEW SHERIFF'S CARS FUND	2,659.14
18	CO. AGING UNIT - CAR REPLACE	11,443.50
19	SHERIFF'S DEPT UNIFORM ALLOW	9,313.39
20	U W EXTENSION AGENCY ACCOUNT	18,692.71
21	CRT ORDRD JUVNL OFFNDR RESTI	9,427.53
22	REG DEEDS REDACTION FEES FND	11,947.94
23	LAND RECORDS GRANT	21,176.92
24	REG DEEDS ELECTRONIC ACCESS	92.21
25	SPECIAL INVESTIGATION FUND	15,711.77
26	SHERIFF'S GRANT	43,253.21
27	HEALTH INS DEDUCTIBLE FUND	.00
28	TAX DELINQUENT PARCEL FUND	15,663.88
29	VIDEOCONFERENCING FUND	21,896.31
30	DEBT SERVICE FUND	98,843.65
31	MEDIATION SERVICE FUND	13,892.01
32	U. W. CENTER - RICHLAND OUTL	17,048.77
33	COUNTY FAIRGROUNDS DONATIONS	36,058.14
34	HEALTH DEPT BLOCK GRANT FUND	44,869.34

Review Current Cash and Investment Accounts

General Cash Management Methodology

Richland County currently maintains cash balances within 2 institutions.

- Richland County Bank
- Local Government Investment Pool (LGIP)



Richland County Bank - Checking

- Main operating account utilized for all cash flows within the County.
- Insured: FDIC & additional collateral to \$2,250,000.00

LGIP – General Account

- Utilized much like a general savings account.
- Balance maintained through ebb & flow of funds from Checking Account.
- Work in conjunction with County Clerk to maintain adequate funds for expenditures.
- Funds moved via wire to and from Checking.

LGIP – Various Accounts

- Individual accounts for specific funds. i.e.: ARPA, Short-term Borrowing, Capital Improvement Borrowing, etc.
- Funds replenished into Checking Account monthly per reports from the Accounting Supervisor.

Assessment on Cash and Investments



Future Investment Considerations

Local Government Investment Pool (LGIP)

- LGIP: Managed by WI Dept. of Administration
 - Pooled funds of various government entities, schools, etc. into short-term portfolio's
- LGIP treated essentially as a typical savings account
 - Pro(s): Liquidity of funds
 - Con(s): Low rate of return
- Possible Direction to Diversify Investments
 - PMA Securities
 - Financial advising firm specializing in assisting governmental entities
 - Offer a range of portfolios ranging from short-term & long-term

Potential Investment Comparison

	Portfolio	Int. Rate	1 Year Int.	Difference
Money Market (Lie	quid)			
PMA	1,000,000.00	0.764%	7,640.00	
LGIP	1,000,000.00	0.620%	6,200.00	1,440.00
3 Month Term				
PMA	1,000,000.00	1.200%	12,000.00	
LGIP	1,000,000.00	0.620%	6,200.00	5,800.00
6 Month Term				
PMA	1,000,000.00	1.680%	16,800.00	
LGIP	1,000,000.00	0.620%	6,200.00	10,600.00
9 Month Term				
PMA	1,000,000.00	1.960%	19,600.00	
LGIP	1,000,000.00	0.620%	6,200.00	13,400.00
12 Month Term				
PMA	1,000,000.00	2.270%	22,700.00	
LGIP	1,000,000.00	0.620%	6,200.00	16,500.00



2022 Annual Operations Budget

Budget Objectives:

The Richland County Administrator and the Finance and Personnel Committee are committed to a countywide 2022 budget that will meet the following objectives:

Levy:

• Meet the operating levy limit as imposed by the State of Wisconsin

Services:

- Within operating levy limit, protect the effective delivery of essential services
- To the greatest extent possible, maintain current discretionary services provided directly by the county and/or through partnerships

Response to COVID-19 Impacts:

• Utilize American Rescue Plan in accordance with federal guidance to best suit the needs of the County

Capital Improvements and Capital Outlays:

- Within the operating levy limit, maintain the county's infrastructure to ensure that future boards do not have to react to aging and broken systems causing frequent sharp rises in property tax levy and rate
- Continue annual short-term loan financing for a capital improvements and capital outlay program that identifies and prioritizes projects and equipment over \$5,000

Preservation of Undesignated General Fund:

• Strive to build and maintain an appropriate minimum undesignated general fund balance of 25% of annual general fund operating budget

Wages and Benefits:

- Meet projected increases and adjustments in health insurance premium costs and fringe benefits
- Make incremental adjusts in employee wages to progress towards the goal of obtaining market value as determined through 2018 study, Resolution 19 89

2022 Annual Operating Budget

Process and Preliminary Guidance:

The 2022 Operations Budget planning and preparation was completed in multiple phases:

- 1. Appropriations requests guidance,
- 2. Department preliminary budgets,
- 3. Conducted department hearings,
- 4. Administrator review and recommendations,

5. Finance and Personnel Committee review and recommendations, and 5) Submission by the County Administrator.

Departments and partners were instructed to draft preliminary budgets with a 0% increase in levy use, from salaries, fringes, contracts, operations, without consideration for capital outlays to be incorporated in shortterm borrowing for capital outlays. The preliminary levy gap totaled to approximately \$464,215.73. Reference County Preliminary Budget Requests: https://co.richland.wi.us/pdfs/2021/financePersonnel/ attachments/August/20/preliminaryBudgets.pdf

2022 Annual Operations Budget

A	B	C	D	E	F	G	н	1	J
1	BUDGET	SUMMARY - RICH	ILAND COUNTY						
2									-
3	ACTUAL	ACTUAL	ACTUAL &	CURRENT	RECOMMENDED	ADOPTED			
4	EXPENSES	EXPENSES	ESTIMATED*	BUDGET	BUDGET	BUDGET			
5	2020	TO 6/30/2021	2021	2021	FOR 2022	FOR 2022			
6									-
7 Expenditures for Operation and Maintenance									
8									
9 General Government	2,341,724.04	1,180,356.16	2,407,642.00	2,753,882.26	2,536,036,40				
10 Public Safety	4,259,420.23	1,832,634.74	4,389,094.91	4,380,804.22	4,527,634.44				
11 Health and Social Services	18,390,978.91	8,889,875.68	17,965,616.73	18,032,957.73	19,264,648.91				
12 Transportation	15,452.00	0.00	20,199.00	20,199.00	27,555.15				
13 Highways	4,987,771.58	1,562,421.08	3,835,661.86	3,835,661.86	3,980,076.40				
14 Culture	246,590.40	232,410.07	332,298.96	327,859.96	353,130.50				
15 Public Areas	655,646.67	170,576.65	375,755.60	561,742.00	560,147.72				
16 Special Education	347,411.85	152,388.26	373,427.99	373,377.99	365,308,98				
17 Natural Resources	616,039.73	323,403.66	614,872.39	489,582.89	554,750.23				
18 County Planning	125,941.17	32,725.78	209,443.88	133,083.23	245,003.65				
19 County Development	127,008.43	238,996.33	324,946.04	133,058.97	130,599.23				
20 Debt Service	4,282,462.43	2,052,454.37	3,614,541.87	3,641,491.86	3,593,564.17				
21 Capital Projects	3,495,461.26	1,378,561.16	1,513,341.01	149,249.70	129,249.70				
22 Capital Projects	5,455,401.20	1,370,301.10	1,010,041.01	145,245.10	120,240.70				
22									
23 24 Total Expenditures	39,891,908.70	18,046,803.94	35,976,842.24	34,832,951.67	36,267,705.48				
	39,091,900.70	10,040,003.34	33,370,042.24	34,032,331.07	30,207,703.40				
25	33,008,408,30	11,961,383,38	24,033,078.46	24,339,064.76	25,820,428,31				
26 Less: All Revenues	33,000,408.30	11,901,303.30	24,033,076.40	24,339,004.70	23,020,420.31				
27 29 2				10,493,886.91	10,447,277,17				
28 Proposed 2021 Tax Levy For 2022 Budget				10,493,660.91	10,447,277,17				
29									
30	1.015.000.00								
31 County Sales Tax Applied	1,315,000.00								
32									
33 Undesignated Fund Balance as of 12/31/20	5,012,014.00								
34 Outstanding Debt as of 12/31/21	24,700,000.00								
35									
36 2021 Equalized Value(TID out)	1,336,382,500.00	Mill Rate	0.00782						
37 2021 Equalized Value(TID in)	1,348,098,200.00	Mill Rate	0.00775				· · · · · · · · · · · · · · · · · · ·		-
38									
39 * 6 months estimated	-								
40 AR = Anticipated Revenue - No Levy									
41									
42									
43									
44									
45									
46									
47									
48									
49									

Reference:

https://co.richland.wi.us/pdfs /2021/CountyBoard/attachm ents/October/countyBoardP acket-20211026.pdf

October 26 2021 County Board Meeting.

Budget on Page #62 (Deeper understanding of Department Services)

Administrator's Report #158

2022 Annual Operations Budget

Impacts of the 2022 Budget:

The 2022 budget objectives were met with utilization of fund balance from Pine Valley reserves (\$504,996), contingency reserves (\$300,000), undesignated general fund balance (\$88,000) and continued use of short-term financing for capital improvements (\$1,050,000).

The 2022 budget include the addition of roughly 2.1 full-time equivalent positions. The budget accounts for the continuation of an added Assistant to the Administrator, an added position to the District Attorney Office in response to mandates from Marsy's Law, and an added casual position in MIS to support the many virtual meetings we use to conduct public business.

The 2022 budget absorbed a 16% increase in health insurance premiums. The increase are the results of our groups' usage and the increased cost of medical care.

The 2022 budget allocates additional funds of nearly one-half million to adult and child institutional placements, to reflect the recent trend in expenditures needed to adequately cover those services.

The 2022 budget results in a slight decrease in millage rate for property owners.

2023-2027 Operating Financial Planning

9860

0

THE R

Transition

482

Heal Bahal

2022 – 2027 Financial Planning Decision Worksheet / Recommendation

This document is intended to track projected revenue and expenditure changes to allow for a planned and strategical annual budget process in prioritizing county services, staffing and operations. This document may capture some capital projects proposed for operational levy. This document's assumptions are built off a balanced 2022 budget (accounting for use of fund balance and onetime revenues). Impacts that create an additional burden on the tax levy are indicated with a positive number; impacts that reduce burden on the levy are indicated with a negative number. Section #1 is built on the premise of reaching market compensation goals as established through the strategic plan and COLA increases desired through Finance and Personnel.

	2023-	2027 Financial Planning Decision W	/orksheet - Recommendation: (20 June 2	022)								
Purpo			· · · · · · · · · · · · · · · · · · ·										
	This document is intended to track projected revenue and expenditure changes to allow for a planned and stretegical annual budget process in prioritizing county services, staffing and operations. This document may capture some capital projects proposed for operational levy. This document's assumptions are built off a balanced 2022 budget (accounting for use of fund balanced, and one-time revenues). Impacts that create an additional burden on the tax levy are indicated with a positive number; impacts that reduce burden on the texperiod and through Finance and Personnel. Tho #1: Forecasted Expenditure Assumptions and Committements (Organizational Expenditures):												
ŧ	# Department Description of proposed action: Impacts on services: Fina							mpac	t of Action {+ /	-) to	levy/		
				1	2023	e.	2024	e e	2025		2026	ŕ	2027
A.1	Pine Valley - Projecting Wage Increases	Proposing: 2023 = Step Increase (2%) + 5% CPI; 2024= Step Increase (2%) + 5% CPI; 2025 = 4% CPI, 2026 = 3% CPI; 2027= 3% CPI	The Counties Strategic Plan includes the goal of reaching our Carlson Market Value by 2025. Guidance from Finance and Personnel included consideration for CPI increases. These together are intended to help keep us completive in recruitment and retention.	s	365,234.15	ş	39 <mark>0,80</mark> 0.54	s	238,946.61	ş	18 <mark>6,378.36</mark>	\$	191,969.71
A.2	Pine Valley - Projecting FICA Increases	Increases based on the assumption of a 7.65% Employer Contribution		\$	27,940.41	\$	29,896.24	\$	18,279.42	\$	14,257.94	\$	14,685.68
A.3	Pine Valley - Projecting WRS Increases	Increases based on the assumption of a 6.5% Employer Contribution		ş	23,740.22	Ş	25,402.03	ş	15,531.53	Ş	12,114.59	Ş	12,478.03
A.4	Pine Valley - Projecting Health Increases	Estimating: 2023=15%, 2024= 11%, 2025 = 10%, 2024 = 9%, 2026 = 7%	Estimated Employer Contribution for 2022 = \$1,117,745.50	ş	167,661.83	ş	141,394.81	ş	142,680.22	ş	141,253.41	ş	119,751.50
A.5	Pine Valley - Projecting Worker's Compensation Premium Increases	Worker's Compensation Projects on the assumption of a 4.5% increase annually		\$	6,089.44	s	6,808.91	\$	7,490.64	\$	8,062.55	\$	8,678.12
A.6			Totals:	s	590,666.05	\$	594,302.53	\$	422,928.42	\$	362,066.86	\$	347,563.05
A.7	Revenue and Reimbursement Absorption	Costs can be covered by revenues without impact on operational tax levy	Impacts ability of transfer of operational surplus to general fund use. Accounting for this in Section #2 "Revenues" line "ee".	s	590,666.05	5	594,302.53	\$	422,928.42	Ş	362,066.86	Ş	347,563.05
A.8	Total Levy Impact			\$		s		\$		\$	-	\$	
			-						-			-	
	Highway - Projecting Wage	Proposing 2023 = 2 x Step Increase (4%) + 5% CPI: 2024= Step Increase (2%) + 5% CPI: 2025 =	The Counties Strategic Plan includes the goal of reaching our Carlson Market Value by 2025. Guidance from										

2023-2027 Financial Planning Decision Worksheet – Walkthrough and recommendations Reference Packet: <u>https://administrator.co.richland.wi.</u> us/minutes/finance-personnel/

2022 – 2027 Financial Planning Decision Worksheet / Recommendation

)	224.01	Across Departments	Change news paper job posting requirements	Check Total Distributions to Local Papers	\$	(5,000.00)	\$ (5,000	.00) \$	(5,000.00)	\$	(5,000.00)	\$	(5,000.00)
1									a sector and the sector of the	1		2	and the second
2	225.01	Referendum	Option to Pursue a Referendum		\$	-	\$	- \$	-	Ş	-	\$	-
3							<i>6</i>						
		Operational Notes	Option to utilize operational notes	Short-term borrowing for operations - not advised as this	\$		\$	- \$	-	\$	-	\$	
	226.01			will be reported to EMA and is not viewed favorably									
4													
5							0					0	
5													
7					1								
3		Tota	I Impacts from Other Resources an	d Financial Adjustments	\$ (1	,464,173.25)	\$ (410,345	55) \$	(60,000.00)	Ş	(65,000.00)	\$	(70,000.00)
9			an def										
D			Section #	7: Estimated Existing Annual Gaps With Pr	ropos	ed Adjust	tments						
1				Totals:	\$	(69,859.43)	\$ 883,630	.99 4	1,576,795.04	\$	1,244,615.83	\$	1,734,150.83
2													

Administrator's recommendation balances 2023 with use of \$1.3m in ARPA funds.

Years 2024 through 2027 remain unbalanced and a series of proposed resolutions will direct the various other committees to work with staff to solve the remaining gaps going forward.

Resolutions to Direct Committees — These resolutions are intended to direct Richland County Standing Committees (and several advisory committees) with specified tasks of:1) strategic planning consideration or services, 2) course of action and 3) a recommendation regarding future operations.





Foot Print

Additional properties owned and operated by the county include parks and trails. More information on these can best be found through the Richland County Website at: <u>https://parkscommission.co.richland.</u> <u>wi.us/county-parks/</u>

The county also owns a collection of other properties including a rifle range, queries, many miles of county trunk road, etc.

RICHLAND COUNTY PARKS COMMISSION



The Capital Improvement Program is built on the assumptions of:

- \$8.5million Radio / Tower Project borrowing and continued short-term note borrowing of \$1,050,000 annually.
- •Built on \$500,000 annual appropriation to Highway road infrastructure.
- •Built on \$230,000 (estimate) annual appropriation to Sheriff Fleet Management and 911.
- •Built on \$70,000 to \$250,000 annual appropriation to MIS to maintain
- county data infrastructure
- •Built on deferring nearly all capital projects from Symons, UW Campus,
- and Fairgrounds, and some from Parks (unless other than levy solutions

are found)

2022 – 2032 Capital Improvement Program Planning/ Recommendation



RICHLAND COUNTY CAPITAL IMPROVEMENT PROGRAM 2023-2032 (22 June 22 Proposal)

Date: (20 June 2022)

Capital Improvements and Capital Expenditures are any items which are expected to have a useful life of 3 years or more and costing over \$5,000. Items (including project and packages) generally under \$5,000 will be paid for in the operating budget; items over \$5,000 will be included in the Capital Improvement Fund and may be borrowed for.

	-	rrent Identified Capital Needs	<u>Total of Projects</u> Identified for Funding:	<u>Pr</u>	oposed Funding from Operation Levy:	 oposed funding m Debt Service Levy:	pposed funding from other nding sources:	Deferred and Declined Improvements	Total Debt:	To	otal Remaining Legal Debt Capacity	<u>% of</u> Remaining Legal Debt Limit:
2023	\$	11,682,379.96	\$ 11,415,879.96	\$	545,667.96	\$ 9,528,700.00	\$ 1,341,512.00	\$ 266,500.00	\$ 29,540,000.00	\$	40,588,068.00	57.9%
2024	\$	2,548,002.31	\$ 1,905,452.31	\$	509,117.37	\$ 1,048,700.00	\$ 347,634.94	\$ 642,550.00	\$ 27,670,000.00	\$	43,860,630.00	61.3%
2025	\$	2,659,400.00	\$ 1,402,800.00	\$	17	\$ 1,046,200.00	\$ 356,600.00	\$ 1,256,600.00	\$ 25,750,000.00	\$	47,211,242.00	64.7%
2026	\$	1,773,000.00	\$ 1,337,350.00	\$	550 1	\$ 1,035,200.00	\$ 302,150.00	\$ 435,650.00	\$ 23,780,000.00	\$	50,640,467.00	68.1%
2027	\$	5,265,200.00	\$ 3,085,200.00	\$	50 10	\$ 999,200.00	\$ 2,086,000.00	\$ 2,180,000.00	\$ 21,755,000.00	\$	54,153,876.00	71.3%
2028	\$	12	\$ 4	\$	12	\$ -	\$ 2	\$ 12	\$ 19,675,000.00	\$	57,752,054.00	74.6%
2029	\$	823	\$ ÷	\$	12	\$ ~	\$ <u>2</u> :	\$ -	\$ 17,720,000.00	\$	61,255,595.00	77.6%
2030	\$	-	\$ ÷	\$	(a)	\$ -	\$ 	\$ -	\$ 15,700,000.00	\$	64,855,107.00	81.8%
2031	\$	-	\$ 	\$		\$ 14 A	\$ 2	\$ ~	\$ 13,605,000.00	\$	70,561,209.00	85.9%
2032	\$	40,000,000.00	\$ 40,000,000.00	\$	14 (\$ 40,000,000.00	\$ -	\$ -	\$ 11,440,000.00	\$	72,369,533.00	1

The Capital Improvement Program is built on the assumptions of the \$8.5million Radio / Tower Project borrowing and continued short-term note borrowing of \$1,050,000 annually.

Richland County has a five year plan for Capital Expenditures with ten year projection on multi-million dollar projects requiring bonding.. This ten year plan will be submitted by July of each year from the Finance and Personnel Committee to the Richland County Board for approval. The Capital Improvement Plan has been subdivided into improvements which are to be levied for under operations, paid for by sources other than tax levy, or borrowed for under debt-service levy. County Staff will ensure that all expenditures that meet the definition of "Capital Project" are included in this plan annually prior to the start of the County Budget approval process. When the County budget process begins, the Capital Improvement Plan will guide what is included in the budget presented to the Finance and Personnel Committee. The Capital Improvement Plan shall be used as a planning tool to assist with the annual budget and certain projects may remain unfunded when the County Budget is ultimately adopted by the County Board. 2023-2032 Capital Improvement Program, Walkthrough and recommendation Reference Packet: <u>https://administrator.co.richland.wi.</u> us/minutes/finance-personnel/



County Comparisons

What are other Counties doing?

23 Other Counties were surveyed. 8 counties responded. All of our neighboring Counties and Counties that are similar to us in size.

Adams	19,857
Ashland	15,487
Bayfield	16,000
Buffalo	15,363
Burnett	15,363
Crawford	16,113
Grant	51,429
Green Lake	19,041
Iowa	23,590
Jackson	21,145
Juneau	26,875
Kewaunee	20,398
Lafayette	16,651
Langlade	19,167
Marquette	15,886
Price	13,351
Richland	16,962
Rusk	14,314
Sauk	64,690
Sawyer	16,746
Taylor	19,913
Vernon	30,922
Vilas	22,729
Washburn	15,486



Other Counties Data & Services

Population	County	Yearly Revenues	Yearly Expenditures	Levy Limits	#FTE
13,351	Price	\$20,090,387	\$31,070,826	\$10,980,439	155
15,363	Burnett	\$31,470,160	\$31,740,160	\$12,137,676	160
16,000	Bayfield	\$25,600,000	\$37,000,000	\$11,500,000	170
16,113	Crawford	\$14,100,064	\$25,074,295	\$10,974,231	160
17,304	Richland	\$25,820,428	\$36,267,705	\$10,447,227	366
19,167	Langlade	\$28,826,845	\$39,804,390	\$11,397,427	166
19,913	Taylor	\$15,394,525	\$27,771,523	\$12,376,998	175
20,398	Kewaunee	\$27,040,775	\$24,411,717	\$12,876,389	147
21,145	Jackson	\$19,967,643	\$32,593,876	\$10,994,120	205

Population	County	Non Mandated Services Supported	Economic Development	Owned or Supported Fair/Fairgrounds	Future Compensations
13,351	Price	Fair Tourism		Yes \$12,000 levied Sale Pending	Just did 9%/hr Next year 3-5% Anniversary Step increases Looking at self Insured
15,363	Burnett	Fairgrounds, Shoreland UW Extension Tourism	land Yes - \$76,000 Yes \$6,000 levied 2 fairs per year		In the middle of compensation analysis
16,000	Bayfield	Multiple	NoneNoYes \$183,000 leviedxe, Fair, Nursing Home and, Extension & FoodYes 60% = \$25,689,60Yes - \$15,000 levied		Step Increase & COLA
16,113	Crawford	None			2023 – 3% 2024 – 4% Currently reworking wage scale
17,304	Richland	Ambulance, Fair, Nursing Home UW Richland, Extension & Food Service, Recreation Complex, Airport			2023 – 5% Step on wage scale Looking at new insurance
19,167	Langlade	Fair UW Extension	Yes	Yes	2.5% New Pay scale Looking at new insurance
19,913	Taylor		No	Yes - \$10,000 levied	Step increase in pay scale
20,398	Kewaunee	Park & Rec, UW Extension Violence Intervention Project	······································		5%/hr Switching to State Insurance
21,145	Jackson	Recycling UW Extension	No	No \$4,000 levied	New wage scale 2.5%/yr for 1+6 yr emp 1.5%/yr for 7-14 yr emp

Population	County	Salary Comparable/Hr								
		Economic Support	Child & Youth Case Manager	Deputies	Hwy Operator/Patrol					
13,351	Price	\$19.80	\$27.15-29.58	\$24.46	\$23.41					
15,363	Burnett	\$19.29	\$25.32	\$23.99	\$19.29					
16,000	Bayfield	\$34.23	\$28.23	?	?					
16,113	Crawford	\$18.81	\$24.61	\$22.99	\$19.38					
17,304	Richland	\$18.53	\$22.14	\$26.02	\$20.33					
19,167	Langlade	\$17.09	\$22.53	\$26.25	\$21.00					
19,913	Taylor	\$19.52	\$25.76	\$22.76	\$19.52					
20,398	Kewaunee	\$20.63	\$23.86	\$29.28	\$19.99					
21,145	Jackson	\$20.13	\$22.67	\$24.65	\$20.33					

Population Decline, Net New Construction Trends and Demographics – provided by Troy Maggied, SWRPC Director

0860

Transition

Population And Net New Construction (NNC) Trends



Consideration on Net New Construction:

The Federal Reserve "aims" for 2% inflation per year. If Richland County were to try to meet that (salaries, healthcare premiums, asphalt, etc.), they would have needed to grow NNC by an additional 1.33% in 2021, equal to an additional **\$16,863,704 of equalized value, or approximately 2 new Walmarts**. (existing Walmart has an assessed value of \$8,125,700)

Richland County came in 66 of 72 counties in NNC growth in 2021. 63.5% of NNC came from Residential Construction, and only 7.07% from Commercial. No growth from Manufacturing.

Economic Development alone isn't enough to address this, since the needed growth is beyond reasonable expectations at the current time. I hear much talk of the need to increase Economic Development, and agree with that. However, I can't see how it will be sufficient to meet our needs. Collaboration and consolidation is the key. – Director Maggied

DOR reports the 2021 NNC of 0.67% equals \$8,550,400 of equalized value – report can be found here: https://public.tableau.com/app/profile/research.policy/viz/DetailedNetNewConstruction/Story1

Review: May 24th State of the Region Report – Attached to the committee packet

Time-line and Decision Points

01	02	03	04
Administrator's Presentation and Recommendation	Finance and Personnel Discussion and Possible Recommendation	Richland County Board Resolution	Finance and Personnel 2023 Budget Guidance
22 June 2022	05 July 2022	19 July 2022	05 August 2022
County Financial Condition Report	Finance and Personnel Discussion (other supervisors and committee members in attendance)	County Board	Finance and Personnel Discussion and Action
Financial Planning, Capital Planning, Directive Resolutions, and Recommendations	Committee may entertain public comment	Board may take action on adopting plans and issuing directive resolutions	Issue 2023 Budget Guidance to Department and Partners
	Committee may take action to recommend plan and resolutions to the County Board		



Conclusion

"A plan that balances hope for solutions, collaboration with partners, and needed actions for future fiscal solvency."

State of the Region

May 24, 2022



Key Trends

- Levy limits not meeting expense needs
- Stagnating, or declining population
- Aging population
- Declining birth rates
- Declining school enrollment
- Declining labor force


















Impacts



Supply and Demand

People shortage



Workforce shortage

 10,000 Baby Boomers turn 65 each day It will probably get worse.....



Increased Workforce Competition

- Poaching
- Overtime / premium pay
- Increased worker mobility
- Loss of institutional knowledge
- Loss of stability, efficiency, innovation





More Consolidation

- Schools
- Municipal services



RICHLAND COUNTY CAPITAL IMPROVEMENT PROGRAM 2023-2032 (22 June 22 Proposal)

Date: (20 June 2022)

Capital Improvements and Capital Expenditures are any items which are expected to have a useful life of 3 years or more and costing over \$5,000. Items (including project and packages) generally under \$5,000 will be paid for in the operating budget; items over \$5,000 will be included in the Capital Improvement Fund and may be borrowed for.

	<mark>irrent Identified</mark> Capital Needs	<u>10</u>	<u>Total of Projects</u> dentified for Funding:	Pro	oposed Funding from Operation Levy:	-	oposed funding om Debt Service Levy:	posed funding from other nding sources:	Deferred and Declined mprovements	<u>Total Debt:</u>	To	otal Remaining Legal Debt Capacity	<u>% of</u> <u>Remaining</u> <u>Legal Debt</u> <u>Limit:</u>
2023	\$ 11,682,379.96	\$	11,415,879.96	\$	545,667.96	\$	9,528,700.00	\$ 1,341,512.00	\$ 266,500.00	\$ 29,540,000.00	\$	40,588,068.00	57.9%
2024	\$ 2,548,002.31	\$	1,905,452.31	\$	509,117.37	\$	1,048,700.00	\$ 347,634.94	\$ 642,550.00	\$ 27,670,000.00	\$	43,860,630.00	61.3%
2025	\$ 2,659,400.00	\$	1,402,800.00	\$	-	\$	1,046,200.00	\$ 356,600.00	\$ 1,256,600.00	\$ 25,750,000.00	\$	47,211,242.00	64.7%
2026	\$ 1,773,000.00	\$	1,337,350.00	\$	-	\$	1,035,200.00	\$ 302,150.00	\$ 435,650.00	\$ 23,780,000.00	\$	50,640,467.00	68.1%
2027	\$ 5,265,200.00	\$	3,085,200.00	\$	-	\$	999,200.00	\$ 2,086,000.00	\$ 2,180,000.00	\$ 21,755,000.00	\$	54,153,876.00	71.3%
2028	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 19,675,000.00	\$	57,752,054.00	74.6%
2029	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 17,720,000.00	\$	61,255,595.00	77.6%
2030	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 15,700,000.00	\$	64,855,107.00	81.8%
2031	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 13,605,000.00	\$	70,561,209.00	85.9%
2032	\$ 40,000,000.00	\$	40,000,000.00	\$	-	\$	40,000,000.00	\$ -	\$ -	\$ 11,440,000.00	\$	72,369,533.00	

The Capital Improvement Program is built on the assumptions of the \$8.5million Radio / Tower Project borrowing and continued short-term note borrowing of \$1,050,000 annually.

Richland County has a five year plan for Capital Expenditures with ten year projection on multi-million dollar projects requiring bonding.. This ten year plan will be submitted by July of each year from the Finance and Personnel Committee to the Richland County Board for approval. The Capital Improvement Plan has been subdivided into improvements which are to be levied for under operations, paid for by sources other than tax levy, or borrowed for under debt-service levy. County Staff will ensure that all expenditures that meet the definition of "Capital Project" are included in this plan annually prior to the start of the County Budget approval process. When the County budget process begins, the Capital Improvement Plan will guide what is included in the budget presented to the Finance and Personnel Committee. The Capital Improvement Plan shall be used as a planning tool to assist with the annual budget and certain projects may remain unfunded when the County Budget is ultimately adopted by the County Board.



Highway Department

ghway Department										
	Needs:				Inding Sources:					
		Operations Levy		Debt Service Levy	1		Revenues		Deferred,	
	Estimated Expense:	Annual	G.O. Debt / Short	G.O. Debt	G.O. Debt Long /	Foundation /	Fed or State	Service	reduced or	Notes:
		Operations Levy	Term Fund #92	Fund #75	Term Bounding	Partnership Funded	Grant or Funding	Fees / Other	removed	
						rundeu				
23 Projects & Equipment:										
A Rehabilitation Road Projects	\$ 2.072.179.96	\$ 345,667.96	\$ 500,000.00				\$ 1,226,512.00			#92 short term borrowing for roads will alway
B Small Bridge Work		. ,	\$ -				\$ -			be \$500,000 with balance from Levy
C Bridge Design & Construction			\$ -				\$ -			
C Major Maintenance			\$ -				\$ -			
E Plow Truck	\$ 220,000.00	\$ 200,000.00					\$ 20,000.00			
F Plow Truck Body Build	\$ 326,000.00						\$ -			
G Mulch	• • • • • • • • • • • • • • • • • • • •		\$ -				\$ -			
H 3/4 Ton Pick up			s -				\$ -			
I Seal Coating Chipper			\$ -				\$ -			
J			Ť				Ŧ			
Subtotal:	\$ 2,292,179.96	\$ 545,668	\$ 500,000.00	\$ -	\$ -	\$-	\$ 1,246,512.00	\$-	\$-	
		-								_
24 Projects & Equipment:										
A Rehabilitation Road Projects	\$ 1,185,952.31	\$ 509,117.37	\$ 500,000.00				\$ 176,834.94			#92 short term borrowing for roads will alwa
B Small Bridge Work			\$-				\$-			be \$500,000 with balance from Levy
C Bridge Design & Construction			\$-				\$-			
C Major Maintenance			\$-				\$-			
E Plow Truck		\$-					\$-			
F Plow Truck Body Build		\$-					\$-			
G Mulch			\$-				\$-			
H 3/4 Ton Pick up			\$-				\$-			
I Seal Coating Chipper			\$ -				\$-			
J Subtotal:	\$ 1,185,952.31	\$ 509,117.37	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 176,834.94	\$ -	\$ -	
							. ,	-		
25 Projects & Equipment:										
A Rehabilitation Road Projects	\$ 306,751.67	\$-	\$ 500,000.00				\$-			#92 short term borrowing for roads will alwa
B Small Bridge Work			\$ -				\$-			be \$500,000 with balance from Levy
C Bridge Design & Construction			\$-				\$-			
C Major Maintenance			\$ -				\$ -			
E Plow Truck			\$ -				\$ -			
F Plow Truck Body Build			s -				\$ -			
G Mulch			\$ -				\$ -			
H 3/4 Ton Pick up			s -				\$ -			
I Seal Coating Chipper			s -				\$ -			
J Place Holder on Road Rehabilitation	\$ 193,248.33		Ŷ				Ŷ			
Subtotal:	\$ 500,000.00	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	
	<u></u>			-						
26 Projects & Equipment:										
A Rehabilitation Road Projects	\$ -	\$-	\$ 500,000.00				\$-			#92 short term borrowing for roads will alway
B Small Bridge Work			\$ -				\$-			be \$500,000 with balance from Levy
C Bridge Design & Construction			\$ -				\$-			
C Major Maintenance			\$-				\$-			
E Plow Truck			\$ -				\$-			
F Plow Truck Body Build			\$-				\$-			
G Mulch			\$-				\$-			
H 3/4 Ton Pick up			\$-				\$-			
I Seal Coating Chipper			\$ -				\$-			
J Place Holder On Road Rehabilitation	\$ 500,000.00									1
Subtotal:	\$ 500,000	ļ\$ -	\$ 500,000.00	\$-	\$ -	\$-	\$ -	\$-	\$-	1
27 Projects & Equipment:										
A Rehabilitation Road Projects	\$ -		500,000							#92 short term horrowing for roads will alway
	ې -		500,000							#92 short term borrowing for roads will alway
B Small Bridge Work										be \$500,000 with balance from Levy
C Bridge Design & Construction					8					
C Major Maintenance										

F	Plow Truck Body Build							
G	Mulch							
н	3/4 Ton Pick up							
1	Seal Coating Chipper							
J	Place Holder On Road Rehabilitation	\$ 500,000.00						
	Subtotal:	\$ 500,000	\$ -	\$ 500,000.00 \$ - \$	-	\$ -	\$ -	\$ - \$ -

Extended Planning:

Department Name		-						_	
	Needs:				inding Sources:				
		Operations Levy		Debt Service Levy			Revenues	Deferred,	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Service Grant or Funding Fees / Oth	reduced or	Notes:
2028 Projects & Equipment:									
A			\$-						
В									
C									
D									
E									
Subtotal:	\$-	\$-	\$-	\$-	\$-	\$-	\$-\$-	\$-	
2029 Projects & Equipment:									
Α			\$ -						
В			•						
С									
D									
E									
Subtotal:	\$-	\$ -	\$ -	\$-	\$-	\$-	\$-\$-	\$-	
2030 Projects & Equipment:									
A			\$-						
В									
D									
<u>E</u> Subtotal:	\$ -	Ś -	\$ -	\$ -	ś -	\$ -	\$ - \$ -	\$ -	
Subtotal.	- -]\$ -	Ş -	ş -	Ş -	Ş -	ş - ş -	ş -	1
2031 Projects & Equipment:									
A			\$-						
В									
С									
D									
E									
Subtotal:	\$-	\$-	\$-	\$-	\$-	\$-	\$ - \$ -	\$ -	
2032 Projects & Equipment:			•		I				
A			\$ -						
В									
D									
<u>E</u> Subtotal:	\$ -	\$ -	\$ -	ş -	ś -	\$-	\$ - \$ -	\$ -	
Sublotai:	\$-] > -	ş -	s .	- ڊ	ş -	ş - Ş -	- ڊ ا	1

Sheriff's Office

Sheriff's C	Office		-								
		Needs:			Funding Sou	urces:		D			
			Operations Levy		· · · ·			Revenues		Deferred,	
		Estimated	Annual	G.O. Debt / Short	G O Dobt	. Debt	Foundation /	Fed or State	Service Fees	reduced or	Notes:
		Expense:	Operations	Term Fund #92		/ Term	Partnership	Grant or	/ Other	removed	
			Levy		BOU	Inding	Funded	Funding			I
2022 Dec:	ects & Equipment:										
2025 Proj A		\$ 210,000.00	`	\$ 210,000.00							
ć	Spillman AVL (Vehicle Location Module)	\$ 15,000.00		\$ 15,000.00							Spillman Squad tracking software
D	Splittlan AVE (Vehicle Eduction Module)	Ş 13,000.00	,	\$ 15,000.00						\$ -	Splittlan Squad tracking software
E										\$ -	
<u> </u>	Subtotal:	\$ 225,000) \$ -	\$ 225,000	\$ - S	-	\$ -	\$ -	\$-	\$ -	
			<u> </u>						· .	•	_
2024 Proj	ects & Equipment:										
А	New Squads	\$ 210,000.00)	\$ 210,000.00							
	UTV Purchase for (Rec Patrol) /1033 Honda Talen										
В	300cc	\$ 25,000.00)					\$ 25,000.00			
С	Spillman protect (DA office interface)	\$ 15,000.00)	\$ 15,000.00							
D										\$-	
E	Project Name		-							\$-	
	Subtotal:	\$ 250,000) \$ -	\$ 225,000	\$ - \$	-	\$-	\$ 25,000	\$-	\$ -	
	ects & Equipment:										
A		\$ 220,000.00		\$ 220,000.00							New squads + inflation
B	Spillman (additional module	\$ 15,000.00)	\$ 15,000.00							
C											
D											
<u> </u>	Subtotal:	\$ 235,000	ns -	\$ 235,000	\$ - \$		\$ -	\$ -	\$-	\$ -	
	Subtotal	\$ 233,000	<u>,</u>	\$ 255,000	, <u>, , , , , , , , , , , , , , , , , , </u>		- Ç	- ب	, - L	, -	4
2026 Proi	ects & Equipment:										
A		\$ 220,000.00)	\$ 220,000.00							
В	Spillman	\$ 17,000.00		\$ 17,000.00							
С	-										
D											
E											
	Subtotal:	\$ 237,000) \$ -	\$ 237,000	\$ - \$	-	\$-	\$-	\$-	\$-	
	ects & Equipment:										
А	•	\$ 225,000.00		\$ 225,000.00							
В	Spillman	\$ 17,000.00)	\$ 17,000.00							
С											
D											
E		4		4 4.0							
	Subtotal:	\$ 242,000) \$-	\$ 242,000	\$ • \$	-	\$-	\$-	\$-	\$ -	1

Extended Planning:

Department Name

[Needs:			Fun	ding Sources:					
		Operations Levy	[ebt Service Levy			Revenues		Deferred	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Deferred, reduced or removed	Notes:

2028 Projects & Equipment:

- А
- в





Jail		1							l .	
	Needs:				Funding Sources:					
		Operations Levy		Debt Service Levy			Revenues		Deferred,	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:
Project Name 2023 Projects & Equipment: A										
B Jail Shower Repair C Jail Painting D E	\$ 10,000.00 \$ 5,000.00		\$ 10,000.00 \$ 5,000.00							
Subtotal:	\$ 15,000	\$ -	\$ 15,000	\$ -	\$-	\$ -	\$ -	\$ -	\$-	
2024 Projects & Equipment: A B C D E		A				A				
Subtotal: 2025 Projects & Equipment: A B C D E	\$ <u>-</u>				\$ -		\$ -		\$ -	I
Subtotal: 2026 Projects & Equipment: A B C D E	\$ <u>-</u>				\$ -				<u>\$</u> -	
Subtotal: 2027 Projects & Equipment: A B C D E	\$ -	\$ -	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal:	\$-	\$-	\$-	\$-		\$-	\$-	\$ -	\$-	
				Extend	ed Planning:					

Department Name

Needs:				Funding Sources:					
	Operations Levy		Debt Service Levy			Revenues		Deferred,	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:

2028 Projects & Equipment:

A



Dispatch - Radio

	Needs:				Inding Sources:					
		Operations Levy		Debt Service Levy			Revenues		Deferred,	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:
23 Projects & Equipment: Radio / Tower Improvement (with Jail access door A controls) B Higherground (911 call achiever) box C D	\$ 8,488,800.00 \$ 11,200.00				\$ 8,488,800.00 \$ 11,200.00					
24 Projects & Equipment: A B C D E	\$ 8,500,000		\$-		\$ 8,500,000		\$-		\$	
Subtotal: 25 Projects & Equipment: A B C D E	<u>\$</u>	\$-	\$-	Ş -	\$-	\$ -	\$ -	\$ -	\$	
26 Projects & Equipment: A B C D E	\$ -		\$-	\$-			\$-		\$	
Subtotal: 27 Projects & Equipment: A B C D E	<u>\$</u>	\$-	\$-		\$-	\$-	\$-	\$-	\$	
Subtotal:	\$-	\$-	Ś -	\$-	\$ -	\$ -	\$ -	Ś -	\$-	

Extended Planning:

Department Name

Needs:			F	unding Sources:					
	Operations Levy		Debt Service Levy			Revenues		Deferred.	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:

2028 Projects & Equipment:



Courthouse Maintenance

Courthouse Maintenance										
	Needs:	Operations Levy		Debt Service Levy	Funding Sources	5: 	Revenues			
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Deferred, reduced or removed	Notes:
2023 Projects & Equipment:										
A Heat Exchangers (3 per year)	\$ 18,000.00		\$ 18,000.00							
B Ceiling repair to law library and victim witness rooms C Chiller under the Jail D	\$ 15,000.00		\$ 15,000.00							Delay until 2024
E Lawn Mower (Lawn Tractor)	\$ 3,500.00		\$ 3,500.00							Update signage needs for authorized areas, new
F Signage update	\$ 5,000.00		\$ 5,000.00							office locations, etc.
Subtotal:	\$ 41,500	\$-	\$ 41,500.00	\$-	\$-	\$-	\$-	\$-	\$-	
2024 Projects & Equipment: A Heat Exchangers (3 per year) B Boiler Replacement C Parking lot - taking out islands and curbs D Lock and key change and update E Chiller under the Jail	\$ 18,000.00 \$ 70,000.00		\$ 18,000.00 \$ 70,000.00							Delay until 2025 Cost with highway, consider exchange of funding
E Chiller under the Jail	\$ 120,000.00		\$ 120,000.00							
Subtotal:	\$ 208,000	\$-	\$ 208,000.00	\$.	\$-	\$-	\$-	\$-	\$-	
2025 Projects & Equipment:										
A Heat Exchangers (3 per year)	\$ 19,000.00		\$ 19,000.00							
New Carpet and Paint for: Register in Probate, Jury B Room, Law Library, Witness, Child Support, Veterans)	\$ 5,000.00		\$ 5,000.00							Estimate from City Auditorium Project for Comparable. External with Brick. Potential for CDBG.
C Lift on East side to small court room D Boiler Replacement	\$ 1,000,000.00 \$ 100,000.00		\$ 100,000.00						\$ 1,000,000.00	- Find Smaller Internal Lift Solution.
Subtotal:	\$ 1,124,000	\$-	\$ 124,000.00	\$ -	\$ -	\$-	\$ -	\$-	\$ 1,000,000	
2026 Projects & Equipment:										
 A Heat Exchangers (3 per year) B C Heat Controls Update (air to electronic) D Jury Bathroom 	\$ 19,000.00		\$ 19,000.00							
E	1.									
Subtotal:	\$ 19,000	Ş -	\$ 19,000.00	\$-	\$ -	\$-	\$-	\$ -	\$-	1
2027 Projects & Equipment:										
A Heat Exchangers (3 per year)	\$ 19,000.00		\$ 19,000.00							
B Window Replacement on Southside of Courthouse C Vault renovations / Air flow	\$ 50,000.00		\$ 50,000.00							
D Lift from second to third floor	\$ 100,000.00		\$ 100,000.00							
Subtotal:	\$ 169,000	\$-	\$ 169,000.00	\$	\$ -	\$ -	\$ -	\$-	\$-	
				Extended	Planning:					
				Extended	- terming.					

Department Name



HHS Building

HHS Building	Norda	1		Eu	nding Sources:				ľ	
	Needs:	Operations Levy		Debt Service Levy	numg sources.		Revenues			
	Estimated Expense:	Annual Operations	G.O. Debt / Short Term	G.O. Debt	G.O. Debt Long / Term	Foundation / Partnership	Fed or State Grant or	Service Fees	Deferred, reduced or	Notes:
		Levy	Fund #92	Fund #75	Bounding	Funded	Funding	/ Other	removed	
2023 Projects & Equipment: A HVAC System	\$ 150,000.00		\$ 150,000.00							
	÷ 100,000.00		¢ 190,000.00							
B Shed / Carport for transportation van C										Transportation Grant / Build or buy; Delay to 2025
D E										
Subtotal:	\$ 150,000	\$-	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$-]
2024 Projects & Equipment: A										
В										
C D										
E Subtotal:	\$-	\$ -	\$-	\$ -	\$-	\$ -	\$ -	\$ -	\$ -	
2025 Projects & Equipment:		-								-
A LED Lighting (conversion of ballast) B Shed / Carport for transportation van	\$ 100,000.00		\$ 50,000.00				\$ 50,000.00			Moving to 2026
C	\$ 100,000.00		\$ 50,000.00				\$ 50,000.00			
D <u>E</u>										
Subtotal:	\$ 100,000	\$-	\$ 50,000	\$-	\$-	\$-	\$ 50,000	\$-	\$-	J
2026 Projects & Equipment: A LED Lighting (conversion of ballast)	\$ 26,000.00		\$ 26,000.00							
В	\$ 20,000.00		\$ 20,000.00							
C D										
E Subtotal:	\$ 26,000	\$-	\$ 26,000	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	
2027 Projects & Equipment:		_								-
A B										
C										
D <u>E</u>		-								
Subtotal:	\$ -	\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$-	
				Extended	Planning:					

Department Name

Needs:			Fu	Inding Sources:					
	Operations Levy		Debt Service Levy			Revenues		Deferred.	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:

2028 Projects & Equipment:

A Project Name



County Technology - Managed by MIS

Needs:			Fun	ding Sources:					
	Operations Levy		Debt Service Levy			Revenues		Deferred.	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:

202

	ects & Equipment:						
.,	• F 2 2						
	IT Infrastructure Maintenance and Improvements (to						
	include): patch-cables, installation equipment, surge						
	protection, hard-drives, wiring, access points, switches,						
	host, hardware, monitors, UPS systems (work stations						
А	and servers), etc.	\$	8,000.00		Ś	8,000.00	
в	Server and Switches Replacement (General)					-,	00000
c	Server and Switches Replacement (Sheriff)						
D	Server and Switches Replacement (HHS)						
E	Server and Switches Replacement (Pine Valley)						
F	Server and Switches Replacement (Highway)						
G	Computer Work Station Replacement (General)	\$	18,000.00		\$	18,000.00	
н	Computer Work Station Replacement (Serieral)	\$	11,700.00		\$ \$	11,700.00	
1	Computer Work Station Replacement (HHS)	\$	21,000.00		\$	21,000.00	
					<u>,</u>		
J	Computer Work Station Replacement (Pine Valley)	\$	9,000.00		\$	9,000.00	
К	Computer Work Station Replacement (Highway)	\$	2,000.00		\$	2,000.00	
L	Doors and Security Cameras						2000-
М	Video Conferencing System	\$	5,000.00		\$	5,000.00	Maren -
			icipating				Mar
			of R/T				
N		proj					
0	Ipad Replacement	\$	2,500.00		\$	2,500.00	
	Subtotal:	\$	77,200 \$	\$-	\$	77,200	
l Projec	ects & Equipment:						· · · ·
							2
							~~~~~~
	IT Infrastructure Maintenance and Improvements (to						
	include): patch-cables, installation equipment, surge						
	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches,						
	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations						
Δ	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions		3 298 00		Ś	3 298 00	
A	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life	\$	<b>3,298.00</b>		\$	3,298.00	
В	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2	<b>\$</b> \$	2,402.00		\$	2,402.00	
B C	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2	\$ \$ \$					
B C D	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS)	\$ \$ \$	2,402.00 2,402.00 -		\$ \$	2,402.00 2,402.00	
B C D E	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS) Access Point Replacement (Pine Valley)=12	\$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00		\$ \$ \$	2,402.00 2,402.00 14,496.00	
B C D	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS)	\$ \$ \$	2,402.00 2,402.00 -		\$ \$	2,402.00 2,402.00	
B C D F	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HIHS) Access Point Replacement (Pine Valley)=12 Access Point Replacement (Highway)=2	\$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00		\$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00	
B C D F G	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS) Access Point Replacement (Pine Valley)=12 Access Point Replacement (Highway)=2 Computer Work Station Replacement (General)	\$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 <b>18,000.00</b>		\$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00	
B C D F	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (Sheriff)	\$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00		\$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00	
B C D F G	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS) Access Point Replacement (Pine Valley)=12 Access Point Replacement (Highway)=2 Computer Work Station Replacement (General)	\$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 <b>18,000.00</b>		\$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00	
B C D F G	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (Sheriff)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00		\$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00	
B C D F G	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (Sheriff)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00		\$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00	
B C D F G H I	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (HHS) Access Point Replacement (HHS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00		\$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00	
B C D F G H I J K	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS) Access Point Replacement (HHS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00		\$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00	
B C D F G H I J K L	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Highway) Doors and Security Cameras	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 2,000.00		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00	
B C D F G H I J K	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Highway) Doors and Security Cameras Video Conferencing System	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00		\$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00	
B C D F G H I K L M	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (Sheriff) =2 Access Point Replacement (HHS) Access Point Replacement (HHS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Highway) Doors and Security Cameras Video Conferencing System NAS Storage Devices (Sheriff Evidence, County Backup,	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 <b>18,000.00</b> <b>11,700.00</b> <b>21,000.00</b> <b>9,000.00</b> <b>2,000.00</b> <b>5,000.00</b>		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00 5,000.00	
B C D F G H I J K L	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (HIS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Highway) Doors and Security Cameras Video Conferencing System	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 2,000.00		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00	
	include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. [opportunity to purchase subscriptions for multiple years to lock price) switch refresh end of life Access Point Replacement (General)=2 Access Point Replacement (HHS) Access Point Replacement (HHS) Access Point Replacement (Highway)=2 Computer Work Station Replacement (General) Computer Work Station Replacement (General) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Highway) Doors and Security Cameras Video Conferencing System NAS Storage Devices (Sheriff Evidence, County Backup, and Zoning Images)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 - 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00 5,000.00 9,000.00		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,402.00 2,402.00 14,496.00 2,402.00 18,000.00 11,700.00 21,000.00 9,000.00 5,000.00 9,000.00	

	C	ć	102 200	~	402 202	
	Subtotal:	\$	<b>103,200</b> \$	- \$	103,200	<b>\$</b> - \$ - \$ - \$ - <b>\$</b> -
5 Proje	ects & Equipment:					
	IT Infrastructure Maintenance and Improvements (to					
	include): patch-cables, installation equipment, surge					
	protection, hard-drives, wiring, access points, switches,					
	host, hardware, monitors, UPS systems (work stations					
A	and servers), etc.	\$	8,000.00	\$	8,000.00	
В	Server and Switches Replacement (General)					
С	Server and Switches Replacement (Sheriff)					
D	Server and Switches Replacement (HHS)					
E	Server and Switches Replacement (Pine Valley)					
F	Server and Switches Replacement (Highway)					
G	Computer Work Station Replacement (General)	\$	18,000.00	\$	18,000.00	
H	Computer Work Station Replacement (Sheriff)	\$	11,700.00	\$	11,700.00	
I	Computer Work Station Replacement (HHS)	\$	21,000.00	\$	21,000.00	
J	Computer Work Station Replacement (Pine Valley)	\$	9,000.00	\$	9,000.00	
K	Computer Work Station Replacement (Highway)	\$	2,000.00	\$	2,000.00	
L	Doors and Security Cameras	\$	5,000.00	\$	5,000.00	
М	Video Conferencing System NAS Storage Devices (Sheriff Evidence, County Backup,	Ş	5,000.00	Ş	5,000.00	
N	and Zoning Images)					
N O	Ipad Replacement	\$	2,500.00	\$	2,500.00	
0	ipad Replacement	ş	2,500.00	Ş	2,300.00	
	Subtotal	Ś	77 200 \$	- \$	77 200	<b>s</b>
	Subtotal:	\$	<b>77,200</b> \$	- \$	77,200	\$ - \$ - \$ - <b>\$</b> -
6 Proje		\$	77,200 \$	- \$	77,200	\$ - \$ - \$ - <b>\$</b> -
	ects & Equipment:					\$ - \$ - \$ - <b>\$</b> -
		\$	77,200 \$ 80,000.00	- \$ \$	77,200 80,000.00	\$ - \$ - \$ - <mark>\$ -</mark>
	ects & Equipment:					\$ - \$ - \$ - \$ - <mark>\$ -</mark>
	ects & Equipment: Server Refresh - County Wide					\$ - \$ - \$ - \$ - <mark>\$ -</mark>
	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge					\$ - \$ - \$ - \$ - <u>\$ -</u>
	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches,					\$ - \$ - \$ - <u>\$ -</u>
	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge					\$ - \$ - \$ - <b>\$ -</b>
	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations					\$ - \$ - \$ - <b>\$</b> -
A	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine					\$ - \$ - \$ - <b>\$ -</b>
A	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine					\$ - \$ - \$ - <u>\$ -</u>
A	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley	\$	80,000.00	\$	80,000.00	\$ - \$ - \$ - <u>\$ -</u>
A	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (DA)=1	<b>\$</b> \$	<b>80,000.00</b> 10,400.00	\$ \$	80,000.00	\$ - \$ - \$ - <u>\$ -</u>
A	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (DA)=1 Switch Replacement (General)	<b>\$</b> \$	<b>80,000.00</b> 10,400.00 5,200.00	\$ \$ \$	80,000.00 10,400.00 5,200.00	\$ - \$ - \$ - <b>\$</b> -
A A B C	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (General) Switch Replacement (General)	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00	\$ - \$ - \$ - <u>\$ -</u>
A A B C D	ects & Equipment: Server Refresh - County Wide TI Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (General) Switch Replacement (General) Switch Replacement (HHS)=7	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ - \$ - \$ - <u>\$ -</u>
A A C D E	ects & Equipment: Server Refresh - County Wide TI Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (General) Switch Replacement (Sheriff)=4 Switch Replacement (HHS)=7 Switch Replacement (Pine Valley)=6	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00	<u>\$</u> ,
A A B C D	ects & Equipment: Server Refresh - County Wide TI Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (General) Switch Replacement (General) Switch Replacement (HHS)=7	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ - \$ - \$ - <u>\$ -</u>
A A C D E F	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (DA)=1 Switch Replacement (Sheriff)=4 Switch Replacement (HHS)=7 Switch Replacement (Pine Valley)=6 Switch Replacement (Highway)	\$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00	\$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00	\$ - \$ - \$ - <u>\$ -</u>
A A C D E	ects & Equipment: Server Refresh - County Wide TI Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (DA)=1 Switch Replacement (General) Switch Replacement (Sheriff)=4 Switch Replacement (HHS)=7 Switch Replacement (Pine Valley)=6	\$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00	\$ - \$ - \$ - <u>\$ -</u>
A A C D E F	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (DA)=1 Switch Replacement (Sheriff)=4 Switch Replacement (HHS)=7 Switch Replacement (Pine Valley)=6 Switch Replacement (Highway)	\$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00	\$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00	\$ • \$ • \$ • \$ • <u>\$ -</u>
A A C D E F G	ects & Equipment: Server Refresh - County Wide IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley Switch Replacement (Courts)=2 Switch Replacement (Coerts)=1 Switch Replacement (General) Switch Replacement (HHS)=7 Switch Replacement (Highway) Computer Work Station Replacement (General)	\$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 36,400.00 31,200.00 18,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 31,200.00 18,000.00	\$ • \$ • \$ • \$ • <u>\$</u> -
A B C D E F G H	Server Refresh - County Wide         IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley         Switch Replacement (Courts)=2         Switch Replacement (DA)=1         Switch Replacement (General)         Switch Replacement (HHS)=7         Switch Replacement (Highway)         Computer Work Station Replacement (General)         Computer Work Station Replacement (Sheriff)         Computer Work Station Replacement (HHS)	\$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00	\$ - \$ - \$ - <u>\$ -</u>
A B C D E F G H I	Server Refresh - County Wide         IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley         Switch Replacement (Courts)=2         Switch Replacement (DA)=1         Switch Replacement (General)         Switch Replacement (HHS)=7         Switch Replacement (Highway)         Computer Work Station Replacement (General)         Computer Work Station Replacement (HHS)         Switch Replacement (Pine Valley)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 11,700.00 21,000.00 9,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00 9,000.00	\$ - \$ - \$ - <u>\$ -</u>
A B C D E F G H I J K	Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (DA)=1           Switch Replacement (General)           Switch Replacement (General)           Switch Replacement (HHS)=7           Switch Replacement (Highway)           Computer Work Station Replacement (General)           Computer Work Station Replacement (Heriff)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (Heighway)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 36,400.00 31,200.00 18,000.00 11,700.00 21,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00	<b>S</b> •
A B C D E F G H I J K L	Server Refresh - County Wide           Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (General)           Switch Replacement (General)           Switch Replacement (HHS)=7           Switch Replacement (Highway)           Computer Work Station Replacement (General)           Computer Work Station Replacement (General)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (Heighway)           Doors and Security Cameras	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00 9,000.00 2,000.00	<b>\$</b> •
A B C D E F G H I J K	Server Refresh - County Wide           Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (DA)=1           Switch Replacement (Sheriff)=4           Switch Replacement (HHS)=7           Switch Replacement (Hip way)           Computer Work Station Replacement (General)           Computer Work Station Replacement (General)           Computer Work Station Replacement (HHS)           Doors and Security Cameras           Video Conferencing System	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 11,700.00 21,000.00 9,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00 9,000.00	\$ - \$ - \$ - <u>\$</u> -
A B C D E F G H I J K L M	Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (DA)=1           Switch Replacement (General)           Switch Replacement (HHS)=7           Switch Replacement (Highway)           Computer Work Station Replacement (General)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (Highway)           Doors and Security Cameras           Video Conferencing System           NAS Storage Devices (Sheriff Evidence, County Backup,	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00 9,000.00 2,000.00	\$     \$     \$     \$     \$     \$     \$     \$
A B C D E F G H I J K L M N	Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (DA)=1           Switch Replacement (General)           Switch Replacement (General)           Switch Replacement (HHS)=7           Switch Replacement (Highway)           Computer Work Station Replacement (General)           Computer Work Station Replacement (Hers)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (Highway)           Doors and Security Cameras           Video Conferencing System           NAS Storage Devices (Sheriff Evidence, County Backup, and Zoning Images)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00 5,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 5,200.00 20,800.00 36,400.00 31,200.00 11,700.00 21,000.00 9,000.00 5,000.00	
A B C D E F G H I J K L M	Server Refresh - County Wide           IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Switch refresh many of them Pine Valley           Switch Replacement (Courts)=2           Switch Replacement (DA)=1           Switch Replacement (General)           Switch Replacement (HHS)=7           Switch Replacement (Highway)           Computer Work Station Replacement (General)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (HHS)           Computer Work Station Replacement (Highway)           Doors and Security Cameras           Video Conferencing System           NAS Storage Devices (Sheriff Evidence, County Backup,	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 10,400.00 5,200.00 20,800.00 36,400.00 31,200.00 18,000.00 11,700.00 21,000.00 9,000.00 2,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80,000.00 5,200.00 20,800.00 31,200.00 11,700.00 21,000.00 9,000.00 2,000.00	5 · 5 · 5 · 5 · 5 · 5 · 5 · 5 · 5 · 5 ·

	Subtotal:	\$	88,200	\$-	\$ 88,200	\$-	\$ -	\$ -	<b>\$</b> .	\$ -	\$ -		
0	Ipad Replacement	\$	2,500.00		2500								
N	and Zoning Images)	\$	9,000.00		9000								
	NAS Storage Devices (Sheriff Evidence, County Backup,												
М	Video Conferencing System	\$	5,000.00		5000								
L	Doors and Security Cameras												
к	Computer Work Station Replacement (Highway)	\$	2,000.00		2000								
J	Computer Work Station Replacement (Pine Valley)	\$	9,000.00		9000								
'	computer work station replacement (nns)	Ş	21,000.00		21000								
п 1	Computer Work Station Replacement (Sherin)	ç	21,000.00		21000								
G H	Computer Work Station Replacement (General) Computer Work Station Replacement (Sheriff)	ş	18,000.00		18000								
F	Server and Switches Replacement (Highway)	ć	18,000.00		18000								
E	Server and Switches Replacement (Pine Valley)												
D	Server and Switches Replacement (HHS)												
С	Server and Switches Replacement (Sheriff)												
В	Server and Switches Replacement (General)												
A	and servers), etc.		10,000		10000								
	host, hardware, monitors, UPS systems (work stations												
	protection, hard-drives, wiring, access points, switches,												
	include): patch-cables, installation equipment, surge												
	IT Infrastructure Maintenance and Improvements (to												
027 Projec	cts & Equipment:												
	Subtotal:	\$	253,200	\$-	\$ 253,200	\$	\$ -	\$ -	\$.	\$ -	\$ -		

### Extended Planning:

#### Department Name

	Needs:			Fun	ding Sources:					
- 1		Operations Levy		Debt Service Levy			Revenues		Deferred.	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:

2028

- IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations
- A and servers), etc.
- B Server and Switches Replacement (General)
- C Server and Switches Replacement (Sheriff)
- D Server and Switches Replacement (HHS)
- E Server and Switches Replacement (Pine Valley)
- F Server and Switches Replacement (Highway)
- G Computer Work Station Replacement (General)
- H Computer Work Station Replacement (Sheriff)
- I Computer Work Station Replacement (HHS)
- J Computer Work Station Replacement (Pine Valley)
- K Computer Work Station Replacement (Highway)
- L Doors and Security Cameras
- M Video Conferencing System



0	Ipad Replacement Subtotal:	\$	- \$	- \$	- \$ -	<u> </u>	- \$	- \$	\$		
2031											
A B C D E F G H I J K L M O	IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Server and Switches Replacement (General) Server and Switches Replacement (Sheriff) Server and Switches Replacement (HHS) Server and Switches Replacement (HHS) Server and Switches Replacement (Highway) Computer Work Station Replacement (General) Computer Work Station Replacement (Sheriff) Computer Work Station Replacement (HHS) Doors and Security Cameras Video Conferencing System NAS Storage Devices (Sheriff Evidence, County Backup, and Zoning Images) Ipad Replacement	\$	- 15	- \$	- <b>S</b> -	5 - 5	- 5	- 5	5 - 1		
2032		Ţ			Ŧ		I <del>*</del>				
A B C D F G H I J K L M N O	IT Infrastructure Maintenance and Improvements (to include): patch-cables, installation equipment, surge protection, hard-drives, wiring, access points, switches, host, hardware, monitors, UPS systems (work stations and servers), etc. Server and Switches Replacement (General) Server and Switches Replacement (Sheriff) Server and Switches Replacement (HHS) Server and Switches Replacement (Highway) Computer Work Station Replacement (General) Computer Work Station Replacement (Hers) Computer Work Station Replacement (HHS) Computer Work Station Replacement (Hers) Computer Work Station Replacement (Hers) Computer Work Station Replacement (Highway) Doors and Security Cameras Video Conferencing System NAS Storage Devices (Sheriff Evidence, County Backup, and Zoning Images) Ipad Replacement										



#### Land Conservation

Land Conservation		1							1	
	Needs:				unding Sources					
	Estimated	Operations Levy	G.O. Debt /	Debt Service Levy	C O Debt	Foundation /	Revenues		Deferred,	
	Expense:	Annual Operations	G.O. Debt / Short Term	G.O. Debt	G.O. Debt Long / Term	Foundation / Partnership	Fed or State Grant or	Service Fees	reduced or	Notes:
	Expense.	Levy	Fund #92	Fund #75	Bounding	Funded	Funding	/ Other	removed	
					8					
2023 Projects & Equipment:										
A										
B (Nothing as of 2022)										
С										
D										
E Subtotal:	\$ -	\$-	\$ -	ş -	\$ -	\$ -	\$ -	\$ -	\$-	1
Subtotal.	ş -	- Ş	- ç	<b>э</b> -	Ş -	ş -	ş -	Ş -	ş -	1
2024 Projects & Equipment:										
A										
В										
C										
D										
E		ć	ć	<u>,</u>	ć	ć	\$ -	¢	A	1
Subtotal:	\$ -	\$-	\$-	ş -	\$-	\$-	\$ -	\$-	\$-	J
2025 Projects & Equipment:										
A										
В										
С										
D										
E	1								<b>1</b> .	
Subtotal:	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	
2026 Projects & Equipment:										
A A Equipment.										
В										
c										
D										
E										
Subtotal:	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	
2027 Duele etc. 0. Fault										
2027 Projects & Equipment:										
A B										
C										
D										
E										
Subtotal:	\$-	\$ -	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	
				Ext	tended Pla	nning:				
Department Name		•							1	
	Needs:			F	unding Sources:				I	

Needs:		Funding Sources:			
	Operations Levy	Debt Service Levy	Revenues	Deferred	



#### **Emergency Management**



Needs:		Funding Sources:			
	Operations Levy	Debt Service Levy	Revenues	Deferred	



#### Ambulance

Ambulance			1			Funding Course					
		Needs:	Operations Levy	_	Debt Service Levy	Funding Sources		Revenues			
		Estimated	Annual	G.O. Debt /	Debt Service Levy	G.O. Debt	Foundation /	Fed or State		Deferred,	
		Expense:	Operations	Short Term	G.O. Debt	Long / Term	Partnership	Grant or	Service Fees /	reduced or	Notes:
			Levy	Fund #92	Fund #75	Bounding	Funded	Funding	Other	removed	
A B C	<b>cts &amp; Equipment:</b> Replace Ambulance Cot - (1/2)	\$ 27,500.00	•					- -	\$ 27,500.00		
D											
<u> </u>	Subtotal:	\$ 27,500	\$-	\$-	ş -	\$ -	\$-	\$ -	\$ 27,500	\$-	
2024 Projec A B C D E	<b>cts &amp; Equipment:</b> Replace Ambulance Cot - (1/2) HVAC System Replacement	\$ 30,250.00 \$ 60,000.00							\$ 30,250.00 \$ 60,000.00		
	Subtotal:	\$ 90,250	\$-	\$-	\$-	\$-	\$-	\$-	\$ 90,250	\$ -	
2025 Projec A B C D E	c <b>ts &amp; Equipment:</b> Squad Replacement Unit #34 [22 years)	\$ 190,000.00	-						\$ 179,200.00		New Lifeline (\$190) vs. Used (\$40) from fees. Also considers to years of FAP Funding from the State
	Subtotal:	\$ 190,000	\$ -	\$-	s -	\$-	\$ -	\$ 10,800	\$ 179,200	\$ -	
2026 Projec A B C D E	<b>ts &amp; Equipment:</b> Partial roof replacement project - REC	\$ 80,000.00							\$ 80,000.00		
	Subtotal:	\$ 80,000	\$-	\$-	ş -	\$-	\$-	\$-	\$ 80,000	\$ -	
<b>2027 Proje</b> c A B C D E	c <b>ts &amp; Equipment:</b> Bedroom Improvement Project	\$ 50,000.00							\$ 50,000.00		
	Subtotal:	\$ 50,000	\$-	\$-	\$	\$-	\$-	\$-	\$ 50,000	\$-	J
					Extende	d Planning					

#### Department Name

Needs:				Funding Sources	:				
	Operations Levy		Debt Service Levy			Revenues		Deferred,	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:

2028 Projects & Equipment:


Pine Valley

Pine Valley					Funding Sources			1		
	Needs:	Operations Law		Debt Service Levy	Funding Sources	:	Revenues			
	Estimated	Operations Levy	G.O. Debt /	Debt Service Levy	C O Debi	Foundation (			Deferred,	
		Annual	G.O. Debt / Short Term	G.O. Debt	G.O. Debt	Foundation /	Fed or State	Service Fees /	reduced or	Notes:
	Expense:	Operations Levy	Fund #92	Fund #75	Long / Term Bounding	Partnership Funded	Grant or Funding	Other	removed	
		Levy	Fullu #52		Bounding	Fundeu	Fulluling			I
2023 Projects & Equipment:										
A Computers	\$ 9,000.00							\$ 9,000.00		
B Floor Scrubbers	\$ 12,000.00							\$ <u>9,000.00</u> \$ 12,000.00		
C	\$ 12,000.00							\$ 12,000.00		
D										
E										
-	\$ 21,000	Ś -	\$ -	\$-	\$-	\$ -	\$ -	\$ 21,000	\$ -	
	. ,		·			•		. ,	•	1
2024 Projects & Equipment:										
A Mechanical Patient Lift	\$ 6,000.00							\$ 6,000.00		
B Computers	\$ 9,500.00							\$ 9,500.00		
С										
D										
E	-									
Subtotal:	\$ 15,500	\$-	\$-	\$-	\$-	\$-	\$-	\$ 15,500	\$-	
2025 Projects & Equipment:										
A Computer	\$ 10,000.00							\$ 10,000.00		
B Pave Alley Road	\$ 60,000.00							\$ 60,000.00		
C										
D										
-	\$ 70,000	\$-	Ś -	\$ -	\$-	\$ -	Ś -	\$ 70,000	\$-	
Subtotal.	\$ 70,000	Ş -	ş -	3 -	Ş -	Ş -	ş -	\$ 70,000	ş -	1
2026 Projects & Equipment:										
A Mechanical Patient Lift	\$ 6,000.00							\$ 6,000.00		
B Computers	\$ 10,500.00							\$ 10,500.00		
C	. ,							,		
D										
E										
Subtotal:	\$ 16,500	\$-	\$-	\$-	\$ -	\$-	\$-	\$ 16,500	\$-	
								-		
2027 Projects & Equipment:										
A Computers	\$ 11,000.00							\$ 11,000.00		
B Lawn Tractor Trade	\$ 25,000.00							\$ 25,000.00		
C										
D										
<u>E</u>	4	4	4				*	4 000	4	
Subtotal:	\$ 36,000	\$-	\$-	\$-	\$ -	\$-	\$-	\$ 36,000	<u>\$</u> -	1

### Extended Planning:

Department Name

Needs:				Funding Sources					
	Operations Levy		Debt Service Levy			Revenues		Deferred.	
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:

### 2028 Projects & Equipment:

- A
- В



### Fair and Recycling

	Needs:			Fu	nding Sources:					
		Operations Levy		Debt Service Levy			Revenues		Deferred,	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:
2023 Projects & Equipment: A Black top in front of Grandstand B Repair ADA ramp into grandstands C Concrete floor in office (blast and seal) D Leaks in a roof of grandstand E	\$ 15,000.00 \$ 10,000.00 \$ 10,000.00								\$ 15,000.00 \$ 10,000.00 \$ 10,000.00	Administrator Recommends Deferring on Fair Capital Projects Indefinitely
Subtotal:	\$ 35,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$ 35,000	
2024 Projects & Equipment: A HVAC System and Water Heaters (with duct work) B Resurfacing roads (pulverize and replace @ 3") C D E	\$ 55,000.00 \$ 160,000.00								\$ 55,000.00 \$ 160,000.00	
Subtotal:	\$ 215,000	\$-	\$-	\$ -	\$-	\$-	\$-	\$-	\$ 215,000	
2025 Projects & Equipment: A Dump Station (black water for campers) B Adding Water to Camp Sites C D E	\$ 30,000.00								\$ 30,000.00	
Subtotal:	\$ 30,000	\$-	\$-	ş -	\$-	\$-	\$-	\$-	\$ 30,000	<u> </u>
2026 Projects & Equipment: A Get fairground on city water (off wells) B C D E										
Subtotal: 2027 Projects & Equipment: A B C C D E	\$ -	_	\$ -	\$ -	\$ -	\$-	\$ -	\$-	<u>\$</u>	
Subtotal:	\$-	\$-	\$ -	\$	\$-	\$ -	\$ -	\$-	\$ -	
				Extended	Planning:					

### Department Name

[	Needs:			F	unding Sources:					
ſ		Operations Levy		Debt Service Levy			Revenues		Deferred.	
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:

### 2028 Projects & Equipment:

A Project Name



### UW

	Needs:			Fu	Inding Sources:					
		Operations Levy		Debt Service Levy			Revenues			
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bonding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Deferred, reduced or removed	Notes:
2 <b>023 Projects &amp; Equipment:</b> A Coppertop Roof B C D	\$ 100,000.00								\$ 100,000.00	Replace and seal flat sections Administrator Recommends Deferring on UW Campu Capital Projects Indefinitely
E	L	ć	<u>^</u>	*	<i>č</i>	<u>^</u>	ć	Ś -	<u> </u>	
Subtotal:	\$ 100,000	Ş -	\$-	\$ -	\$ -	\$-	\$-	Ş -	\$ 100,000	J
2024 Projects & Equipment: A Fire Alarm System Replacement B C D E	\$ 400,000.00								\$ 400,000.00	
Subtotal:	\$ 400,000	\$-	\$-	\$-	\$ -	\$-	\$ -	\$ -	\$ 400,000	
2025 Projects & Equipment: A HVAC Upgrades to Classroom (Phase 1/3) B New Building Control System (Phase 1/3) C D E	\$ 80,000.00 \$ 100,000.00								\$ 80,000.00 \$ 100,000.00	
Subtotal:	\$ 180,000	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	\$ 180,000	
2026 Projects & Equipment: A HVAC Upgrades to Melville Hall (Phase 2/3) B De-humidifier for Melville Hall A/C units C New Building Control System (Phase 2/3) D F	\$ 80,000.00 \$ 50,000.00 \$ 100,000.00								\$ 80,000.00 \$ 50,000.00 \$ 100,000.00	
E Subtotal:	\$ 230,000	Ś -	\$ -	\$-	\$ -	\$ -	\$ -	\$-	\$ 230,000	
2027 Projects & Equipment: A HVAC Upgrades to Library (Phase 3/3) B New Building Control System (Phase 3/3) C D E	\$ 80,000.00 \$ 100,000.00	<i>♀</i> -	ş -	ġ ⁴	ې -	у -	ې -		\$ 80,000.00 \$ 100,000.00	-
Subtotal:	\$ 180,000	Ś -	\$ -	s -	\$ -	\$ -	\$ -	\$-	\$ 180,000	

### **Extended Planning:**



### Symons Center

Symons Center	Needs:			Fu	nding Sources:				Ī	
		Operations Levy		Debt Service Levy			Revenues			
	Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Deferred, reduced or removed	Notes:
2023 Projects & Equipment: A Air Handler (#2) B Sand Filter Replacement (1/4) C D E	\$50,000 \$3,000					\$ 25,000.00 \$ 1,500.00			\$ 25,000.00 \$ 1,500.00	Administrator Recommends Deferring on County Expenditures to all Symons Capital Projects Indefinitely
Subtotal: 2024 Projects & Equipment: A Air Handler (#1) B Sand Filter Replacement (2/4) C D E	\$ 53,000 \$52,000 \$3,100				\$-	\$ 26,500 \$ 26,000.00 \$ 1,550.00		\$ -	\$ 26,000.00 \$ 1,550.00	
Subtotal: 2025 Projects & Equipment: A Air Handler (#3) B Locker Room Floors (adding drains) C Sand Filter Replacement (3/4) D E	\$ 55,100 \$55,000 \$35,000 \$ 3,200.00				\$ -	\$ 27,550 \$ 27,500.00 \$ 17,500.00 \$ 1,600.00		\$ -	\$         27,500.00           \$         17,500.00           \$         1,600.00	
Subtotal: 2026 Projects & Equipment: A Air Handler (#4) B Sand Filter Replacement (4/4) C Remodel Tennis/Basketball Courts D E Subtotal:	\$ 93,200 \$58,000 \$ 3,300.00 \$ 350,000.00 \$ 411,300				\$ - \$ -	\$ 46,600 \$ 29,000.00 \$ 1,650.00 \$ 175,000.00 \$ 205,650		\$ - \$ -	\$ 46,600 \$ 29,000.00 \$ 1,650.00 \$ 175,000.00 \$ 205,650	
2027 Projects & Equipment: A Causeway Addition (Linking pool to gym B C D E	\$ 4,000,000.00					\$ 2,000,000.00			\$ 2,000,000.00	
Subtotal:	\$ 4,000,000	\$ -	\$ -	\$-	\$ - Planning:	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	

Extended Planning:

Department Name

Needs:			Fu	unding Sources:	I				
	Operations Levy		Debt Service Levy			Revenues			
Estimated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Deferred, reduced or removed	Notes:

### 2028 Projects & Equipment:

A Air Handler

- В
- С
- D



Airport



### LAtenueu

### Department Name

Needs:			F	unding Sources:					
	Operations Levy	Debt Service Levy				Revenues		Defered.	
Esitmated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	reduced or removed	Notes:

### 2028 Projects & Equipment:

A Project Name



Parks

	Needs:			F	unding Sources:				1	
		Operations Levy		Debt Service Levy			Revenues		Defered,	
	Esitmated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other		Notes:
2023 Projects & Equipment: A Toilet Facilities Viola Park B Toilet Facility Rifle Range C Pine Valley Trail D	\$ 20,000.00 \$ 20,000.00		\$ 10,000.00 \$ 10,000.00				\$ 10,000.00 \$ 10,000.00			Recomned moving to 2025
E Subtotal:	\$ 40,000	\$-	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$-	\$ -	
2 <b>024 Projects &amp; Equipment:</b> A Toilet Facility Pier Park B C D E	\$ 25,000.00	-	\$ 12,500.00				\$ 12,500.00			
Subtotal:	\$ 25,000	\$-	\$ 12,500	\$-	\$ -	\$-	\$ 12,500	\$-	\$-	1
025 Projects & Equipment: A Stair Pier Park B Pine Valley Trail C D E	\$ 20,000.00 \$ 40,000.00		\$ 20,000.00 \$ 40,000.00							Trail Maintenance
Subtotal: D26 Projects & Equipment: A B C D E	\$ 60,000	]\$ -	\$ 60,000	\$ -	ş -	\$ -	\$ -	\$ -	\$ -	
Subtotal: 027 Projects & Equipment: A B C D E	\$ -	]\$ -	\$ -	\$ -	ş -	\$ -	\$ -	\$ -	\$ -	
Subtotal:	\$-	\$-	\$ -	ş -	\$-	\$-	\$ -	\$ -	\$-	
				Extender	Planning:					

### Department Name

Needs:			F	unding Sources:					
	Operations Levy	Debt Service Levy				Revenues			
Esitmated Expense:	Annual Operations Levy	G.O. Debt / Short Term Fund #92	G.O. Debt Fund #75	G.O. Debt Long / Term Bounding	Foundation / Partnership Funded	Fed or State Grant or Funding	Service Fees / Other	Defered, reduced or removed	Notes:

### 2028 Projects & Equipment:

Α





# **Agenda Item Cover**

Department	Administration	<b>Presented By:</b>	Administrator
Date of Meeting:	22 June 2022	Action Needed:	Vote
Disclosure:	Open Session	Authority:	Structure E
Date submitted:	21 June 2022	<b>Referred by:</b>	
Action needed by no later than (date)	19 July 2022	Resolution	<u>N/A</u> , prepared, reviewed

# Agenda Item Name: Financial Condition, Financial Planning, Capital Planning and Administrator's Recommendations

### **Recommendation and/or action language:**

- 1. Motion to... accept the **Financial Conditions Report** delivered by the Richland County Administrator and supporting Staff.
- Motion to... accept the Financial Planning recommendation as presented by the County Administrator, to be considered and possibly revised at the July 5th Finance and Personnel Committee Meeting
- 3. Motion to... accept the **Financial Notifications and Directives Resolutions** prepared by the County Administrator, to be considered and possibly revised, or recommended to the Richland County Board during the July 5th Finance and Personnel Committee Meeting
- 4. Motion to... accept the **Capital Improvement Program** recommendation as presented by the County Administrator, to be considered and possibly revised at the July 5th Finance and Personnel Committee Meeting

### Background: (preferred one page or less with focus on options and decision points)

The County Administrator will be fulfilling statutory and work agreement requirements with the presentation of a County Financial Conditions Report. County Financial Projections and Planning, Capital Planning and a recommendation for a county response. The presentation will fill the prepared slideshow and will reference supporting trackers and resolutions intended to help illustrate the situation and recommendations for action.

Financial Conditions Report — The Financial Conditions Report is intended to share a summary of the county's finances from a variety of sources and viewpoints: 1) County annual expenditures, 2) our borrowing practices and current borrowing health, 3) our audit practices and budget performances, 4) our current fund balances and cash on hand, and 5) a review or the discussion points and features of the 2022 Budget. The report will summarize and depict information familiar to conversations held at many previous Finance and Personnel Committee Meetings. The county's overall financial accountability and management practices are improving. Our expenditures are exceedingly outpacing revenue sources and remaining fund balance. In order for the county to maintain financial solvency, and meet increased costs of operations and inflation, services must be prioritized or removed from county funding.

# **Agenda Item Cover**

2023-2027 Financial Planning Decision Worksheet — This Spreadsheet is designed to 1) capture identified trends in increased expenses, needed/desired changes, and the administrator's recommendations in adjusting the county's future projections. This worksheet also provides other financial considerations or adjustments that the Finance and Personnel Standing Committee may action in order to facilitate a balanced 2023 budget and future convergence of liabilities and assets projections. <u>The document is built off the presumption of a "balanced" 2022 annual budget</u>. The presented worksheet is recommended with intentions of balancing 2023 with ARPA funds to allow a float year and directing committees and the administrator to prepare future reductions.

The worksheet presented by the Administrator includes these major projections and recommendations:

- 1. To meet the strategic goals of market value on the Carlson Dettmann wages schedules and including annual Cost of Living Adjustments to reflect the Consumer Price Index, the county's operational levy be impacted by \$1.02B in 2023, \$881K in 2024, \$830K in 205, \$547K in 2026, and \$525K in 2027.
- 2. Because the 2022 Budget was built of the use of contingency and undesignated fund balance we are approaching future years with an approximate \$450,000 gap.
- 3. Health and Human Services are anticipating a reduction Child and Adult placement expenses.
- 4. Highway will be merging two shop positions.
- 5. Sheriff's Office is anticipating increased expenditures impacting operations, to include significant increases in gasoline prices to operate patrol.
- 6. Sheriff's Office the Administrator is recommending a 2023 budget that includes a reduced daytime patrol position. Section #4 Line 3.92
- 7. Expenditure projections for the increased radio tower project are included.
- 8. The recommendation includes the reduction of the Part-time Veterans Benefits Specialist Position
- 9. The recommendation pushes a new county website and Microsoft Office out until 2026.
- 10. The recommendation reduces UW Extension levy expenditures to \$100,000 by 2024 and to \$75,000 by 2026.
- 11. The recommendation reduces all, \$15,000, Fair levy expenditures by 2024.
- 12. The recommendation reduces all, \$30,000, Parks levy expenditures by 2024.
- 13. The recommendation reduces all, \$34,291.50, Symons levy expenditures by 2024.
- 14. The recommendation reduces all, \$40,000, UW Campus levy expenditures by 2025.

# **Agenda Item Cover**

- 15. The recommendation reduces all, \$72,935.38, Economic Development levy expenditures by 2024.
- 16. The plan is built off of the use of \$1,300,000 of American Rescue Plan Act funds in 2023 as the last float year to allow for committees to work with staff in exploration of other financial models, funding or ownership to allow for the continuation of services.
- 17. Years 2024 through 2027 remain unbalanced and series of proposed resolutions will direct the various other committees to work with staff to solve the remaining gaps going forward.

Resolutions to Direct Committees — These resolutions are intended to direct Richland County Standing Committees (and several advisory committees) with specified tasks of:1) strategic planning consideration or services, 2) course of action and 3) a recommendation regarding future operations. The following list summarizes the directed actions beyond the strategic plan consideration points:

Richland County Education Standing Committee:

- Course of Development of the UW Campus and Food Services to continue under existing model with alternate funding source, amend the agreement to have the UW operate with smaller footprint, end services, or find some other combination that requires no county levy funding.
- Directing a funding reduction of the UW Extension Office.

Richland County Fair, Recycling and Parks Standing Committee

- Course of Development of the Fair Operations to continue under existing model with alternate funding source, transition operations to a different organization, transition operations and grounds to a different organization, end services or find some other combination that requires no county levy funding.
- Course of action development of the Recycling program consideration.
- Course of Development of the Parks Operations to continue under existing model with alternate funding source, transition operations to a different organization, transition operations and grounds to a different organization, end services or find some other combination that requires no county levy funding.

City County Committee

- Course of Development of the Symons and Economic Development to continue under existing model with alternate funding source, transition operations to a different organization or transition operations and grounds to a different organization.
- Explore ability of using levy limit exemption to fund added projects and possibly offset dispatch expenses.

Joint Ambulance Committee

• Course of Development of the Ambulance Service to continue under existing model with alternate funding source, transition operations to a different organization, transition operations and grounds to a different organization, end services or find some other combination that requires no county levy funding.

# **Agenda Item Cover**

Land and Zoning Standing Committee

• Directing a funding reduction of \$50,000 entering into 2024.

Pine Valley and Child Support Standing Committee

• Course of action development on transitioning services to outside organization.

Various Standing Committees:

- Health and Human Services and Veterans Standing Committee Directing \$350,000 reduction.
- Public Safety Standing Committee Directing \$350,000 reduction.
- Public Works Standing Committee Directing \$350,000 reduction.
- Finance and Personnel Standing Committee Directing a \$200,000 reduction.

Capital Improvement Program 2023-2032 — This workbook is designed to 1) capture identified capital needs, total funding, deferred projects and dashboard information regarding the counties legal capacity to borrow. The administrator's recommendations in adjusting the county's capital projects are included. This workbook the Finance and Personnel Committee the list and estimated costs necessary to make adjustments, or consider adjustments in borrowing amounts.

The proposed capital plan is built on the following premises:

- The Capital Improvement Program is built on the assumptions of the \$8.5million Radio / Tower Project borrowing and continued short-term note borrowing of \$1,050,000 annually.
- Built on \$500,000 annual appropriation to Highway road infrastructure.
- Built on \$230,000 (estimate) annual appropriation to Sheriff Fleet Management and 911.
- Built on \$70,000 to \$250,000 annual appropriation to MIS to maintain county data infrastructure
- Built on deferring nearly all capital projects from Symons, UW Campus, and Fairgrounds, and some from Parks

These reports and recommendations (worksheets, workbooks, and resolutions) are intended to be accepted by the Finance and Personnel Standing Committee on June 22nd, 2022 for the purposes of establishing a base line for discussion and possible adjustments. Once accepted by the committee, no amendments or adjustments will be made to the documents without approval of the Finance and Personnel Committee by action.

# **Attachments and References:**

2022 Financial Conditions Report- Presentation	
Reference Financial Planning Decision	
Worksheet Recommendation – DRAFT 20 June	
2022	
2023-2032 Capital Improvement Program 20	
June 2022	
Directive Resolutions (07b thru 07h)	

# **Financial Review:**

### (please check one)

In adopted budget	Fund Number	
Apportionment needed	Requested Fund Number	
Other funding Source		

# Agenda Item Cover

### No financial impact

(summary of current and future impacts)

Sets guidance for future county budgeting and borrowing.

Approval:

**Review:** 

Clinton Langreck

Department Head

Administrator, or Elected Office (if applicable)

### 2023-2027 Financial Planning Decision Worksheet - Recommendation: (20 June 2022)

### **Purpose:**

This document is intended to track projected revenue and expenditure changes to allow for a planned and strategical annual budget process in prioritizing county services, staffing and operations. This document may capture some capital projects proposed for operational levy. <u>This document's assumptions are built off a balanced 2022 budget</u> (accounting for use of fund balance and onetime revenues). Impacts that create an additional burden on the tax levy are indicated with a positive number; impacts that reduce burden on the levy are indicated with a negative number. Section #1 is built on the premise of reaching market compensation goals as established through the strategic plan and COLA increases desired through Finance and Personnel.

### SECTION #1: Forecasted Expenditure Assumptions and Commitments (Organizational Expenditures):

	Department	Description of proposed action:	Impacts on services:		<u>Financia</u>	I Impact of Action (+ /	-) to levy/	
				2023	2024	2025	2026	2027
A.1	Pine Valley - Projecting Wage Increases	Proposing: 2023 = Step Increase (2%) + 5% CPI; 2024= Step Increase (2%) + 5% CPI; 2025 = 4% CPI, 2026 = 3% CPI; 2027= 3% CPI	The Counties <b>Strategic Plan</b> includes the goal of reaching our Carlson Market Value by 2025. Guidance from Finance and Personnel included consideration for CPI increases. These together are intended to help keep us completive in recruitment and retention.	\$ 365,234.15	\$ 390,800.54	\$ 238,946.61	\$ 186,378.36	\$ 191,969.71
A.2	Pine Valley - Projecting FICA Increases	Increases based on the assumption of a 7.65% Employer Contribution		\$ 27,940.41	\$ 29,896.24	\$ 18,279.42	\$ 14,257.94	\$ 14,685.68
A.3	Pine Valley - Projecting WRS Increases	Increases based on the assumption of a 6.5% Employer Contribution		\$ 23,740.22	\$ 25,402.03	\$ 15,531.53	\$ 12,114.59	\$ 12,478.03
A.4	Pine Valley - Projecting Health Increases	Estimating: 2023=15%, 2024= 11%, 2025 = 10%, 2024 = 9%, 2026 = 7%	Estimated Employer Contribution for 2022 = \$1,117,745.50	\$ 167,661.83	\$ 141,394.81	\$ 142,680.22	\$ 141,253.41	\$ 119,751.50
A.5	Pine Valley - Projecting Worker's Compensation Premium Increases	Worker's Compensation Projects on the assumption of a 4.5% increase annually		\$ 6,089.44	\$ 6,808.91	\$ 7,490.64	\$ 8,062.55	\$ 8,678.12
A.6			Totals:	\$ 590,666.05	\$ 594,302.53	\$ 422,928.42	\$ 362,066.86	\$ 347,563.05
A.7	Revenue and Reimbursement Absorption	Costs can be covered by revenues without impact on operational tax levy	Impacts ability of transfer of operational surplus to general fund use. Accounting for this in Section #2 "Revenues" line "ee".	\$ 590,666.05	\$594,302.53	\$ 422,928.42	\$ 362,066.86	\$ 347,563.05
A.8	Total Levy Impact			\$-	\$-	\$-	\$-	\$-

B.1	Highway - Projecting Wage Increases	Proposing 2023 = 2 x Step Increase (4%) + 5% CPI; 2024= Step Increase (2%) + 5% CPI; 2025 = Step Increase (2%) + 4% CPI, 2026 = 3% CPI; 2027= 3% CPI	The Counties <b>Strategic Plan</b> includes the goal of reaching our Carlson Market Value by 2025. Guidance from Finance and Personnel included consideration for CPI increases. These together are intended to help keep us completive in recruitment and retention.	\$ 137,740.22	\$ 116,773.10	\$ 107,097.61	Ş	56,761.74	\$	58,464.59
B.2	Highway - Projecting FICA Increases	Increases based on the assumption of a 7.65% Employer Contribution		\$ 10,537.13	\$ 8,933.14	\$ 8,192.97	\$	4,342.27	\$	4,472.54
B.3	Highway - Projecting WRS Increases	Increases based on the assumption of a 6.5% Employer Contribution		\$ 8,953.11	\$ 7,590.25	\$ 6,961.34	\$	3,689.51	\$	3,800.20
B.4	Highway - Projecting Health Increases	Estimating: 2023=15%, 2024= 11%, 2025 = 10%, 2024 = 9%, 2026 = 7%	Estimated Employer Contribution for 2022 = \$430,730.00	\$ 64,609.50	\$ 54,487.35	\$ 54,982.69	\$	54,432.86	\$	46,146.97
B.5	Highway- Projecting Worker's Comp			\$ 1,860.66	\$ 2,080.50	\$ 2,288.81	\$	2,463.56	\$	2,651.65
B.6			Totals:	\$ 223,700.63	\$ 189,864.34	\$ 179,523.42	\$	121,689.94	\$	115,535.95
B.7	Revenue and Reimbursement Absorption		Can be accounted for by revenues and reimbursements, but then results in reduction in maintenance or offset with borrowing. This equates to about 3 miles of resurface. This extends our life cycle plan of 50 year of full replacement, without maintaining short-term borrowing of at least \$500,000 earmarked for roads.	\$ 223,700.63	\$ 189,864.34	\$ 179,523.42	\$	121,689.94	Ş	115,535.95
B.8	Total Levy Impact			\$ -	\$ -	\$ -	\$	-	\$	-

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:	Financial Impact of Action (+ / -) to levy/							
				<u>2023</u>	<u>2024</u>	2025	<u>2026</u>	<u>2027</u>			
C.1	General - Projecting Wage Increases	Proposing 2023 = 2 x Step Increase (4%) + 5% CPI; 2024= Step Increase (2%) + 5% CPI; 2025 = Step Increase (2%) + 4% CPI, 2026 = 3% CPI; 2027= 3% CPI	The Counties <b>Strategic Plan</b> includes the goal of reaching our Carlson Market Value by 2025. Guidance from Finance and Personnel included consideration for CPI increases. These together are intended to help keep us completive in recruitment and retention.	\$ 672,800.52	\$ 570,385.33	\$ 523,124.83	\$ 277,256.16	\$ 285,573.84			
C.2	General - Projecting FICA Increases	Increases based on the assumption of a 7.65% Employer Contribution		\$ 51,469.24	\$ 43,634.48	\$ 40,019.05	\$ 21,210.10	\$ 21,846.40			
C.3	General - Projecting WRS Increases	Increases based on the assumption of a 6.5% Employer Contribution		\$ 43,732.03	\$ 37,075.05	\$ 34,003.11	\$ 18,021.65	\$ 18,562.30			
C.4	General - Projecting Health Increases	Estimating: 2023=15%, 2024= 11%, 2025 = 10%, 2024 = 9%, 2026 = 7%	Estimated Employer Contribution for 2022 = \$1,734,574.38	\$ 260,186.16	\$ 219,423.66	\$ 221,418.42	\$ 219,204.24	\$ 185,836.48			
C.5	General- Projecting Worker's Comp			\$ 8,965.01	· · · ·						
C.6			Totals:	\$ 1,037,152.96	\$ 880,542.74	\$ 829,593.29	\$ 547,562.00	\$ 524,595.15			
C.7	Revenue and Reimbursement Absorption through HHS		Not anticipating any ability to absorb additional expenses.								
C.8	Total Levy Impact			\$ 1,037,152.96	\$ 880,542.74	\$ 829,593.29	\$ 547,562.00	\$ 524,595.15			
			Consider % wage overestimation on steps, not account for attrition to help buffer underage on health insurance								
D.	Dental	County Premium Contributions to the Dental Plan is fixed at a dollar amount	Any increases are covered by employee premium share, we are not projecting increase in participation	\$-	\$-	\$-	\$ -	\$ -			
E.1	Liability Insurance	Assumes: 10% increase in overall county expenses and a 4.5% increase in premium rates	Insures coverage of liability to county.	\$ 8,176.01	\$ 9,398.33	\$ 10,803.38	\$ 12,418.48	\$ 14,275.05			
E.2	Property Insurance	Assumptions: 10% premium increase, Includes Symons, Campus, and Fair, Base Rate of 2022 used going forward	Insures coverages of buildings.	\$ 6,672.88	\$ 7,340.17	\$ 8,074.18	\$ 8,881.60	\$ 9,769.76			
E.3	Vehicle and Equipment Ins	Premium rate increase of 10% each year	\$100,000 added to overall value every year to vehicle inventory - Increase with (May double with inventory; variable of switching to Aegis)	\$ 3,836.70	\$ 4,024.70	4,212,70	\$ 4,400.70	\$ 4,588.70			

Totals: \$ 18,685.59 \$ 20,763.20 \$ 18,877.56 \$ 25,700.78 \$ 28,633.51

	SECTION #2:	Forecasted (Organizational Revenue)	Assumptions and Impacts							
<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:				Financial Impa	act of Action (+ / -) to	levy/_	
					<u>2023</u>		<u>2024</u>	2025	<u>2026</u>	<u>2027</u>
аа	Example - Energy Credits from Solar Field towards operations	Revenue flow from energy credits, this projection is built on the assumption of the farm providing electricity to the grid by 01 Jan 2023.	This inflow of revenues to the county is unrestricted and can be used on discretionary operational expenses.	\$	(116,667.00) \$	5 (	116,667.00) \$	(116,667.00) \$	(116,667.00) \$	(116,667.00)
bb	TID Ends / Richland Center	New inflow of property tax. This is a small district closing in the City of Richland Center. The city is working with their financial consultants to determine the end of the incremental contribution to infrastructure.	this TID will lead to a small increase in tax base revenue shared with the City and School District. Anticipating a few thousand.			\$	- \$	- \$	- \$	-
сс	Undesignated Fund Balance	Utilization of \$88,285.08 in 2023	With loss of this revenue source, gap is added to future budget years	\$	88,285.08 \$	\$	88,285.08 \$	88,285.08 \$	88,285.08 \$	88,285.08
did	Contingency Fund Balance	Utilization of \$300,000 in 2023, did not contribute into the fund in 2023	With loss of this revenue source, gap is added to future budget years	\$	300,000.00 \$	5	300,000.00 \$	300,000.00 \$	300,000.00 \$	300,000.00
ee	Changes in expected revenues from Pine Valley towards general operations	Increase from PV Debt Service Fund (Preliminary is built with \$504,996)	Utilized a surplus in "Debt Service Fund" of \$504,996 in 2022 budget. Anticipating replenishment of only <u>\$300,000 to match</u> <u>historic.</u>	\$	205,000.00 \$	5	205,000.00 \$	205,000.00 \$	205,000.00 \$	205,000.00
ff	Increase levy limit from net new construction, or allowable min percent		Estimation from Derek and Jeff	Ş	(20,000.00) \$		(25,000.00) \$	(30,000.00) \$	(35,000.00) \$	(40,000.00)
			Totals:	\$	456,618.08 \$	\$	451,618.08 \$	446,618.08 \$	441,618.08 \$	436,618.08

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:			Financial Imp	act of Action (+ / -) t	o levy/		
					2023	2024	2025	2026	<u>2027</u>	
SECTION #	#3: Estimated (Gap) p	projections for each year from estimate	d wages and revenue streams:							
					2023	2024	2025	2026	<u>2027</u>	
				Totals: \$	1,512,456.63	\$ 1,352,924.02 \$	1,295,088.94 \$	1,014,880.86 \$	989,846.74	

SECTION #4:	Proposed Department a	and Services (Adjustments and Options)	: - in this section added expenditur	res = positive // s	avings or reve	nues = negati	ve			
	<u>Department</u>	Description of proposed action:	Impacts on services:		<u>Financial Im</u>	npact of Action (+ / -)	to levy/			
				<u>2023</u>	<u>2024</u>	2025	<u>2026</u>	<u>2027</u>		

	Health & Human Services - Core	Upgrade/Replace Electronic Health Record	To reduce workload for managing paper files and improve efficiencies in case work, billing, and revenue tracking. There	\$ -	\$	-	\$ 100,000.00	\$ 10,0	00.00 \$	10,000.00	
1.01			will be annual maintenance / support costs once implemented. Partial cost will be able to be recouped in the following year.								Push implementation out until 2025
1.02	Health & Human Services - Core	Create Custodian Position	Eliminate leased SWWDB position will create a savings and will be a step closer to sharing maintenance staff between the Courthouse and HHS	\$ (6,000.00	)\$ (6,	000.00)	\$ (6,000.00)	\$ (6,0	90.00) \$	(6,000.00)	
1.03	Health & Human Services - Core	Increase to hourly compensatory on-call pay from \$2.00 to \$2.50 (Childhood and Youth Services) = \$11,500 increase	Anticipating to cover this in existing budget and going forward	\$ -	Ş	-	\$ -	\$	- \$	-	
1.04	Health & Human Services - Core	Recruitment and Retention Incentives (proposed dollar amount)	Administrator has been given directives to move forward in 2022								
1.05	Health & Human Services	Reclassification of the Master-level. Mental Health Therapist \$166.85 w/ no levy impact	Efforts to help with continued struggles in recruitment and retention	\$ -	\$	-	\$ -	\$	- \$	-	
1.06	Health & Human Services	Reclassification of Mental Health Counselors = (\$2,609.06) w/ no levy impact	Efforts to help with continued struggles in recruitment and retention	\$ -	\$	-	\$ -	\$	- \$		
1.07	Health & Human Services	Reclassification of APS Worker = \$2,240.38 with estimated \$1,680.28 levy impact	Efforts to help with continued struggles in recruitment and retention	\$ 1,680.2	8\$1	,797.90	\$ 1,887.79	\$ 1,9	32.18 \$	2,061.47	
1.08	Health & Human Services	Reclassification of APS/Crisis Worker = \$2,240.38 with estimated \$1,680.28 levy impact	Efforts to help with continued struggles in recruitment and retention	\$ 1,680.2	\$\$1	,797.90	\$ 1,887.79	\$ 1,9	32.18 \$	2,061.47	
1.09	Health & Human Services	Reclassification of CYF Case managers = \$22,324.92 levy impact	Efforts to help with continued struggles in recruitment and retention	\$ 22,324.92	\$ 23,	887.66	\$ 25,082.05	\$ 26,3	36.15 \$	27,389.60	
1.10	Health & Human Services	Reclassification of CYF Youth Aide Workers = \$4,816.83	Efforts to help with continued struggles in recruitment and retention	\$ 4,816.8	\$ 5	154.01	\$ 5,411.71	\$ 5,6	32.29 \$	5,909.59	
	Health & Human Services -	Reduction in the child and adult placement Funds 44	These funds are intended to be revolving fund so if placement	\$ (100,000.00	)\$ (75,	000.00)	\$ (50,000.00)	\$ (25,0	00.00) \$	-	
	Placement Budget	& 54.	expensed to not reach or exceed the fund balances in 2022, then the remaining balance can be carried over to the next year with only adding tax levy to return the balance to \$1,485,000.								
1.50			For example in 2021, Placement expenses totaled \$1,463,000. For example in 2021, Placement expenses totaled \$1,214,000. If the allocation to Funds 44 & 54 had been \$1,485,000 then the remaining balance of \$271,000 would carry over to the next								
			year and only \$1,214,000 in tax levy would be needed to top off the funds. What I'm showing in the various cells are estimates but as placements come under control, we should see some carry over.								

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:		<u>Financial</u>	I Impact of Action (+ /	′ -) to levy/_	
				2023	<u>2024</u>	2025	2026	2027
1.90	Health & Human Services	Strategic Plan- Directed reduction of 20% Levy Expenditure = Estimated Amount (\$124,669)	Some of the following would cause and agency hardship. Stephanie and I will continue to look at the budget however we are not confident that we could meet this goal. There would need to be a significant decrease in services offered. Not filling APS/Crisis saves tax levy of \$28,430 • Decreasing technology budget by \$15,594 (this sets us up for higher costs in the future by not upgrading technology in a timely manner) • Decrease Admin Tax levy by \$7976 by maximizing AMSO in the ADRC • Decrease building maintenance by \$8,000 • Decrease divertising Admin budget by \$2,000 The above is the total amount that we could possibly uncomfortably reduce tax levy in programs. Any further cuts would cause us to have to eliminate programs and cut staff which would then affect our most vulnerable citizens and could cause other expenses to rise, such as high cost placements. Please note that the agency has been working hard over the last three budget cycles to reduce tax levy and we are at a point where would have to start ending programs and would cause costs to increase in other areas, ie placements.					
1.91	Health & Human Services	Directed reduction of \$50,000 Levy	<ul> <li>Decrease technology budget by \$15,594 (this sets us up for higher costs in the future by not upgrading technology in a timely manner)</li> <li>Do not fill vacant APS/Crisis Shared position: savings of \$28,430</li> <li>Decrease Admin tax levy by \$5976 by maximizing ADRC AMSO</li> </ul>					
1.92	Health & Human Services	Eliminate non-mandated services of Alcohol and Drug Treatment Court = (\$27,103)	This program was added with the 2022 budget.					

ſ	Total projected impact on HHS dept./programs:	\$ (75,497.69)	\$ (48,362.53)	\$ 78,269.35	\$ 14,982.81	\$ 41,422.13

Г	Highway	Reclassification of Shop Foreman to Parts	Reclassification to grade "J". Combined with (Elimination of a	ć	97,686.83	ć	97,686.83	¢ 07	,686.83	ć (	7,686.83	\$ 97,686.83
2.01		Superintendent	Parts Clerk). Action taken by F+ P in June. Anticipating	Ŷ	57,000.05	Ŷ	57,000.05	Ş 5,	,000.05	ý .	,,000.05	Ş 57,000.05
2.01		Superintendent										
H			resolution adoption.									
2.03	Highway	Eliminating Parts Clerk Position	Combined with reclasses of a Shop Foreman	Ş	(85,851.62)		(85,851.62)		,851.62)		5,851.62)	
2.04	Highway	Eliminating Mechanic Position	Reduction of position and operating with one less	\$	(75,426.25)	\$	(75,426.25)	\$ (75	,426.25)	\$ (7	5,426.25)	\$ (75,426.25
2.02	Highway	Increase office of Office Clerk to 40 hrs weekly	From 35 to assist with parts shop	\$	9,572.05	\$	9,572.05	\$ <u>9</u>	9,572.05	\$	9,572.05	\$ 9,572.05
2.06	Highway	Equipment Sale (Surplus Auction Items)	Surplus and underutilized equipment sold on market	\$	(10,000.00)	\$	-	\$	-	\$	-	\$-
2.07	Highway											
[	Highway	Strategic Plan- Directed reduction of 20% Levy	Here I'm going to use the same response as the first question									
		Expenditure (\$333,000)	with the bottom line narrative involving road replacement									
			rotation changing. A 20% reduction to levy would equal around									
			\$330,000 less being applied to road replacement. This now									
			equals \$1,261,579.16 being spent annually on road									
2.90			replacement which then equals only 4.3 maybe if you push it									
			4.4 miles of road being replaced per year. This increases our									
			road replacement rotation to 69 years, allowing roads to sit 49									
			years past life expectancy.									

Total projected impact on HWY dept/program: \$ (64,018.99) \$ (54,018.99) \$ (54,018.99) \$ (54,018.99) \$ (54,018.99)

Sheriff's Office	Add a Jail Administrator Position	Addition of a Jail Administrator at anticipated grade of "L" with benefits	\$ 90,0	07.54 -	94,507.92	\$ 99,23	33.31 \$	103,202.65	\$ 107,330.	75- Needed but not recommended under budge
Sheriff's Office	Reclassification for Clerical	Reclassification of position to grade "F " to ""G"	\$ 3,8	889.60	4,084.08	\$ 4,28	88.28 \$	4,459.82	\$ 4,638.	21
Sheriff's Office	818 Position for 2024	COP grant progression (75,50,25) This is a grant position with incrementally reduced state funding	\$	- :	19,300.00	\$ 44,42	25.00 \$	69,292.00	\$ 97,956	00
Sheriff's Office	Gas expenses increases		\$ 20,0	00.00	\$ 20,000.00	\$ 20,00	00.00 \$	20,000.00	\$ 20,000	00
Sheriff's Office	Ammunition increase	Estimating \$500.00 increase per year	\$ 5	500.00	1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Increases in training expenses (road and jail)	Maintain accreditation requirements and safety protocols.	\$ 5,0	00.00	5,500.00	\$ 6,00	\$ 00.00	6,500.00	\$ 7,000.	00
Sheriff's Office	Computer Maintenance	Up keep on sheriff systems	\$ 2,0	00.00	\$ 4,000.00	\$ 6,00	00.00 \$	8,000.00	\$ 10,000	00
Sheriff's Office	Internet costs	This covers courthouse (\$3,000) should this be moved to County Tech	\$ :	150.00	300.00	\$ 45	50.00 \$	600.00	\$ 750.	00
Sheriff's Office	SRT Equipment	Estimated expense increase to maintain	\$ 5	500.00	5 1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Drug Task Force Supply and Equipment	Estimated expense increase to maintain	\$ 5	500.00	1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Lights increase	Estimated expense increase to maintain	\$	500.00	5 1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Telephone	Estimated expense increase to maintain	\$ 5	500.00	1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Heat (add ambulance costs of bay)	Estimated expense increase to maintain	\$ 5	500.00	5 1,000.00	\$ 1,50	00.00 \$	2,000.00	\$ 2,500.	00
Sheriff's Office	Increases Jail supplies	Estimated expense increase to maintain	\$ 1,0	00.00	1,500.00	\$ 2,00	\$ 00.00	2,500.00	\$ 3,000.	00
Sheriff's Office	Strategic Plan- Directed reduction of 20% Levy Expenditure = \$695.524	Significant staff and equipment reductions to an already down to basics budget	\$	-	\$-	\$	- Ş	\$-	\$	-
Sheriff's Office	Directed reduction of \$50,000 Levy	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$	-	\$ -	Ş	- Ş	\$ -	\$	-
Sheriff's Office	Reduction of 1 x Day Patrol Deputy during week days. Estimated at \$78,625.00	Reduction of day patrol presence in community during week days. Places strain on management and mutual aid to respond to calls and police presence in the community.	\$ (78,6	525.00) :	(78,625.00)	\$ (78,62	25.00) \$	(78,625.00)	\$ (78,625.	00)
		Total projected impact on Sheriff dept/program:	Ś (43.5	85.40)	5 (17,940.92)	Ś 13.5	38.28 \$	44,726.82	\$ 79,719	21

4.01	Tower / Radio - 911	Maintenance Costs (Increased Tower Rentals, etc.)		\$ -	\$ 100,000.00	\$ 103,000.00	\$ 106,090.00	\$ 109,272.70	Best guess until project engineering is complete
4.02	Tower / Radio - 911	Software Refresh	Refresh of operating system.			\$ 200,000.00			This may be added to short-term borrowing plan, but would displace other expenditures
4.04	Tower / Radio - 911		Initial build for spillman mapping. \$10,000 plus maintenance. Concerns on where funding comes from Need to talk with MIS and Lynn. TBD	\$ 10,000.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	
4.05	Tower / Radio - 911		Wages and benefits with consideration for implementing in 2025. Our jail remains in compliance and functional but we struggle with safety and potential burnout from combining our dispatch and jail staff.			\$ <u>523,968.00</u> -	\$ <u>550,166</u> .40	<del>\$ 577,674.72</del>	
4.06	Tower / Radio - 911	Central Square	Budgeted in fund balance through 911 outlay Fund #42			\$ 25,000.00			
4.07	Tower / Radio - 912	County Tower Rentals (Revenues)	TBD - December 2022 Decision	\$ -	\$ -	\$-	\$-	\$ -	

	<u>Department</u>	Description of proposed action:	Impacts on services:			Financial I	mpact of Action (+ /	-) to levy/			
				202	23	<u>2024</u>	2025	202	26	2027	
	Tower / Radio - 911	Generator Maintenance	Consideration for a maintenance agreement for generator	\$	- \$		\$ -	\$	- \$	-	
_	Tower / Radio - 911	Fiber use costs	upkeep on all sites. Additional fees with fiber hookup to green sites (TBD)								
		The are costs	December 2022 Decision								
								4			
			Total projected impact on Tower/ Radio dept/program:	Ş 1	\$ 0,000.00	104,000.00	\$ 332,000.00	\$ 11	10,090.00 \$	113,272.70	
	Clerk of Court	Reclassification of position to incorporate a Chief	Possible reclass up to "H" = increase of \$1.90 hourly X 2080	\$	3,952.00 \$	4,149.60	\$ 4,357.08	\$	4,574.93 \$	4,803.68	
	Clerk of Court	Deputy Juror Pay increase (current \$16/day) to \$30/day	Anticipating possible no increases, merging trends of reduced	\$	ć		é	Ś	- \$		
	Clerk of Court	Sulor Pay increase (current \$10/0ay) to \$50/0ay	trials	Ş	- Ş		- -	Ş	ڊ - ڊ	-	
	Clerk of Court	Clear data account (skip tracing)	5% increase - need cost from Stacy	\$	- \$	- !	\$-	\$	- \$	-	
	Clerk of Court	Mental Evaluations (on competency) \$1,500 to \$2,000 per	increase in requests for Evaluations	\$	2,000.00 \$	4,000.00	\$ 6,000.00	\$	8,000.00 \$	10,000.00	
		\$2,000 per									
	Clerk of Court	Strategic Plan- Directed reduction of 20% Levy	There is no way the Clerk of Court can reduce its levy by 20								
		Expenditure	percent unless I create a budgetary fiction and reduce, on								
			paper, the projected amount needed for attorney fees in 2023.								
	Clerk of Court	Directed reduction of \$3,000 Levy Expenditure									
				L é	F 052 00 +	0.440.55	ć 40.057.00			44.000.00	
			Total projected impact on CoC dept/program:	Ş	5,952.00 \$	8,149.60	\$ 10,357.08	\$ 1	12,574.93 \$	14,803.68	
	County Clerk	Municode - Self-Publishing for codification	Software annual licensing contract, This software allows for	\$	2,500.00 \$	2,500.00	\$ 2,500.00	\$	2,500.00 \$	3,000.00	
	County Clerk	Record Digitization & Software	This would allow for continued efforts to make resolutions	\$ 1	\$ 0,000.00	10,000.00	\$ 10,000.00	\$ 1	10,000.00 \$	10,000.00	
	County Clerk	Begin charging townships for election services	Displaces expenses / or labor on townships	\$ (5	\$ (0,000.00)	(50,000.00)	\$ (50,000.00)	\$ (5	\$ (0,000.00)	(50,000.00)	
		(charges by either service or flat fee service agreement)									
		-8									
	County Clerk	Strategic Plan- Directed reduction of 20% Levy	Reduction in staff hours and accessibility to the public.								
	County Clerk	Expenditure Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.								
			Total projected impact on Clerk dept./program:	\$ (3	7,500.00) \$	(37,500.00)	\$ (37,500.00)	\$ (3	\$7,500.00) \$	(37,000.00)	
	Child Support	Addition of a 0.5 FTE staff support position	Clerical assistant at 20 hours per week // of contract		Ś		\$ 23,097.98	Ś 2	24,252.88 \$	25,465.53	Push implementation Until 2025
-	Child Support	Estimated increases of \$4,000 in office supply	Allows for basic functions and trainings to continue operations.	Ś	4,000.00 \$	4,120.00			4,370.91 \$	4,502.04	rush implementation onthi 2025
	cinia support	expenses, contracts and equipment needs.	Anony for basic functions and trainings to continue operations.	Ŷ	-1,000.00 Ç	4,120.00	,245.00	Ŷ	4,570.51 \$	4,502.04	
	Child Support	Strategic Plan- Directed reduction of 20% Levy	Department is currently operating thin. Additional reductions	\$	- \$	- !	\$-	\$	- \$	-	
		Expenditure	would require reduction in staffing hours and responsiveness and quality of service.								
F	Child Support	Directed reduction of \$2,000 Levy Expenditure	Department is currently operating thin. Additional reductions	\$	- \$		\$ -	\$	- \$	-	
			would require reduction in staffing hours and responsiveness								
			and quality of service.								
			Total projected impact on Child Support dept/program:	\$	4,000.00 \$	4,120.00	\$ 27,341.58	\$ 2	28,623.79 \$	29,967.56	
	Coroner	None at this time - pending service calls.	Reduction in operations levy would impact necessary service	\$	- \$	-	\$-	\$	- \$	-	
			hours and likely result in more strain on the Corner with less funding available for deputy calls.								
	Coroner			\$	- \$	-	\$-	\$	- \$	-	
_											
	Coroner	Strategic Plan- Directed reduction of 20% Levy Expenditure	Reduction in hours in deputy support.	\$	- \$	-	\$ -	\$	- \$	-	
F	Coroner	Directed reduction of \$2,000 Levy Expenditure	Reduction in hours in deputy support.	\$	- \$	-	\$ -	\$	- \$	-	
			Total projected impact on Coroner dept/program:	\$	- \$	-	\$-	\$	- \$	-	
_	Family Court Commissioner	Increase salary to reflect a COLA	Salaries and Fringe have not been increased in several years.	\$	822.16 \$	846.82	\$ 897.63	Ś	951.49 \$	1,008.58	
	Family Court Commissioner	increase salary to reliect a CULA		Ş	622.10 Ş	846.82	ç 897.63	Ş	951.49 Ş	1,008.58	
			S27.405.19 annual salary increase by an estimated 3 percent								
	Family Court Commissioner	Added Association Dues and Travel Expenses	\$27,405.19 annual salary increase by an estimated 3 percent annually.		200.00 \$	200.00	\$ 200.00		200.00 \$	200.00	

#	Department	Description of proposed action:	Impacts on services:				-mpaci	t of Action (+ / -) to le		
	Family Court Commissioner	Strategic Plan- Directed reduction of 20% Levy	Reduction in hours to mandated services placing strain and	<u>2023</u> \$	- \$	2024	\$	<u>2025</u> - \$	<u>2026</u> - \$	2027
9.90		Expenditure	delays on the court system.							
9.91	Family Court Commissioner	Directed reduction of \$1,000 Levy Expenditure	Reduction in hours to mandated services placing strain and delays on the court system.	\$	- \$	-	\$	- \$	- \$	-
-										
			Total projected impact on Family Court dept/program:	\$ 1,022	16 \$	1,046.82	\$	1,097.63 \$	1,151.49 \$	1,208.58
10.01	District Attorney's Office									
-	District Attorney's Office	Deduce Vistin Witness Concention Desition	Imposto on mointoining Marsula Low Deswirements and	ć	ć		ć	ć	ć	
10.90	District Attorney's Office	Reduce Victim Witness Supervisor Position, estimated at \$78,444.61	Impacts on maintaining Marsy's Law Requirements and protection of rights. This position was approved with the 2023	\$	- \$	-	\$	- \$	- \$	-
-	District Attorney's Office	Strategic Plan- Directed reduction of 20% Levy	budget. We would be cutting hours from Victim Witness Coordinator	\$	- \$		ŝ	- \$	- \$	
10.01	District Attorney's Office	Expenditure	leading added concerns with legal compliance, or from legal	Ş	- >	-	Ş	- >	- >	-
10.91			secretary impacting prosecution.							
ŀ	District Attorney's Office	Directed reduction of \$2,000 Levy Expenditure	We would be cutting hours from Victim Witness Coordinator	\$	- \$	-	\$	- \$	- \$	-
10.92			leading added concerns with legal compliance, or from legal							
			secretary impacting prosecution.							
•										
			Total projected impact on DA dept/program:	Ş	- \$	-	\$	- \$	- \$	-
11.01	Register in Probate	Increases in Attorney Fees due to increase in cases	Anticipation of costs increasing (10% each year)	\$ 5,150	.00 \$	5,665.00	\$	6,231.00 \$	6,884.65 \$	7,573.12
11.02	Register in Probate									
	Register in Probate	Strategic Plan- Directed reduction of 20% Levy	Reduction in staff hours and accessibility to the public.	\$	- \$	-	\$	- \$	- \$	-
11.90		Expenditure (\$37,059.45)								
11.91	Register in Probate	Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.	Ş	- \$	-	Ş	- \$	- \$	-
			Total projected impact on RIP dept/program:	\$ 5,150	.00 \$	5,665.00	\$	6,231.00 \$	6,884.65 \$	7,573.12
12.01	Register of Deeds	None								
Г	Register of Deeds	Strategic Plan- Directed reduction of 20% Levy	Reduction in staff hours and accessibility to the public.	\$	- \$	-	\$	- \$	- \$	-
12.90		Expenditure (\$6,636.94)		•				-	*	
12.91	Register of Deeds	Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.	Ş	- \$	-	\$	- Ş	- Ş	-
			Total projected impact on ROD dept/program:	\$	- \$	-	\$	- \$	- \$	-
1	Treasurer's Office	Conversion and increase licensing for Cloud Based	The existing software will be sun setting in fall of 2023. We may	\$ 23,000.	00 \$	6,000.00	Ś	6,000.00 \$	6,000.00 \$	6,000.00
13.01		Tax Software with LandNav (who bought out GCS).	have the ability to stretch conversion fees out over three years.			,			ý	2,222.00
		(move from Property Budget)								
L										
	Treasurer's Office	Strategic Plan- Directed reduction of 20% Levy	Reduction in staff hours and accessibility to the public.							
13.90		Expenditure								
13.91	Treasurer's Office	Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.							
			Total projected impact on Treasurer's dept/program:	\$ 23,000	00 \$	6,000.00	\$	6,000.00 \$	6,000.00 \$	6,000.00
Г	Property Lister	Increase to GCS Software Increases = \$3,046.50	This is an annual fee for software licensing that allows the	\$	- 5	-	Ś	- \$	- Ś	-
14.01			Property Lister to interface with ROD and Treasurer in data flow		Ŷ		Ť	Ŷ	Ŷ	
14.01			from deeds to tax statements. This goes away if moved up to line 13.01							
14.02	Property Lister			\$	- \$	-	\$	- \$	- \$	-
-	Descent 111				*		<i>.</i>			
14.90	Property Lister	Strategic Plan- Directed reduction of 20% Levy Expenditure (\$16,997.23)	Reduction in staff hours and accessibility to the public.	\$	- \$	-	\$	- \$	- \$	-
14.91	Property Lister	Directed reduction of \$1,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.	\$	- \$	-	\$	- \$	- \$	-
			Total projected impact on Property Lister dept/program:	Ś	- \$	_	\$	- Ś	- \$	_
			rotal projected impact on rioperty lister dept/program.	Ý	Ŷ	-	Ŷ	<u>-</u>	د _	-

	Department	Description of proposed action:	Impacts on services:				Financial I	mpact o	of Action (+ / -)	to levy/					
					<u>2023</u>	202	24		2025	202	6		2027		
		-													
)1	Land Conservation	Mill Creek Inspections	Hiring an engineer to complete DNR required inspections	\$	- \$		2,000.00	\$	6,000.00 \$		2,000.00	\$	-		
2	Land Conservation	Rent Payment	Reduction in rent payment to move to the courthouse	\$	(11,352.00) \$		1,352.00)	\$	(11,352.00) \$	(1:	1,352.00)	\$	(11,352.00)		
3	Land Conservation	Check with added MIS pieces and licensing expenses for phone systems and work stations.	Included in County Tech Budget and planning	\$	- \$	5	- :	\$	- \$		-	Ş	-		
1	Land Conservation														
	Land Conservation	Strategic Plan- Directed reduction of 20% Levy	Increase fees for self-compliance for Farmland Preservation.	\$	-	Ś	-	\$	- 5	5	-	\$	-		
90		Expenditure Reduction Amount	Currently charge \$15 per self-compliance form. If owner has more than 1, the others are 55. These are doubled if late. Could make it \$15 per self-compliance form and \$30 for late or increase to \$20 and \$40 if late. Could raise the fee for manure storage permits (change via the ordinance). We don't do a lot of them, maybe 1 per year. Would need to check what other counties are charging. Reduction of staff or staff hours is an option. Currently have a vacancy whis is hindering technical work essential for the office. If position is not filled or if it is filled and another position is eliminated, it may reduce tax levy but the state staffing grant from DATCP could be affected. Currently, the amount is based on 100% of the county conservationis thours spent on Land conservation issues (currently 95% of time) up to 575,000. This position must work a minimum of 95% on LCD issues. Every county is guaranteed 575,000 and 100% of the first position. Then it is supposed to be up 70% of the second position, but because the state never has enough for the whole 70%, they use a complex formula to come up with the amount for the 2nd position. They are based on the previous years salaries and fringes (ie, Sending in for 2023 grant is passed on salaries and fringes from 2021).												
91	Land Conservation	Directed reduction of \$2,000 Levy Expenditure	Increase fees for self-compliance for Farmland Preservation. Currently charge \$15 per self-compliance form. If owner has more than 1, the others are \$5. These are doubled if late. Could make it \$15 per self-compliance form and \$30 for late or increase to \$20 and \$40 if late. Could raise the fee for manure storage permits. We don't do a lot of them, maybe 1 per year. Would need to check what other counties are charging.	\$	-	\$	-	\$		5	-	\$	-		
2	Land Conservation	Support staff reduction when settled with Zoning \$59,675.38	Reduction of FTE between the two departments - Request Cathy and Mike	\$	- \$	\$ (5!	9,675.38)	\$	(59,675.38) \$	(5	9,675.38)	\$	(59,675.38)	Recommendation to reduce p	osition
_				<b>.</b> .	T.										
			Total projected impact on Land Con. dept/program:	Ş	(11,352.00) \$	\$ (59	9,027.38)	\$	(65,027.38) \$	(5	9,027.38)	\$	(71,027.38)		
Г	Zoning	Reduced \$30,000 use in Land Information Grant	Added impact onto operations levy	\$	30,000.00	\$3	0,000.00	\$	30,000.00 \$	3	0,000.00	\$	30,000.00		
1		from 2022 re-utilizing this grant becomes questionable in context or meeting grant criteria													
2	Zoning														
	Zoning	Strategic Plan- Directed reduction of 20% Levy Expenditure	Reduction in staff hours and accessibility to the public.	\$		\$		\$	- 5			\$	-		
1	Zoning	Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours and accessibility to the public.	\$		\$		\$	- 9	5	-	\$	-		
2	Zoning	Support staff reduction when settled with Zoning	Reduction of FTE between the two departments. Reference line #15.92	\$	-	\$	-	\$	- 9	5	-	\$	-		

17.01	veterall's services	none						
17.90	Veteran's Services		Reduction in purchasing of Memorial Day Flags and Holders or reduction in service hours.	\$-	\$-	\$-	\$-	\$-
17.91	Veteran's Services		Reduction in purchasing of Memorial Day Flags and Holders or reduction in service hours.	\$-	\$-	\$-	\$-	\$-

	<u>Department</u>	Description of proposed action:	Impacts on services:		<u>Financi</u>	al Impact of Action (+	/ -) to levy/	<u></u>		
				2023	2024	2025	20	026	2027	
7.92	Veteran's Services	Leave Veterans Benefits Specialist Position Vacant = (23,868.29)	Reduction in services hours and quality of services. Walk-in services would be very limited with most services having to be done by appointment, and appointments made by leaving messages and accepting return calls. Office would have more closures when CVSO is traveling for training or home-visits. Alternative placement of services in the HHS building may be on option to support with receiving appointments, scheduling and admin receiving paperwork.	\$ (23,868.29)				(23,868.29) \$	(23,868.29)	Recommendation to leave benefits specialist position vace
			Total projected impact on Veteran's dept/program:	\$ (23,868.29)	\$ (23,868.29	0) \$ (23,868.2	9)\$ (	(23,868.29) \$	(23,868.29)	
8.01	Courthouse Maintenance	Maintenance on entrance doors, contract for inspections	This is an increase in fees to allow for routine service checks on our entry doors of the courthouse. These inspections help ensure the building is secured after business hours.	\$ 250.00	\$ 250.0	\$ 250.0	0\$	250.00 \$	250.00	
.03	Courthouse Maintenance	Energy Audit	This project may increase future savings in energy expenditures.	\$ -	\$	Ş	- \$	- \$	-	
.03	Courthouse Maintenance	Air renovation and mold mitigation	This project would include inspection, abatement and cleaning to help ensure air quality of the building.	\$ -	\$	\$	- \$	- \$	-	
3.04	Courthouse Maintenance	Addition of Maintenance Director [Strategic Plan: creation of centralized maintenance]	Combined maintenance services and oversite on county facilities and operations.	<del>\$82,837-</del>	\$ 86,150.58			<del>93,180.47</del> \$	96,907.69	Push back implementation until 2027
3.05	Courthouse Maintenance	Generator Maintenance (contract). No current offer.	Consideration for county-wide generator maintenance and upkeep program (consider with radio/tower project).	\$ -	\$	\$	- \$	- \$	-	
.90	Courthouse Maintenance	Strategic Plan- Directed reduction of 20% Levy Expenditure	Reduction in staff hours, maintenance contracts, supplies and/or accessibility to the public. Reduction in custodial support hours that may degrade building cleanliness.	\$-	\$	\$	- \$	- \$	-	
.91	Courthouse Maintenance	Directed reduction of \$2,000 Levy Expenditure	Reduction in staff hours, maintenance contracts, supplies and/or accessibility to the public.	\$ -	\$	\$	- \$	- \$	-	
			Total projected impact on CH Maint. dept/program:	\$ 250.00	\$ 250.0	5 250.0	0 \$	250.00 \$	97,157.69	
Γ										
.01	MIS	Reclassification of MIS system Administrator Position - MIS Administrator	Reclassification of the MIS Administrator Position potentially from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software.	\$ 3,931.20	\$ 4,127.7	5 \$ 4,334.1	5\$	4,507.51 \$	4,687.81	
_	MIS		from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software.	\$ 3,931.20	\$ 4,127.7 \$ 79,750.48			4,507.51 \$ 87,924.90 \$	4,687.81 91,441.90	Implement in 2024
.02		- MIS Administrator	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software.			\$ 83,738.0	) \$			Implement in 2024 Implement in 2024
.02	MIS	- MIS Administrator Sheriff Tech / and Radio Tower Coordinator Position	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA	\$ -	\$ 79,750.48	\$ 83,738.0 0 \$ 4,127.7	) \$	87,924.90 \$	91,441.90	
.02 .03 .04	MIS	- MIS Administrator Sheriff Tech / and Radio Tower Coordinator Position Reclassification of MIS Position - MIS Director	from a "J" to "N". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the	\$ - \$ -	\$ 79,750.48 \$ 3,931.2	\$ 83,738.0 0 \$ 4,127.7	5 5 \$	87,924.90 \$	91,441.90	Implement in 2024
9.02 9.03 9.04 9.05	MIS MIS MIS	MIS Administrator Sheriff Tech / and Radio Tower Coordinator Position Reclassification of MIS Position - MIS Director MIS Assistant (Continued Contract at 20hrs) MIS Assistant (Continued as new employee 20hrs) Strategic Plan- Directed reduction of 20% Levy	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued developing added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased	\$ - \$ - \$18,000	\$ 79,750.48 \$ 3,931.2	\$ 83,738.0 0 \$ 4,127.7 1 \$ -	5 5 \$	87,924.90 \$ 4,334.15 \$ - \$	91,441.90	Implement in 2024 Maintain position under contract
9.01       9.02       9.03       9.04       9.05       9.90       9.91	MIS MIS MIS MIS	MIS Administrator Sheriff Tech / and Radio Tower Coordinator Position Reclassification of MIS Position - MIS Director MIS Assistant (Continued Contract at 20hrs) MIS Assistant (Continued as new employee 20hrs)	from a "I" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing continued education, experience and responsibility, including added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased Currently this position is leased and funded through ARPA through 2022; if keep this position leased	\$ - \$ - \$18,000	\$ 79,750.48 \$ 3,931.2	\$ 83,738.0 0 \$ 4,127.7 1 \$ -	5 5 \$	87,924.90 \$ 4,334.15 \$ - \$	91,441.90	Implement in 2024 Maintain position under contract
0.02 0.03 0.04 0.05	MIS MIS MIS MIS	MIS Administrator     Sheriff Tech / and Radio Tower Coordinator Position     Reclassification of MIS Position - MIS Director     MIS Assistant (Continued Contract at 20hrs)     MIS Assistant (Continued as new employee 20hrs)     Strategic Plan- Directed reduction of 20% Levy     Expenditure	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased Currently bosition is leased and funded through ARPA through 2022; if keep this position leased Reduction in staff hours and potential delays in fixing problems. Reduction in staff hours and potential delays in fixing problems.	\$ - \$ - \$18,000 \$ -	\$ 79,750.4k \$ 3,931.2 \$ 19,080.00 \$ -	\$ 83,738.0 \$ 4,127.7 \$ - \$ 23,595.6	0     \$       6     \$       5     \$       0     \$	87,924.90 \$ 4,334.15 \$ - \$ 25,011.34 \$	91,441.90 4,507.51 26,512.02	Implement in 2024 Maintain position under contract
.02 .03 .04 .05	MIS MIS MIS MIS	MIS Administrator     Sheriff Tech / and Radio Tower Coordinator Position     Reclassification of MIS Position - MIS Director     MIS Assistant (Continued Contract at 20hrs)     MIS Assistant (Continued as new employee 20hrs)     Strategic Plan- Directed reduction of 20% Levy     Expenditure	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased Currently this position is leased and funded through ARPA through 2022; if keep this position leased Reduction in staff hours and potential delays in fixing problems.	\$ - \$ - \$18,000 \$ -	\$ 79,750.4k \$ 3,931.2 \$ 19,080.00 \$ -	\$ 83,738.0 \$ 4,127.7 \$ - \$ 23,595.6	0     \$       6     \$       5     \$       0     \$	87,924.90 \$ 4,334.15 \$ - \$	91,441.90	Implement in 2024 Maintain position under contract
.02 .03 .04 .05 .90 .91	MIS MIS MIS MIS	MIS Administrator     Sheriff Tech / and Radio Tower Coordinator Position     Reclassification of MIS Position - MIS Director     MIS Assistant (Continued Contract at 20hrs)     MIS Assistant (Continued as new employee 20hrs)     Strategic Plan- Directed reduction of 20% Levy     Expenditure	from a "J" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased Currently bosition is leased and funded through ARPA through 2022; if keep this position leased Reduction in staff hours and potential delays in fixing problems. Reduction in staff hours and potential delays in fixing problems.	\$ - \$ - \$18,000 \$ -	\$ 79,750.4k \$ 3,931.2 \$ 19,080.00 \$ -	\$ 83,738.0 \$ 4,127.7 \$ - \$ 23,595.6	1 S 1	87,924.90 \$ 4,334.15 \$ - \$ 25,011.34 \$	91,441.90 4,507.51 26,512.02	Implement in 2024 Maintain position under contract
9.02 9.03 9.04 9.05	MIS MIS MIS MIS MIS	MIS Administrator Sheriff Tech / and Radio Tower Coordinator Position Reclassification of MIS Position - MIS Director MIS Assistant (Continued Contract at 20hrs) MIS Assistant (Continued as new employee 20hrs) Strategic Plan- Directed reduction of 20% Levy Expenditure Directed reduction of \$3,000 Levy Expenditure	from a "I" to "K". The MIS Systems Administrator position continues to grow in complexity requiring rapidly developing added radio/tower equipment and software. Anticipation of position at possible "I" rating. Reclassification of the MIS Administrator Position potentially from a "M" to "N". Expectations and responsibility of the Currently this position is leased and funded through ARPA through 2022; if keep this position leased Currently this position is leased and funded through ARPA through 2022; if keep this position leased Reduction in staff hours and potential delays in fixing problems. Reduction in staff hours and potential delays in fixing problems. Total projected impact on MIS dept/program: With this the county will have a stronger platform for sharing server access, collaborative projects, efficiencies, and continuity	\$ - \$ 5 \$18,000 \$ - \$ \$18,000 \$ - \$ \$19,000 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 79,750.44 \$ 3,931.2 \$ 19,080.00 \$ - \$ - \$ 106,889.4 \$ -	\$ 83,738.0 \$ 4,127.7 \$ - \$ 23,595.6 1 \$ 115,795.5	1 S	87,924.90 \$ 4,334.15 \$ 25,011.34 \$ 21,777.90 \$	91,441.90 4,507.51 26,512.02 127,149.24	Implement in 2024 Maintain position under contract Transition position in 2025

Mobile device management (estimating at 5%, but may also

have to factor for adding more devices); new expense in 2023 Current annual expense = \$7,035.00; increase expense at a

projected 7% increase

County Tech

County Tech

20.04

20.05

Jamf- management of updates and apps

7% each year

Telephone Licensing - looking to increase at about

3,400.00

492.45 \$

3,570.00

526.92

3,748.50 \$

563.81 \$

3,935.93

603.27

4,132.72

645.50

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:		<u>Financia</u>	I Impact of Action (+ /	-) to levy/		
				2023	2024	2025	2026	2027	
20.06	County Tech	New Website - for the county on a platform - Gov Office (example) estimated a 35,000 implementation and \$15,000 annual	Merge with estimates from Clerk's Budget	\$ -	\$ -	\$ -	\$ 35,000.00	\$ 15,000.00	Push implementation to 2026
20.07	County Tech	VEEAM - server management software - projected increases	Back up of servers. It images all servers in the event of a loss it allows for data and server recovery.	\$ 250.00			\$ 289.41	\$ 303.88	
20.08	County Tech	Misc. software expenses - Adobe, genome, WebEx, etc. (currently \$2,000) anticipating 5% increase	Adds administrative ease on managing and editing data.	\$ 2,500.00	\$ 2,625.00	\$ 2,756.25	\$ 2,894.06	\$ 3,038.77	
20.09	County Tech	Antivirus - Sophos, changed to a centralized expense vs. department (\$17,000)	Current three year deal			\$ 18,000.00	\$ 18,720.00	\$ 19,468.80	
20.10	County Tech	Barracuda Web-filter	Filters access to inappropriate content and filters malicious emails.	\$ 5,250.00	\$ 5,512.50	\$ 5,788.13	\$ 6,077.53	\$ 6,381.41	
20.11	County Tech	Barracuda Email Archiver	Maintain compliance with open record requests. (would go away with office 365)	\$ 3,480.00			\$ 4,028.54	\$ 4,229.96	
20.12	County Tech	Barracuda Email Encryption	Encrypts email. (would go away with office 365)	\$ 12,000.00	\$ 12,600.00		\$ 13,891.50	\$ 14,586.08	
20.13	County Tech	Security Training and Testing Program	A program would help mitigate threats and data breaches.	\$ 3,000.00	\$ 3,150.00		\$ 3,472.88	\$ 3,646.52	
20.14	County Tech	Security Cameras and Video Storage	Protects physical infrastructure and mitigates breaches and liabilities.	\$ 500.00	\$ 525.00		\$ 578.81	\$ 607.75	
20.15	County Tech	Secondary Internet Redundancy	This would be a "small band-width" provider to use as a secondary in the event of outage with primary	\$ 1,000.00	\$ 1,050.00		\$ 1,157.63	\$ 1,215.51	
20.16	County Tech	Ipads for citizen members on Standing Committees	Allows our citizen members on standing committees to fully participate with common access. (anticipating 7) Future under	\$ 3,500.00	Ş -	\$ -	Ş -	\$ -	
l									
20.90	County Tech	Strategic Plan- Directed reduction of 20% Levy Expenditure	Reduction in equipment purchasing, network maintenance, computer replacement, listening, and necessary software supports. Secondary impacts on service delivery, system security, communications, data management, and internal operations.	\$-	\$-	\$-	\$-	\$-	
20.91	County Tech	Directed reduction of \$5,000 Levy Expenditure	Reduction in equipment purchasing, network maintenance, computer replacement, listening, and necessary software supports. Secondary impacts on service delivery, system security, communications, data management, and internal operations.	\$-	\$-	\$-	\$-	\$-	
			Total projected impact on County Tech dept/program:	\$ 46,372.45	\$ 44,925.92	\$ 65,079.76	\$ 173,546.93	\$ 158,075.23	
21.01	Administration	Creation of Finance Department [Strategic Plan] Addition of 1FTE Finance Officer	Increases financial control and planning and aligns with goals of strategic planning estimated "O" grade = total package of \$100,842,82	\$-	\$ -	\$-	\$-	\$ 100,842.82	
21.02	Administration	Creation of HR Department [Strategic Plan] Addition of 1FTE HR Coordinator	Increases HR policy development and consistent employment actions estimated "L" grade = total package of \$89,351.11	\$-	\$-	\$ -	\$ -	\$ 89,351.11	
	Administration	Creation of HR + Finance Department Combined [Strategic Plan] Addition of 1FTE Finance and HR Coordinator	Increases financial controls and HR practices. Manages admin staff. Estimated "P" Grade. Bridge until possible assessment of 2027.	\$-	\$ 105,116.60		\$ 115,891.05	\$-	
21.03	Administration	Staff training and professional development	Additional funds for staff training to encourage more experiences with WACPD and WGFOA and conferences.	\$ 3,500.00	\$ 3,700.00	\$ 3,900.00	\$ 4,100.00	\$ 4,300.00	
21.04	Administration	Department head training targeted at leadership and management, including lean process training or UW continuing education certifications in public management or human resources [Strategic Plan]	Southwest Tech Leadership = \$825.00; UW Extension Government Leadership Academy = \$1,200. 5xManagement Personnel per year.	\$ -	\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	
21.04	Administration	Proposal for a new ERP System [Strategic Plan]	AS400 support is nearing end - new software / transfer	\$ -	\$ -	\$-	\$ -	\$ 300,000.00	
21.05	Administration	Establish a Lapsing Contingency Fund to absorb unforeseen expenditures at the organizational level	Lapsing Amount to hold for use // Assign an Account Number under lapsing Fund 10	\$ -	\$-		\$ 100,000.00	\$ 100,000.00	
21.06	Administration	Utilize remaining Contingency Fund Balance on unforeseen Expenses	Fund #11: Contingency Fund (currently non-lapsing)	Fund Balance	Fund Balance	Fund Balance	\$-	\$ .	
21.90	Administration	Strategic Plan- Directed reduction of 20% Levy Expenditure	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$ -	\$ -	\$-	\$ -	\$-	
21.91	Administration	Directed reduction of \$5,000 Levy Expenditure	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$-	ş -	\$-	Ş -	ş -	

							et			- local		
#	<u>Department</u>	Description of proposed action:	Impacts on services:					Impac	ct of Action (+ / -) to			
_	Administration	Deduction of Administration and December 1996 a Dect	Reduction in \$110,611.35	ć	2023	ć	2024	ć	2025	2026	L ć	2027
.92	Administration	Reduction of Administrator and Re-establish a Part- time Administrative Coordinator on the County Clerk	Reduction in \$110,611.35	\$	-	\$	-	\$	- \$		- \$	-
1.93	Administration	Reduction of Assistant Administrative Coordinator on the County Clerk	Reduction in \$74,124.46. In Levy expenses with impacts on administration management of projects policy, meeting planning and coordination, etc.	\$	-	\$	-	\$	- \$		- \$	-
L.94	Administration	Reduction of Part-Time Finance Officer		\$	-	\$	-	\$	(16,000.00) \$	(16,000.0	0)\$	(16,000.00)
			Total projected impact on Admin dept/program:	Ś	3,500.00	ć	108,816.60	ć	103,272.43 \$	208,991.0	)5 Ś	583,493.93
			Total projected impact on Admin depty programs	Ş	3,500.00	Ş	108,810.00	Ş	103,272.43 \$	208,991.0	ç ci	565,495.95
_											-	
2.01	County Board	Training and Conference	Increased funding to allow for supervisor participation in the			\$	500.00		\$	700.0		
2.02	County Board	Training and Conference	September	Ş	5,000.00	\$	5,500.00	Ş	6,000.00 \$	6,500.0	\$ 00	7,000.00
22.03	County Board	Annual Salary for Supervisors	Unknown cost - Currently evaluating the new standing committee structure to determine the effectiveness of meetings and future need for meetings. Eventual action to change from a per diem model of supervisor payment to a annual salary may be a future recommendation.	\$	-	Ş						
2.04	County Board	Reduction in volume of posting Board minutes in paper	The full publication of the county board resolutions and ordinances will continue to be posted on the County's website. Complete ordinances will remain posted in the paper. Resolutions will be summarized.	\$	(8,400.00)	Ş	(8,400.00)	Ş	(8,400.00) \$	(8,400.0	0)\$	(8,400.00)
Г	County Deard	Stratesic Blas Directory reduction of 20% Low	Common of recommended contine reductions contine for	ć		ć		Ś	ć		ć	
2.90	County Board	Strategic Plan- Directed reduction of 20% Levy Expenditure	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$	-	Ş	-	Ş	- \$		- >	-
22.91	County Board	Strategic Plan- Directed reduction of \$5,000 Levy	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$	-	\$	-	\$	- \$		- \$	-
			Total projected impact on County Board dept./program:	Ś	(3,400.00)	Ś	(2,400.00)	Ś	(2,400.00) \$	(1,200.0	0) Ś	(1,400.00)
			· · · · · · · · · · · · · · · · · · ·	Ŧ	(0).000007	+	(_,,	Ŧ	(_,, +	(_)	-/ +	(_,,
-	Tricounty Airport	Anticipated increase in Operations Costs = Last year's	Adding operational costs in wages, benefits and routine	ć	8.266.55	ć	8.679.88	ć	9.113.87 Ś	9.569.5	c ć	10.048.04
3.01	incourty an port	increase with increased out. 2022 annual operation expense of the county = \$27,555.15	Adding operational costs in Wages, preferits and routine maintenance expenses. Participation in excepting the FAA grant to build the drainage ditch includes language of required ownership of (Sauk and Richland County). If both owners were to separate from ownership a prorated repayment of acquired funds would be required to the FAA and State DOT. Separation of Richland County with retention of ownership by Sauk may be possible but would require in-depth legal investigation and negotiations with Sauk County.	2	6,200.33	<b>^</b>	6,075.66	<b>9</b>	5,113.67 3	5,505.	<i></i>	10,048.04
3.02	Tricounty Airport											
03	Tricounty Airport											
.90	Tricounty Airport	Strategic Plan- Directed reduction of 20% Levy Expenditure	Summary of recommended service reductions and operational adjustments in efforts to best provide services.									
.91	Tricounty Airport	Strategic Plan- Directed reduction of \$2,500 Levy										
	Tricounty Airport	Separation from Airport = (\$27,555.15)										
			Total projected impact on TRICTYdept/program:	\$	8,266.55	\$	8,679.88	\$	9,113.87 \$	9,569.5	56 \$	10,048.04

24.01	Ambulance Services	Propose to add 2 new part-time positions	positive impact - will improve our ability to provide inter-facility	\$ 25,867.68	\$ 26,426.80	\$ 26,953.02	\$ 26,953.02	\$ 26,953.02
24.01			transports					
24.02	Ambulance Services	Propose to add 1 new full-time position	positive impact - will improve our ability to provide inter-facility	\$ 69,929.27	\$ 70,988.03	\$ 71,984.52	\$ 71,984.52	\$ 71,984.52
24.02			transports					
24.03	Ambulance Services	Reduce paid on call salary	Will offset increase in full/part time salary	\$ (28,000.00)	\$ (28,000.00)	\$ (28,000.00)	\$ (38,000.00)	\$ (38,000.00)
24.04	Ambulance Services	Cost for utilities in new facility (new expense)	necessary to operate in new facility	\$ 5,635.00	\$ 5,663.17	\$ 5,691.48	\$ 5,719.93	\$ 5,748.52
24.05	Ambulance Services	put aside money for roof project - REC	roof replacement - cost spread out over 4 years	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	
24.06	Ambulance Services	Replace Ambulance Cot - (x2)	improve patient/EMT safety when moving patients. Current	\$ 27,500.00	\$ 30,250.00			
24.00			cots near end of life.					
	Ambulance Services	Increased Revenues	With increased staff - ability to perform increased transfers =	\$ (162,000.00)	\$ (162,000.00)	\$ (162,000.00)	\$ (162,000.00)	\$ (162,000.00)
24.07			gaining revenues (estimating 15 transfers per month at					
24.07			Medicaid rate which is the lowest possible at an estimate 73%					
			of clients)					

	<b>Department</b>	Description of proposed action:	Impacts on services:				<u>Financial</u>	Impa	act of Action (+ /	-) to levy	<u>ul</u>		
					2023		2024		2025		2026		2027
	Ambulance Services	Annual Capital Outlay Contributions for future capital projects with building, vehicles and equipment.		Ş	41,068.05	\$	36,672.00	\$	65,370.98	Ş	75,342.53	\$	95,313.94
	Ambulance Services	Reduction in all operations	Ambulance does not impact County Operation Levy. No anticipated Levy use. Would see reduction in payroll and administrative support hours. These hours would likely be filled with other department demands and an over secondary reduction is not projected.	\$	-	\$	-	\$	-	\$		\$	-
91	Ambulance Services	Reduction in Property Insurance	Anticipating a 90/10 split with Emergency Management	\$	-	\$	-	\$	-	\$	-	\$	-
2	Ambulance Services	Reduction in Liability Insurance	Anticipating a 90/10 split with Emergency Management	\$	-	\$	-	\$	-	\$	-	\$	-
3	Ambulance Services	Strategic Plan- Directed reduction of (\$5000) Levy	There is no consideration for direct levy in financial projection past completed ambulance garage in 2022.	\$	-	\$	-	\$	-	\$	-	\$	-
			Total projected impact on Ambulance dept/program:	\$	0.00	\$	-	\$	0.00	\$	-	\$	0.00
[	Emergency Management	Increase in contracted planning services (EMPG)	maintains current level of natural disaster preparedness and response	\$	965.00	\$	965.00	\$	1,254.50	\$	1,254.50	\$	1,544.00
:	Emergency Management	Cost for utilities in new facility (new expense)	necessary to operate in new facility	\$	1,075.00	\$	1,080.37	\$	1,085.77	\$	1,091.19	\$	1,096.64
	Emergency Management	Increase in contracted planning services (EPCRA)	maintains current level of HAZMAT preparedness and response	\$	841.00		841.00	\$	1,093.00	\$	1,093.00	\$	1,346.00
1	Emergency Management	Add or Contract Position .75 FTE	If we had separated EM Director (displace EMPG contract) = Added position \$40,000	\$	-	\$	-	\$	-	\$	-	\$	
15	Emergency Management	Added Work Space and Equipment	Courthouse Space or Sheriff - depend on placement and requirements of a work station, phone, licensing etc.	\$	-	\$	-	\$	-	\$	-	\$	-
5													
0	Emergency Management	Strategic Plan- Directed reduction of 20% Levy Expenditure	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$	-	Ş	-	Ş	-	Ş	-	Ş	-
91	Emergency Management	Strategic Plan- Directed reduction of (\$5000) Levy	Summary of recommended service reductions, service fee increase and/or operational adjustments in efforts to best provide services.	\$	-	\$	-	\$	-	\$	-	\$	-
			Total projected impact on EM Mgmt dept/program:	\$	2,881.00	\$	2,886.37	\$	3,433.27	\$	3,438.69	\$	3,986.64
)1	Pine Valley Community Village:	Strategic Plan- Directed reduction of 20% Levy Expenditure - to previous amount of \$300,000 = (\$60,000)	Pine Valley revenues currently cover all operation expenses with excess. The 2022 budget utilized \$504,996.00 of operational revenues to supplement general operation expenses an additional 20% of anticipated revenues would begin depletion of stored capital and contingency funds. A 20 % increase of the previous \$300,000 utilization would equate to \$60,000 increase.	\$	-	Ş	-	\$	-	\$	-	\$	
.02	Pine Valley Community Village:	Contracting all Services to a 3rd party and leasing the facility for a fee	Reduction from estimated \$300,000 (risk) flow to \$150,000 (guaranteed) and reduced need for operations contingency. Recruitment and retention may carry it's own challenges, but those challenges are displaced to the contracted provider.	\$	-	Ş	-	Ş	-	Ş	-	Ş	-
.90	Pine Valley Community Village:	Strategic Plan- Directed reduction of Levy :	Reference Revenue Section #2										
			Total projected impact on Pine Valley:	\$	-	\$	-	\$	-	Ş	-	\$	-
7.01 7.02	UW Extension Office UW Extension Office	Local Cost Share on Contracts, anticipating	3% Increase operation costs	\$	3,338.85	\$	3,439.02-	<u>\$</u>	3,542.19	\$	3,648.45	\$	3,757.91
7.90	UW Extension Office	Reduce all levy funding for 2022 (\$185,032.12)	Displace existing revenues will have staffing impacts on support staff and partial funding for educators, and result in discontinued services to the community. (\$185.032.12). Impacts on grants requiring direct match, in-kind match or coordination of volunteer in-kind match.			\$	(85,032.12)	\$	(85,032.12)	Ş	(110,032.12)	\$ (	110,032.12)

	<b>Department</b>	Description of proposed action:	Impacts on services:		Financia	I Impact of Action (+ /	-) to levy/	
				2023	2024	2025	2026	2027
7.91	UW Extension Office	Strategic Plan- Directed reduction of 20% Levy Expenditure (\$37,006.43)	<ul> <li>Office would be open to the public by appointment only</li> <li>Less overall programming and coalition building done by educators as they will be doing more of the workload of support staff, i.e. data management, promotional material design, newsletter development, program material collating and preparation, reduction in access to support of the County Fair, etc.</li> <li>Complete loss of program such as Get Real</li> <li>Reduction in services such as pressure canning testing, assistance with soil sampling, Private Pesticide Applicator Testing</li> <li>County Committee prep and announcement would need to be shifted.</li> <li>Reducted efficiency in departmental financial management</li> </ul>					
.92	UW Extension Office	Strategic Plan- Directed reduction of Levy \$5,000 :	Reduction in services and hours					

Total projected impact on UWEX dept/program: \$ - \$ (85,032.12) \$ (85,032.12) \$ (110,032.12) \$ (110,032.12) \$

-											
28.01	Fair & Recycling	2 x LTE Staffing for Fair Week (Clerical A)	Outside Hire @ \$11.93 x 40hours	\$ 1,068	93 \$	1,090.31	\$ 1,112.1		1,134.35	\$ 1,157.04	
28.02	Fair & Recycling	2 x LTE Staffing for Fair Week (Ground B)	Outside Hire @ \$ 12.88 x 40hours	\$ 1,154	)5 <del>\$</del>	1,177.13	\$ 1,200.6	7 <u>\$</u>	1,224.68	\$ 1,249.18	
28.03	Fair & Recycling	8 x LTE Staffing for Fair Week (Resolution commitment from county Board, Committees or Current County Staff	In-house from other departments (reduction in other service hours)	\$	- <del>\$</del>		\$	- <del>\$</del>		\$	
28.04	Fair & Recycling	Reclassification on Fair and Recycling Coordinator Positions	Estimated reclassification of an anticipated \$2.00 per hour increase.	\$ 2,080	<del>90</del> \$	2,225.60	\$ 2,381.3	\$	3,572.09	<del>\$                                    </del>	
28.05	Fair & Recycling	Consideration for a Fair, Recycling and Parks Coordinator	Anticipating 40 hours per week. Anticipating job duties and responsibilities on reclassification reaching +54.00 per hour; or adding an part-time clerical support position.	<del>\$ 12,480</del> .	<del>)0 \$</del>	<del>13,104.00</del>	<del>\$ 13,759.2</del> (	÷ \$	<del>14,447.16</del>	<del>\$ 15,169.52</del>	
28.07	Fair & Recycling	Fair Contracts	Town and Country Porto-Potty Rental	\$ 1,100	00 <del>\$</del>	1,155.00	\$ 1,212.7	5 5	1,273.39	\$ 1,337.06	
28.08	Fair & Recycling	Sound Equipment Rental	Increase of rental	\$ 1,000		1,000.00	\$ 1,000.0		2,000.00	\$ 2,000.00	
28.09	Fair & Recycling	Purchased Mower vs. Lawn Mower Lease (\$3,000)	Would like to absorb those funds into the maintenance line to cover everything that has been cut over the years. We have to have some funds for raising fuel costs, repair and maintenance items, along with the cleaning/paper products for bathrooms, along with instating annual grandstand inspections (Line 28.10)	\$ (3,000.	0) \$	<del>(3,000.00)</del>	-\$(3,000.01	₩ \$	<del>(3,000.00)</del>	-\$	
28.10	Fair & Recycling	Annual Grandstand inspections and increased costs of fuel and maintenance.	Absorption of 28.09 line savings	\$ 3,000	00 <del>\$</del>	3,000.00	\$ 3,000.0	<del>)</del> \$	3,000.00	\$ 3,000.00	
28.11	Fair & Recycling	Increased on facility rental = \$3,000	Concerns on uniformity for profit vs. non-profit vs. free gate events.								
28.12	Fair & Recycling	Increase on storage rental		\$ (3,568.	7) <del>\$</del>	(3,568.77)	\$ (3,568.7	' <del>)</del>	(3,568.77)	<del>\$ (3,568.77)</del>	
28.13	Fair & Recycling	Increased on gate fees	Recommend not considering this time and planning on slight increase from wristband sales								
28.14	Fair & Recycling	Increased events	Investigating addition of Beer Fest	\$ (1,000.	0) \$	(1,500.00)					
28.90	Fair & Recycling	Reduce all levy funding for 2022 (\$15,000)	Displace existing revenues will likely have staffing impacts and ability to coordinate events and manage grounds. @ 32 hours for the week (labor day on Monday)		\$ (	(15,000.00)	\$ (15,000.0)	))\$(:	15,000.00)	\$ (15,000.00)	Zero levy contribution by 202
28.91	Fair & Recycling	Strategic Plan- Directed reduction of 20% Levy Expenditure		\$	- \$	-	\$ -	\$	-	\$ -	
		•									
			Total projected impact on Fair and Recycling	: \$ (245.)	9)\$ (	[15,000.00]	\$ (15,000.0	)\$ (:	15,000.00)	\$ (15,000.00)	
									/		

29.01	Parks Commission	Tax Levy increase	Return Parks budget to 2021 tax levy amount	\$10,000.00-	\$10,000.00	<del>\$10,000.00</del> -	<del>\$10,000.00</del> -	<del>\$10,000.00-</del>
29.02								

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:		<u>Financial</u>	Impact of Action (+ /	-) to levy/		
				2023	2024	2025	2026	2027	
29.90	Parks Commission	Strategic Plan- Directed reduction of 20% Levy Expenditure = (\$6,000)	The only way to reduce 20% would be to reduce or eliminate money paid to the other parks. Would also reduce replacement of park equipment including playground equipment, picnic tables, etc. would need to increase camping fees (per ordinance). May need to decrease maintenance of parks.						
29.91	Parks Commission	Strategic Plan- Directed reduction of Levy \$5,000 :	Reduce money paid to other parks and increase camping fees						
29.92	Parks Commission	Reduce all Levy on Parks Operations =\$30,000	If this were to happen, all parks including the Pine River trail would be closed. No maintenance so would have to block access to all because of liability of no maintenance. Could try to sell all but the Pine River Trail(railroad has right to take back over at anytime) Rifler ange should then be turned over to the sheriffs department and close to the public. Sheriff's department needs a range to maintain firearm requirements.		\$ (30,000.00)	\$ (30,000.00)	\$ (30,000.00)	\$ (30,000.00)	Zero levy contribution by 2024

 Total projected impact on Parks dept/program:
 \$0.00
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)
 \$ (30,000.00)</

<b>[</b>	Contraction Contraction	West Destal Bills Int Street County Destal		A 1	(7.000.00)	ć (7.000.00	N C	(7,000,00)	ć (7.000		(7,000,00)	
30.01	Symons Recreation Complex	Wage, Dental & Health increases per County Board	City covers 50% operational expenses against section #1	\$ (	(7,000.00)	\$ (7,000.00	† <del>&gt;</del>	(7,000.00)	\$ (7,000	<del>00)</del> ÷	<del>(7,000.00)</del>	
	Symons Recreation Complex	Partnership with Schools and business for	Additional programming with Schools & Businesses - PE days at	\$ (	(3,000.00)	\$ (3,000.00	) \$	(3,000.00)	\$ (3,000.	00) -\$	(3,000.00)	
30.01		programs/events at Symons.	SRC, Swimming, Fitness programs, lifeguard classes through									
			schools									
ŀ	Symons Recreation Complex	Increase membership and class prices	Raising rates too high can also lose memberships as well. So	Ś (1	1,000.00)	\$ (11,000.00	) ć	(11,000.00)	\$ (11,000	غ (٥٥	(11,000.00)	
30.01	Symons necreation complex		the lower the percentage of Health and wages each year is	ý (1	1,000.00)	\$ (11,000.00	, <i>,</i>	(11,000.00)	ý (11,000	00) ÷	(11,000.00)	
50.01												
-			better for membership retention.				-					
	Symons Recreation Complex	Reduce all levy funding for 2022 (\$34,291.50)	Displace existing revenues will likely have staffing impacts. Any	\$	-	\$ (34,291.50	)\$	(34,291.50)	\$ (34,291	.50) \$	(34,291.50)	
			reductions we do would be matched by the city to equal =									
30.90			\$68,583 impact on Symons. Such action would require									Zero levy contribution by 2024
50.50			communication with the city. = \$(34,291.50)									
			communication with the city. = \$(54,251.50)									
-	Company Description Company	Charter in Plan. Director in a distribution of 2007 Laws	Padation of a set of file and have a firm of a	ć		<u>^</u>	ć		*	-		
30.91	Symons Recreation Complex	•	Reduction of support staffing and hours of operation.	Ş	-	ş -	Ş	-	Ş	- \$		
		Expenditure										
30.92	Symons Recreation Complex	Strategic Plan- Directed reduction of Levy \$5,000 :	Reduction of support staffing and hours of operation.	\$	-	\$ -	\$	-	\$	- \$	-	
50.92												
-		•										

 Total projected impact on Symons dept/program:
 (21,000.00)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)
 (34,291.50)

31.01	UW Campus	Restore to 2020 level	Restore budget to \$60,000	\$	20,000.00	\$ 20,000.00	\$	20,000.00	\$	20,000.00	\$	20,000.00	
31.02	UW Campus	Reduction to UW occupation of Melville, Classroom, Science Building by 2024	County UW relationship. Reduction in 2022 maintenance expenses of \$40k to \$30K = \$10k reduction.			\$ (10,000.00)	\$	(10,000.00)	\$ (	10,000.00)	\$	(10,000.00)	
_													
1.90	UW Campus	Stop maintenance apportionments. Remaining (\$40,000) to reduce all levy funding in 2023.	Discontinuing all funding would be a breach of agreement. We would have to end or amend our agreement with the UW System. This would have significant impact on our existing deferred maintenance issues if we were to continue owning buildings.	Ş	-		Ş	(30,000.00)	\$ (	30,000.00)	Ş	(30,000.00)	Zero levy contribution by 20
31.91	UW Campus	Strategic Plan- Directed reduction of 20% Levy Expenditure	Continued deferred maintenance, liability and deterioration of property.	\$	-	\$ -	\$	-	\$	-	\$	-	
31.92	UW Campus	Strategic Plan- Directed reduction of Levy \$5,000	Continued deferred maintenance, liability and deterioration of property.	\$	-	\$ -	\$	-	\$	-	\$	-	

 Total projected impact on UW Campus dept/program:
 \$
 \$
 (10,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 \$
 (40,000.00)
 <t

32.01	UW Food Services	Food cost increase	Services will reflect higher prices to cover this increase in	\$52,974.00	\$55,622.00	\$58,403.00	\$ 61,323.00	\$ 64,389.00	
32.02	UW Food Services	Increase sales prices to cover expenses		\$ (52,974.00)	(55,622.00)	\$ (58,403.00)	\$ (61,323.00)	\$ (64,389.00)	
	UW Food Services								
									-
32.90	UW Food Services		Impacts on Nutrition Program Meals; explore option with Pine Valley of other potential vendors.	\$ - \$	-	\$-	\$-		Plan with UW occupation and funding transitions. Need to account for future of nutrition program.

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:			<u>Financia</u>	I Impact of Action (+	⊦ / -) to levy/_		
				2023		2024	2025	202	16	2027
32.91	UW Food Services	Strategic Plan- Directed reduction of Levy \$1,000	Reduction of support staffing and hours of operation = loss in	\$	- \$	-	\$ -	\$	- \$	-
32.91			revenues.							
32.92	UW Food Services	Strategic Plan- Directed reduction of 20% Levy	Reduction of support staffing and hours of operation = loss in	\$	- \$	-	\$ -	\$	- \$	-
32.92		Expenditure	revenues.							
			Total projected impact on UW Food dept/program:	\$0.00		\$0.00	\$0.00	\$0.0	00	\$0.00

Total projected impact on UW Food dept/program: \$0.00 \$0.00 \$0.00 \$0.00 \$0.00

33.01	Economic Development								
33.02		[Strategic Plan] Incentivize program to promote new home construction and development	Not determine at this time.						
33.03			Currently have ARPA fund project to address a section. No other operational funds identified at this time.						
33.90	Economic Development		This would have matching impact by the city and would discontinue the operation. We would have to end or amend our agreement with the City. (\$72,935.38) - Visualize utilization of historic CDBG defederalized funds.						
33.91	Economic Development		This would have matching impact by the city and would discontinue the operation. We would have to end or amend our agreement with the City. (\$72,935.38)	\$ -	\$ (72,935.38)	\$ (72,935.38)	\$ (72,935.38)	\$ (72,935.38)	Recommend transition away from county to city or nonprofit continue funding in 2024. With use of CDBG funds from line 216.01 covering expenses in 2023.

- \$ (72,935.38) \$ (72,935.38) \$ (72,935.38) \$ (72,935.38) Total projected impact on Eco Dev. Food dept/program: \$

	Tot	al Impacts from Department Services	(Adjustments and Options)	\$ (118,142.81)	\$ (58,947.48)	\$ 341,706.10	\$ 294,734.97	\$ 814,304.09
			SECTION #5: Health Insurance Planning and A	Adjustments				
	Department	Description of proposed action:	Impacts on services:		<u>Financial</u>	Impact of Action (+ / -	) to levy/_	
				2023	2024	2025	2026	2027
	Health Insurance	County commitment to annual dollar amount regardless of increase	Need to be mindful of ACA poverty limits on lowest paying positions = penalty					
4	Health Insurance	Premium share adjustment	Need to be mindful of ACA poverty limits on lowest paying positions = penalty					
05	Health Insurance	HRA adjustment						
			[strategic goal] evaluate and maintain a competitive insurance program					
	Health Insurance	Plan Design Adjustment	Premium share could be adjusted. Increased costs on higher tier medications can be implemented. Both not recommended at this time. Insurance options will be investigated in 1st quarter 2022 for 2023 implementation. Challenges remain with our high MLR ratio.					
Γ	Total I	mpacts from Health Insurance Planni	ng (Adjustments and Options)	\$-	\$-	\$-	\$-	\$-

<u>#</u>		SECTION	#6: Options and Resources for Additional Fir	nancial Adjustn	ients:			
201.01	Department	Add-in / Take-out/Amendment:	Impacts:					
				2023	2024	2025	2026	2027
202.01	Tax Deed Sales	Incorporate tax deeds sales	Projection: Could incorporate if we also incorporate making whole, liens, and fees associated. The risk on some is seen as balancing possible revenues. By statute we can only recognize a net gain after 5 years of no claim.	\$ -	\$ -	\$ -	\$ -	\$ -
-	estes mar	A set of a s	Mark server and address to the Parkers	ć (5.000.00)	ć (5.000.00)	ć (5.000.00)	ć (5.000.00)	¢ (5.000.00)
203.01	Sales Tax	Anticipated projections in sales tax compared to 2022	Not recommended at this time	\$ (5,000.00)	\$ (5,000.00)	\$ (5,000.00)	\$ (5,000.00)	\$ (5,000.00)

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:				<u>Financial</u>	l Impact o	of Action (+ /	-) to levy/_			
					2023		2024	-	2025	2026		<u>2027</u>	
204.01	Interest Income	Anticipated projections in interest income from LGIPInvestment Funds	Not recommended at this time	\$	-	\$	-	\$	-	\$	- \$		-
204.02	Interest Income	Anticipated projections in interest income from PMA Investment Funds \$10,000,000	This would lock some of our funds into short-term investments with return at a couple of percent. Limit some of liquidity to respond to an emergency need.	Ş	(40,000.00)	\$	(45,000.00)	\$	(50,000.00)	\$ (55,00	0.00) \$	(60,00	0.00)
205.01	Property Tax	Projected property tax revenue increases from value	Reference Section number two as anticipated increased revenues from Net New Construction	\$	-	\$	-	\$	-	\$	- \$		-
206.01	Wheel Tax	Amendments in projected wheel tax	Currently applying all revenues to highway road resurfacing (chip seal) for road preservation	\$	-	\$	-	\$	-	\$	- \$		•
207.01	Undesignated Fund Spending	General Fund Balance Applied	Estimated \$268,692 in potential cash (non-asset) in staying over the 25% ratio of budgeted expenditures	\$	-	\$	-	\$	-	\$	-		
208.01	Accounting for additional fund balance return	Recognition of 2021 unaccounted revenues.	Example: HHS Revenue return, Highway Fund, Pine Valley Fund	\$	-	\$	-	\$	-	\$	- \$		-
209.01	American Rescue Plan	Applied American Rescue Plan to 2022 operations of \$1,673,845.55 with an additional change of \$25,500 from ambulance study. Total of \$1,699,345.55	Discretional Funds that may be used for any function other than direct retirement or reduction to existing tax levy. Appropriation of funds from Public Health? -understanding that Public Health remains underfunded.	Ş	(1,300,000.00)	\$	(355,345.55)						
210.01	Opioid Settlement	Utilization of Opioid Settlement Funds	Must be used towards opioid abatement projects.	\$	-	\$	-	\$	-	\$	- \$		-
211.01	FED Infrastructure Bill	Shovel Ready Grant program to offset road maintenance projects		\$	-	\$	-	\$	-	\$	- \$		-
212.01	Pine Valley	Increase from PV Debt Service Fund (Preliminary is built with \$504,996)	The preliminary plan is built with full utilization of anticipated fund balance for 2021	\$	-	\$	-	\$	÷	\$	- \$		-
213.01	Pine Valley	Take from PV Contingency Fund: (Balance Amount)	Spend down puts Pine Valley operations at risk if unforeseen financial problem occurs	\$	-	\$	-	\$	-	\$	- \$		-
215.01	Pine Valley	Take from Capital Improvement Fund (Balance Amount)	Puts Pine Valley at risk of requesting operation levy or additional borrowing for capital improvements and maintenance. Some of this fund balance is currently slated for the solar array project.	\$	-	\$	-	\$	-	\$	- \$		-
216.01	Housing Authority	Legacy CDBG Funds = Estimated \$80,000	(One time injection) Original intension is for housing.	\$	(80,000.00)								return funds to county control. Recommend utilizing for economic development through 2024. Ref line 33.91
217.01	Asset Sale	Land And Buildings	Currently do not have valued lands and buildings appraised for sale on market	\$	-	\$	-	\$	-	\$	- \$		-
217.02	Asset Sale	Equipment	Currently do not have valued equipment appraised for sale on market.			\$	-	\$	-	\$	- \$		•
218.01	Wages and Compensation	Reduce CPI in creases		\$	-	\$	-	\$	-	\$	- \$		-
218.02 218.03	Wages and Compensation Wages and Compensation	Do not implement higher step increases Delay increases until payroll 13	Implement another step in 2022 and delay additional 7% until July of 2023 [Estimate large numbers, \$100,000 /1%]	\$ \$	-	\$ \$	-	\$ \$	-	\$	- \$ - \$		-
219.01	Wages and Compensation	One Week Holdback 3rd Pay period in June; payroll		\$	(114,000.00)	\$	-	\$	-	\$	- \$		-
		#13											
221.01	Utilization of possible additional Levy Exemption	https://www.revenue.wi.gov/Pages/FAQS/slf- levy.aspx#net8_	Some currently unpracticed method of tax levy exemption for Ambulance Capital and Dispatch Expenses in both wages and capital outlay. This becomes an increase to Tax Levy by exemption of the Levy limits imposed by net new construction. Put towards Radio/Dispatch budget. Or other lease fee charges against Ambulance.	\$	-	\$	-	\$	-	\$	- \$		-
222.01	Operational increase from reduction in short-term borrowing	List current items: Possible areas in parks and UW campus	Displace the following operational expenses to increased capital borrowing, or displaced capital borrowing: (Parks) (UW Pine Valley)	\$	-	\$	-	\$	-	\$	- \$		-

<u>#</u>	<u>Department</u>	Description of proposed action:	Impacts on services:			<u>Financial</u>	Impact of Action (+	- / -) to le	evy/_	
				2023	3	2024	2025		2026	2027
222.01	Approach the Ho-chunk Nation on	Offset costs on road work and local matches		\$	- \$	-	\$ -	\$	- \$	-
222.01	Grants for Roads									
223.01		Fund #91 Non Restricted Funds from 2012 initial	Add to Zoning expenses. Last use was in 2015 for color copier.	Ş (8	3,173.25) \$	-	ş -	\$	- \$	-
		intent for enterprise farming with land rezoning								
		\$8,173.25								
224.01	Across Departments	Change news paper job posting requirements	Check Total Distributions to Local Papers	\$ (5	\$,000.00) \$	(5,000.00)	\$ (5,000.0	0) \$	(5,000.00) \$	(5,000.00)
225.01	Referendum	Option to Pursue a Referendum		\$	- \$	-	\$ -	\$	- \$	-
	Operational Notes	Option to utilize operational notes	Short-term borrowing for operations - not advised as this will	\$	- \$	-	\$ -	\$	- \$	-
226.01			be reported to EMA and is not viewed favorably							

Total Impacts from Other Resources and Financial Adjustments	\$	(1,552,173.25)	\$ (410,345.55)	\$ (60,000.00	) \$ (65,000.00	) \$ (70,000.00)	
Section #7: Estimated Existing Annual Gaps With Proposed Adjustments							
Total	<u>s:</u> \$	(157,859.43)	\$ 883,630.99	\$ 1,576,795.0	4 \$ 1,244,615.83	\$ 1,734,150.83	
A Resolution Notifying the UW Platteville-Richland Leadership, UW Extension Office and Food Services of Future Funding Reductions and Directing the Richland County Education Standing Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

**Now therefore be it resolved**, by the Richland County Board of Supervisors that the University of Wisconsin Extension Office, Food Services and partners in the UW Platteville-Richland have been identified for future funding reductions, and

**Be it further resolved**, the Richland County Education Standing Committee is tasked to work in conjunction with county administration, supporting staff, UW Platteville-Richland and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the UW Extension Office, Food Services and UW Platteville-Richland; and

Be it further resolved, that the Education Standing Committee is specifically tasked with the following:

# Regarding the UW Campus

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- Existing Agreement with No Levy Develop a course of action, if possible, where ownership of all grounds and property is retained by Richland County and services are provided through UW Platteville-Richland, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2025 and beyond.
- 3. Amend Agreement, Reduced UW Footprint with No Levy Develop a course of action, where UW Platteville-Richland operates with occupancy of fewer buildings, and all other property, buildings and grounds are sold, leased, or rented by the county as necessary to generate revenues for maintenance of all current campus buildings and grounds retained by the County, where no foreseeable county levy dollars are needed for any future operations or capital expenditures entering

into 2025 and beyond. This course of action should also include consideration future services and location for UW Extension Office staff and Food Service Staff.

- 4. Amend Agreement, End Services Develop a course of action, if legally possible, for the discontinuation of the existing agreement with the UW Board of Regents including: elimination of county funding and appropriation or liquidation of all assets, grounds, equipment and facilities in the best interest of the county.
- 5. Develop a course of action, if possible, that may be a combination of elements above, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures after 2024.

# Regarding the Food Services

- 6. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- Existing Model with No Levy Develop a course of action, if possible, where services are provided to UW Platteville-Richland, Nutrition Program and community, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond. Consideration must also be given to future maintenance and ownership of the Coppertop Building.
- 8. Develop a course of action, for the discontinuation of the existing services including: elimination of county funding, reassignment or separation of existing staff, necessary changes in policy, and appropriation or liquidation of all assets, grounds, equipment and facilities in the best interest of the county.

# Regarding the UW Extension Office

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 10. Service Reduction Develop a course of action, for prioritizing services to operate at a \$100,000 levy by 2024 and \$75,000 levy by 2026.

Be it further resolved that the Education Standing Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

Be it further resolved that if the Education Standing Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked with:

- 1. Working with UW Platteville-Richland Leadership to dissolve the current agreement with the Board of Regents effective June 1st 2025 to include: ending educational services, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county and under the guidance of the Finance and Personnel Committee.
- 2. Dissolve Food Service Operations effective January 1st 2024 to include the elimination of all county funding, releasing or reassigning county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county and under the guidance of the Finance and Personnel Committee.
- 3. Reducing UW Extension Office county levy to \$75,000 by 2024.

BE IT FURTHER RESOLVED that this Resolution shall be effective immediately upon its passage and publication.

VOTE ON FOREGOING RESOLUTION

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

# RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Notifying the Fair and Recycling Coordinator and Parks Commission of Future Funding Reductions and Directing the Richland County Fair, Recycling and Parks Standing Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

**Whereas**,s the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

Now therefore be it resolved, by the Richland County Board of Supervisors that the Fair and Recycling Operations and Parks and Trails Operations have been identified for future funding reductions, and

**Be it further resolved**, the Richland County Fair, Recycling and Parks Standing Committee is tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the Fair Grounds Recycling Center and County Parks and Trails; and

**Be it further resolved**, that the Richland County Fair, Recycling and Parks Standing Committee is specifically tasked with the following:

#### **Regarding Fair Operations**

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 2. Existing Model with No Levy Develop a course of action, if possible, where ownership and operation of all grounds and property is retained by Richland County and services are provided through Richland staff, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.
- 3. Transfer Operations with No Levy Develop a course of action, if possible, where ownership and of all grounds and property is retained by Richland County and services are provided through a different organization, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.

- 4. Separation of ownership and operations with no levy Develop a course of action, if possible, where ownership and of all grounds and property and services are transferred to a different organization by sale and deed, and in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond
- End Services Develop a course of action, if legally possible, for the discontinuation of the services including: elimination of county funding, reassignment or release of county employees, changes in policies, and appropriation or liquidation of all assets, grounds, equipment and, facilities in the best interest of the county prior to January 1st 2024.
- 6. Develop a course of action, if possible, that may be a combination of elements above, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering 2024 and thereafter.

# **Regarding Recycling Operations**

- 7. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 8. Existing Model with No Levy Develop a course of action, if possible, where ownership and operation of the recycling program is retained by Richland County and services are provided through Richland staff, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.
- 9. Develop a course of action, if possible, that may be a combination of elements or transfer of services, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering 2024 and thereafter.

# **Regarding Parks Operations**

- 10. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 11. Existing Model with No Levy Develop a course of action, if possible, where ownership and operation of all grounds and property is retained by Richland County and services are provided through Richland staff, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.

- 12. Separation of ownership and operations with no levy Develop a course of action, if possible, where ownership and of all trails, parks and services are transferred to a different organization by sale and deed, and in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond
- 13. End Services Develop a course of action, if legally possible, for the discontinuation of the services including: elimination of county funding, reassignment or release of county employees, changes in policies, and appropriation or liquidation of all assets, grounds, equipment and, facilities in the best interest of the county prior to January 1st 2024.
- 14. Develop a course of action, if possible, that may be a combination of elements above, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering 2024 and thereafter.

Be it further resolved that the Richland County Fair, Recycling and Parks Standing Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

Be it further resolved that if the Richland County Fair, Recycling and Parks Standing Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked with:

- 15. Dissolving or separating from county fair operations to include: ending county ownership of fairground operations, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county, and under the guidance of the Finance and Personnel Committee.
- 16. Separation or reassignment of Recycling Operations effective January 1st 2024 to include the elimination of all county funding, releasing or reassigning county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county and under the guidance of the Finance and Personnel Committee.
- 17. Dissolving or separating from county parks and trails operations to include: ending county ownership of parks and trails operations, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county, and under the guidance of the Finance and Personnel Committee.

BE IT FURTHER RESOLVED that this Resolution shall be effective immediately upon its passage and publication.

#### VOTE ON FOREGOING RESOLUTION

# RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Notifying the Symons Natatorium and Richland Economic Development Department of Future Funding Reductions and Directing the City County Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

Whereas, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

**Now therefore be it resolved**, by the Richland County Board of Supervisors that the Symons Natatorium and Richland Economic Development have been identified for future funding reductions, and

**Be it further resolved**, the City County Committee is tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the Symons Natatorium and Richland Economic Development Departments; and

Be it further resolved, that the City County Committee is specifically tasked with the following:

Symons Natatorium Operations

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 2. Existing Model with No Levy Develop a course of action, if possible, where ownership and operation of all grounds and property is retained by Richland County and Richland Center and services are provided through Richland County Staff, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.
- 3. Separation of ownership and operations with no levy Develop a course of action, if possible, where ownership and of all grounds and property and services are transferred to a different organization by sale and deed, and in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond

- 4. End Services Develop a course of action, if legally possible, for the discontinuation of the services including: elimination of county funding, reassignment or release of county employees, changes in policies, and appropriation or liquidation of all assets, grounds, equipment and, facilities in the best interest of the county prior to January 1st 2024.
- 5. Develop a course of action, if possible, that may be a combination of elements above, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering 2024 and thereafter.
- 6. Communication development should involve communications with both the Symons Natatorium Board and UW Campus regarding options and opportunities for future funding sources, and possible property transitions.

# **Economic Development Operations**

- 7. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 8. Existing Model with No Levy Develop a course of action, if possible, where ownership and operation of the Economic Development Department is retained by Richland County and Richland Center, and services are provided through Richland County staff, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.
- 9. Non-profit Model with No County Levy Develop a course of action, if possible, where ownership and operation of the Economic Development Department is transferred to a nonprofit organization, and in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering into 2024 and beyond.
- 10. Develop a course of action, if possible, that may be a combination of elements or transfer of services, but in which no foreseeable county levy dollars are needed for any future operations or capital expenditures entering 2024 and thereafter.
- 11. Communication development should involve communications with the Richland Economic Development Board regarding options and opportunities for future funding sources, and possible ownership transitions.

**Be it further resolved**, that the City County Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

**Be it further resolved**, that if the City County Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked with:

- 12. Working with the City Administrator to dissolve partnered ownership of the natatorium and separate the county from ownership and operations to include: ending county ownership of natatorium operations, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county, and under the guidance of the Finance and Personnel Committee.
- 13. Working with the City Administrator to dissolve partnered ownership of the Richland Economic Development (RED) Department and separate the county from operations and expenses to include: ending county ownership of RED operations, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets in the best interest of the county, and under the guidance of the Finance and Personnel Committee.

**BE IT FURTHER RESOLVED** that this Resolution shall be effective immediately upon its passage and publication.

VOTE ON FOREGOING RESOLUTION

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

# RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Directing the Joint Ambulance Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

Now therefore be it resolved, the Joint Ambulance Committee is tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the Ambulance and

Be it further resolved, that the Joint Ambulance Committee is specifically tasked with the following:

# **Ambulance Operations**

- 1. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 2. Zero Levy for Operations and Capital Expenditures Develop a course of action, if possible, where operations of services, ownership and maintenance of all grounds buildings and equipment remain under Richland County but in which no foreseeable operational levy is required entering in to 2024 and beyond. This course of action should include a business plan with expenditure and revenue projections, an autonomous capital management program, for implementation in 01 Jan 2024.
- 3. Utilization of levy exemption Develop a course of action, if possible, where operations of services, ownership of all grounds buildings and equipment, and administrative services remain under Richland County but in which levy exemption may be utilized to fund additional operational, capital and emergency dispatch expenditures. This course of action should include a business plan with expenditure and revenue projections, an autonomous capital management program, coordination with the Sheriff's Department and the Public Safety Committee regarding dispatch expenses, for implementation in 01 Jan 2024.

4. Autonomous Operation— Develop a course of action, if possible, where operations of services, ownership of all grounds buildings and equipment, and administrative services no longer under Richland County. This course of action should include a business plan with expenditure and revenue projections, an autonomous capital management program, and transition plan and timeline to operate autonomous on 01 Jan 2024.

**Be it further resolved**, that the Joint Ambulance Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

**Be it further resolved**, that if the Joint Ambulance Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked dissolving or separating from ambulance service operations to include: ending county ownership of ambulance operations, the elimination of all county funding, releasing or reassigning any county staff, preparing necessary policy changes, and appropriating or liquidating assets, grounds, equipment and facilities in the best interest of the county, and under the guidance of the Finance and Personnel Committee.

**BE IT FURTHER RESOLVED**, that this Resolution shall be effective immediately upon its passage and publication.

#### VOTE ON FOREGOING RESOLUTION

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

# RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Directing the Land and Zoning Standing Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

Now therefore be it resolved, the Land and Zoning Standing Committee is tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the Land Conservation, Zoning and Register of Deeds and

**Be it further resolved**, that the Land and Zoning Standing Committee is specifically tasked with the following:

Regarding Services Provided through Land Conservation, Zoning and Register of Deeds

- 1. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- Levy Expenditure Reduction— Develop a course of action, if possible, where departments and budgets under supervision have a total projected, levy operational expense reduction of \$50,000 entering into 2024 and the same sustained reduction beyond. These adjustments in expenditure must account for projected increases in COLA and Compensation Policy and other employee benefits included with the financial plan.

**Be it further resolved**, that the Land and Zoning Standing Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

**Be it further resolved**, that if the Land and Zoning Standing Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked with imposing the levy expenditure restrictions under the guidance of the Finance and Personnel Committee.

**BE IT FURTHER RESOLVED**, that this Resolution shall be effective immediately upon its passage and publication.

#### VOTE ON FOREGOING RESOLUTION

#### RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Directing the Pine Valley and Child Support Standing Committee to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

Now therefore be it resolved, the Pine Valley and Child Support Standing Committee is tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the Community Village and

**Be it further resolved**, that the Pine Valley and Child Support Standing Committee is specifically tasked with the following:

Pine Valley and Child Support Operations

- 1. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 2. Contract Services for the Community Village— Explore and develop a course of action, if possible, where operations of healthcare, administration, IT, medical equipment and maintenance services are contracted out, and ownership of all grounds and buildings remain under Richland County. Such potential lease/operations agreement should include a guaranteed lease revenue to the county, reduced operations risk, and a defined future sale of buildings and grounds.

**Be it further resolved**, that the Pine Valley and Child Support Standing Committee Chair, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

**Be it further resolved**, that if the Pine Valley and Child Support Standing Committee is unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the (matching date above) the Richland County Administrator is tasked with developing and making recommendations of specified tasks above.

**BE IT FURTHER RESOLVED** that this Resolution shall be effective immediately upon its passage and publication.

#### VOTE ON FOREGOING RESOLUTION

#### RESOLUTION OFFERED BY THE FINANCE AND PERSONNEL COMMITTEE

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		

A Resolution Directing the Various Richland County Standing Committees to Consider Services, Develop Options and Propose a Recommendation on Future Operations.

**Whereas**, the Richland County Board Accepted the County Administrator's Financial Conditions Report that illustrated the financial challenges in maintaining all current county provided services; and

Whereas, the Richland County Board Adopted the County Administrator's Financial and Capital Plan that iterates the Richland County's Strategic Plan calling for prioritization of services and reductions in levy expenditures on both mandated and non-mandated services; and

Whereas, the Richland County has received numerous petitions and concerns regarding the elimination, reduction or displacement of such highly valued services, and recognizes the importance that these services have to the community, and is taking actions to investigate a possible transition of these services.

**Now therefore be it resolved**, by the Richland County Board of Supervisors that the Various Departments and Services listed below have been identified for service consideration and possible future funding reductions, and

**Be it further resolved**, the Various Standing Committees listed below are tasked to work in conjunction with county administration, supporting staff, and community partner to consider services, develop and evaluate options and make a recommendation, to the County Board, on future operations of the various Departments and Services listed below; and

**Be it further resolved**, that the Health and Human Services and Veterans Standing Committee is specifically tasked with the following:

Regarding Services Provided through Health and Human Services and Veterans Services

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 2. Levy Expenditure Reduction— Develop a course of action, if possible, where departments and budgets under supervision have a total projected, levy operational expense reduction of \$350,000 entering into 2024 and the same sustained reduction beyond. These adjustments in levy expenditures must account for projected increases in COLA and Compensation Policy and other employee benefits included with the financial plan.

**Be it further resolved**, that the Public Safety Standing Committee is specifically tasked with the following:

Regarding Services Provided through Sheriff's Office, Clerk of Courts Office, Corner's Office, District Attorney's Office, Register in Probates Office and Emergency Management

- 3. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 4. Levy Expenditure Reduction— Develop a course of action, if possible, where departments and budgets under supervision have a total projected, levy operational expense reduction of \$350,000 entering into 2024 and the same sustained reduction beyond. These adjustments in expenditure must account for projected increases in COLA and Compensation Policy and other employee benefits included with the financial plan.

**Be it further resolved**, that the Public Works Standing Committee is specifically tasked with the following:

Regarding Services Provided through Highway Department, Courthouse Maintenance and Management Information Systems

- 5. Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 6. Levy Expenditure Reduction— Develop a course of action, if possible, where departments and budgets under supervision have a total projected, levy operational expense reduction of \$350,000 entering into 2024 and the same sustained reduction beyond. These adjustments in expenditure must account for projected increases in COLA and Compensation Policy and other employee benefits included with the financial plan.

**Be it further resolved**, that the Finance and Personnel Standing Committee is specifically tasked with the following:

Regarding Services Provided through County Administrator, County Clerk, County Treasurer, County Board and ancillary budgets

- Service Consideration Matrix Evaluate services under the guidance of the Service Consideration Matrix (of the Richland County Strategic Plan), finalize responses by a majority vote of the committee and submit the responses to the County Administrator to present to the Rules and Strategic Planning Standing Committee, Finance and Personnel Standing Committee and the Richland County Board.
- 8. Levy Expenditure Reduction— Develop a course of action, if possible, where departments and budgets under supervision have a total projected, levy operational expense reduction of \$200,000 entering into 2024 and the same sustained reduction beyond. These adjustments in expenditure must account for projected increases in COLA and Compensation Policy and other employee benefits included with the financial plan.

**Be it further resolved**, that the Various Standing Committee Chairs, through the powers established of setting agendas, is responsible for completing these specified tasks by no later than the June 6th, 2023 Finance and Personnel Standing Committee Meeting; and

**Be it further resolved**, that if the Various Standing Committees are unable to complete these tasks and deliver a recommendation to the Finance and Personnel Standing Committee by the <u>(matching date above)</u> the Richland County Administrator is tasked to:

9. Develop courses of action, if possible, where departments and budgets under supervisions of committees listed above have a projected, levy operational expense reductions as specified above, entering into 2024 and the same sustained reduction beyond, under guidance of the Finance and Personnel Standing Committee.

**BE IT FURTHER RESOLVED** that this Resolution shall be effective immediately upon its passage and publication.

#### VOTE ON FOREGOING RESOLUTION

AYES _____NOES _____

RESOLUTION _____

DEREK S. KALISH COUNTY CLERK

DATED JULY 19th, 2022

# FINANCE AND PERSONNEL COMMITTEE

**RESOLUTION OFFERED BY THE** 

	FOR	AGAINST
Marty Brewer		
Shaun Murphy-Lopez		
Steve Carrow		
Melissa Luck		
Timothy Gotschall		
David Turk		
Steve Williamson		
Marc Couey		
Gary Manning		